

Pakistan stance could ruin peace deal, says Kabul

BY WILLIAM DULLFORCE IN GENEVA

NO AFGHAN solution will be reached in Geneva next month if Pakistan insists that it will sign a peace agreement only when a neutral interim government has been set up in Kabul, Mr Abdul Rahim Hates, President of the Afghan National Reconciliation Commission, declared here yesterday.

"We will not give anybody such power to decide the internal problems of our country," Mr Hates added. The Commission he heads was set up by the Soviet-backed regime in Kabul at the beginning of last year.

Mr Hates, who described himself as a non-politician with no party affiliation, also said there was "no question" of the People's Democratic (Communist) Party being excluded from the coalition government that would run Afghanistan after the signing of a peace agreement.

There was "no such idea" that President Najibullah and the PDP would be "neglected from power", Mr Hates said. The coalition government would offer scope for all parties, "opponents and state parties", to come together for the recon-

struction of Afghanistan, he declared.

Rebel mujahideen leaders, operating from Pakistan, have stated that they would not share power with the Afghan Communists after the departure of Soviet troops.

Mr Hates's statements reflect the ambiguity over the formation of an interim government in Kabul still clouding the prospects for the meeting in Geneva on March 2, at which Pakistan and Afghanistan will resume their indirect talks on an Afghan peace agreement under the aegis of Mr Diego Cordovez, the UN mediator.

Mr Mikhail Gorbachev, the Soviet leader, had said on Monday that Soviet troops would start withdrawing from Afghanistan on or before May 15, if an agreement was signed in Geneva.

His statement and Mr Cordovez's 20-day shuttle between Kabul and Islamabad, which ended on Tuesday, have raised hopes that an accord could be reached in Geneva. Both, however, have sidestepped the issue of establishing a coalition government.

Soviet coolness on Iran arms embargo irks Iraq

IRAQ has again condemned the Soviet Union for not supporting more vigorously moves in the UN Security Council for an arms embargo against Iran, Michael Johns said yesterday.

The latest public complaint by Mr Taha Yassin Ramadan, the powerful First Deputy Premier, comes only a week after the visit to Moscow by Mr Tariq Ali, the Foreign Minister, and reflects the Baghdad regime's growing frustration with the failure of the council to have agreed on sanctions in support of July's Resolution 598.

In polite but pointed terms Mr Ramadan accused Moscow of "furthering international inter-

ests" at the expense of a resolution of the conflict.

Western diplomats believe that one reason for Soviet diffidence over the question of an embargo is its concern to obtain Iran's non-interference in Afghanistan's affairs in the event of a Soviet withdrawal.

Mr Yassir Arafat, Chairman of the Palestine Liberation Organisation, plans to go to Moscow before the end of February for talks on the US initiative. He is looking for a full-scale Soviet commitment to an international conference as the framework for a peace talks and PLO representation

Rebels say regime has to go

By John Elliott in Islamabad

MUJAHIDEEN guerrilla leaders last night warned that they would not stop fighting Soviet troops in Afghanistan until the present Soviet-backed government in Kabul was replaced by a interim administration with a Mujahideen head of state.

This has been decided by the guerrilla leaders as a response to the announcement earlier this week by Mr Mikhail Gorbachev, the Soviet leader, that Soviet troops could start leaving Afghanistan on May 15 if an agreement is signed at talks in Geneva starting on March 2.

Yesterday Mr Yuzi Vorontsov, Soviet deputy foreign minister, said in Islamabad after meeting Pakistan Government leaders that the peace accord's four documents dealing with troop withdrawals, non-interference in Afghanistan by outside powers, and the return of refugees "are ready and can be signed speedily".

He warned that "any delays in the signing of the accords will not be of the Soviet Union's making".

The Mujahideen's decision to continue fighting till the government is changed, irrespective of whether there are troop withdrawals, highlights the first big snag to appear since Mr Gorbachev's speech. It is, therefore, a tougher Mujahideen line than previous statements about continuing fighting till Soviet troops leave.

"Out first condition is that the government must be changed. We will fight till that happens," said Mr Yousaf Khan, chairman of an alliance embracing the seven main guerrilla groups.

"We were fighting the Communist-based regime before the troops arrived eight years ago, so it is the regime which is our prime target, and unless this thing is solved we carry on fighting," said Mr Sayed Gallani, leader of the moderate National Islamic Front.

South Korean appointment signals more democratic approach Roh names Prime Minister

BY MAGGIE FORD IN SEOUL

MR ROH TAE WOO, President-elect of South Korea, yesterday signalled his intention to pursue a more liberal approach to government by appointing a Prime Minister with clear democratic credentials.

Breaking with a tradition followed by the last two military-backed rulers, he appointed Mr Lee Hun Jae, 59, a top academic born in Chungcheong province. Almost all leaders of the country's ruling group, including Mr Roh and President Chun Doo Hwan were born in the highly developed, rich Kyongsang province, which has been a big cause for complaint in the past.

Mr Lee demonstrated his objection to authoritarian rule when he resigned his post as president of Seoul National University in 1985, in protest at the introduction of a repressive law against student demonstrations.

He is to be given a say in the selection of the new cabinet to be appointed later this month, contrary to past practice.

In an effort to follow through on his promise to pursue national reconciliation, Mr Roh is reported to have looked first to the disadvantaged Cholla province for a candidate, but to have found nobody suitable.

Mr Lee, whose background is in economics, returned to teaching after his resignation. He was responsible for negotiating

with student leaders and the university administration and has an image of fairness and good administrative ability.

The rest of the Cabinet posts are to be announced shortly before Mr Roh's inauguration on February 25. His new presidential secretary was also appointed yesterday. Mr Hong Sung Chul, 62, was born in North Korea and a former senior officer in the Marines; he has served at top level in the presidential secretariat and in Cabinet posts for a number of years.

Meanwhile, South Korea's opposition politicians have reacted rapidly to the resignation of Mr Kim Young Sam as leader of the biggest party last Monday. Mr Kim's resignation, in order to pave the way for unity of the opposition before National Assembly elections in the spring, has been followed by a spate of meetings between his Reunification Democratic Party and the Party for Peace and Democracy led by Mr Kim Dae Jung.

Both Kims were widely blamed for splitting the opposition in last year's presidential election, allowing Mr Roh to win with only 37 per cent of the vote. Mr Kim Dae Jung has hinted that he too may take a back seat in the interests of unity.

Vietnam to free former officials

VIETNAM announced yesterday that it will free more than 1,000 former officials of the overthrown South Vietnamese government who had been held in "re-education" camps since the Communist victory in 1975, AP reports from Bangkok.

The amnesties were among more than 9,000 granted to prisoners and detainees who were being released or having their terms reduced to mark Tet, the lunar new year falling on February 17, said Vice Minister of Information Phan Quang.

Authorities have been celebrating the 20th anniversary of the 1968 Tet offensive, when the Communists launched a widespread attack on US and South Vietnamese troops in a turning point in the war.

Quang told a news conference in Hanoi that the officials were among 2,556 prisoners and 3,920 detainees being freed. He said 2,788 prisoners were having their terms reduced.

Quang, quoted by the official Vietnam News Agency monitored in Bangkok, said the former officials included "quite a number" of generals, high-ranking officers, Cabinet ministers, senators, and members of the lower house.

Mixed reaction to Hong Kong proposals

IF PRO-CHINESE newspapers in Hong Kong were all praise yesterday for the good sense of government proposals for political reform, published on Wednesday in a long-awaited white paper, then most other sections of the media, and a large number of public figures, gloomily reflected on the pervasive influence Peking's pressure had exerted on the colonial administration, David Dodwell reports from Hong Kong.

Many noted the greater-than-usual significance of the docu-

ment, which is likely to be Britain's last contribution to political development in Hong Kong before China resumes sovereignty in 1997.

Both the Da Gong Bao and the Wen Wei Bao, the two Hong Kong newspapers most closely identified with Peking, praised the white paper, supporting the Hong Kong Government for avoiding sudden change, and suggesting that the evolutionary approach adopted would aid a smooth transition through 1997.

The white paper veered away from introducing direct elections to the territory's Legislative Council this year, and instead laid plans for 10 out of the 56 seats on the council to be filled by direct election in 1991.

Campaigners for democracy, such as Legislative Councillors Mr Martin Lee, Mr Szeto Wah, Mr Desmond Lee and Mr Conrad Lam, attacked the paper, saying that the refusal to introduce direct elections this year had been "a betrayal of the people of Hong Kong".

Mr Martin Lee, referring to the title of the white paper, 'The Way Forward', commented: "Anybody who can pretend this document represents a way forward must be sleep-walking."

Mr Lee nevertheless maintains a heretic position in the conservative Legislative Council, where most members were willing to accept the government argument that division of opinion over the pace of political reform made it advisable on balance to delay major reforms until 1991.

Taiwan undergoes first labour disputes for 40 years

TAIWAN EXPERIENCED its first serious labour disputes in four decades this week as workers at several big companies staged slowdowns to press demands for larger lunar New Year bonuses, Bob King writes from Taipei.

Such bonuses, which can amount to one to three

months wages, are considered traditional in Taiwan. The actual amount paid workers, however, generally depends on how companies' business has gone in the preceding year.

Taiwanese companies have over the past year or so been hit hard by a sharp appreciation of the Taiwan dollar. Thus, profits have

fallen, and many say they are unable to pay the sort of year-end bonuses workers expected.

As a result, thousands of workers at such companies as Tatung Company, the electronics giant, textile maker Far Eastern, and automakers Ford Lia Ho and Yue Loong, this week

staged slowdowns. This worried labour leaders, who feared that the process could escalate into walk-outs or strikes, which are still technically illegal under Taiwan law.

The Government is preparing legislation covering workers' rights in the wake of martial law, which was

lifted last July after almost 40 years. One proposed revision is now before parliament, while another will soon be sent to MPs by the Cabinet.

The deputy chief of Taiwan's labour commission said Thursday that, to his knowledge, most disputes had already been settled.

PRETORIA REACTS TO BOPHUTHATSWANA COUP ATTEMPT

Homeland ties to be tightened

BY ANTHONY ROBINSON IN CAPE TOWN

PRETORIA will tighten its links with the homelands after a spate of military coups and allegations of corruption, Mr Pik Botha, the Foreign Minister, said yesterday. He was addressing a press conference after returning from Bophuthatswana where South African security forces restored President Lucas Mangope to power after Wednesday's thwarted coup.

The platinum-rich "independent" homeland was reported to be calm yesterday after South African police and army units released President Mangope and other officials on Wednesday night from the sports stadium where they had been held

by troops loyal to Mr Roelf Malebane Metsing, the coup leader. Five people were killed in the coup and 150 detained by South African security forces but Mr Metsing escaped arrest and fled.

After revealing details of the coup, including death threats against President Mangope and the alleged African National Congress links of Mr Metsing, Mr Botha re-stated Pretoria's doctrine of de facto limited sovereignty for neighbouring southern African states.

Asked whether South Africa would tolerate an ANC presence in the neighbouring countries Mr Botha replied: "The day any government, including

those of the four independent homelands, feels it is in its interests to ally itself with a terrorist organisation we will make our views known in a number of important ways. Asked whether South Africa would intervene militarily in other countries he added: "All things being equal we would have responded in the same way if the coup had happened, for example, in Botswana or any other neighbouring state."

He made clear that in the Bophuthatswana case there was no real threat to South African security because it had been overturned within 19 hours. "But a threat could have developed if the situation had been left unchecked".

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AMERICAN NEWS

Ex-Reagan aide guilty of illegal lobbying

PRESIDENT Ronald Reagan's former political director, Mr Lynn Nofziger, was found guilty yesterday of illegal lobbying in violation of conflict-of-interest laws, Reuter reports from Washington.

After deliberating for two days, a 12-member jury convicted Mr Nofziger on three counts but acquitted him on one count of illegally seeking to influence Reagan Administration officials after he left the White House in 1982.

Mr Nofziger's conviction represents another embarrassment for the White House, already hit by the recent perjury conviction of former Deputy White House Chief of Staff Mr Michael Deaver.

Mr Nofziger, a friend and confidant of Reagan for more than 20 years, stood attentively but showed no emotion as the jury foreman read the verdict in the US District Court.

Contra talks move

CONTRA rebel leaders, still reeling from a cutoff of US aid, have agreed to resume ceasefire talks with the Nicaraguan government on February 18, a rebel spokeswoman said, Reuter reports from Miami.

The announcement followed a decision by the leadership to postpone the talks to give them more time to plot strategy.

Stewart Fleming reports on the Vice-President's failing hopes of a decisive win in New Hampshire Bush becalmed as Iowa breezes fill Dole's sails

VICE-President George Bush's hopes of coasting to a comfortable victory in the New Hampshire primary next Tuesday, the second major test in this year's Presidential election campaign, appear to have dashed.

A new ABC News/Washington Post poll published yesterday shows that he is now in a virtual dead heat with Senator Robert Dole, the winner in Iowa and a man with the political winds at his back. The 20 point lead Mr Bush held in polls of New Hampshire voters only a few weeks ago has disappeared.

Mr Bush, who has cancelled a trip to the South to concentrate on New Hampshire, is scrambling to change the message he is sending to voters. He suffered a humiliating third place finish in Monday night's Iowa caucuses for the Republican presidential nomination, behind Mr Dole and Mr Pat Robertson, the former television evangelist.

The depth of Mr Bush's problems is underscored by the fact that he is now admitting that he was already slipping before his third place finish in Iowa. Privately some Bush loyalists are saying that the Vice President and his staff have been so shaken by the third place finish in Iowa, something they never conceived of, that they doubt whether Mr Bush can respond quickly enough to stabilise his flagging fortunes.

They add that Mr Bush is planning to attack Senator Dole with a wave of negative advertising. The Dole camp is bracing for the onslaught.

Bush aides also worry that mainstream Republicans, long



Bush lunches at the GTE plant in Hillsboro, New Hampshire

concerned about Mr Bush's electability and his fuzzy image amongst voters, will switch their support to Senator Dole in order to rescue their party from the threat that they perceive from the conservative ideological zealots who support Mr Robertson.

But Mr Bush's first actions in response to his Iowa loss may only have enhanced the impression that he lacks a clear idea of his own about where he would lead the country.

He is, for example, imitating a campaign theme Mr Dole used effectively in Iowa by telling the voters in New Hampshire that he is one of them, a candidate brought up in New England who understands the region. He has also virtually endorsed Mr Dole's approach to ratcheting down the deficit through what he calls a "flexible freeze."

On Wednesday he went to Washington to meet and be photographed with President Reagan, who is more popular in New Hampshire than in Iowa. The agenda for his talks with the President was not disclosed. Both men must be eyeing

with concern the testimony which Mr Jose Blandon, a former top aide to Panama's military leader General Manuel Antonio Noriega, has been giving to a Senate Committee on Capitol Hill.

The New York Times reported yesterday that Mr Blandon had been persuaded by Administration officials not to discuss before the committee his knowledge of the Reagan Administration's policies in Central America and efforts to involve Panama in it. The report, quoting a staff member for the committee, said that apparent inconsistencies in Mr Blandon's testimony may be the result of this pressure.

The ABC News poll and a poll in the Boston Globe yesterday both have Mr Bush in a virtual tie. The Globe shows Mr Bush leading by 29 per cent to 27 per cent, ABC News has Mr Bush ahead by 33 per cent to 29 per cent.

Both polls also show Rep Jack Kemp's support slipping significantly to around the 12 per cent level, a move which will raise concerns in his camp about his ability to survive

New Hampshire. Mr Robertson is running fourth with the support of about one tenth of prospective primary voters, but he too is benefiting from his second place in Iowa and his support is rising.

In a primary state such as New Hampshire where the process is simply a case of voters casting their ballots, political analysts are more confident about what the polls are telling them about voter perceptions.

On the Democratic side Governor Michael Dukakis of neighbouring Massachusetts is still seen as the front runner although his lead is also narrowing as the Iowa winner, Rep Richard Gephardt also benefits from the wave of publicity his victory there has produced.

The Globe poll has Governor Dukakis leading Rep Gephardt by 35 per cent to 18 per cent. Mr Gephardt was only at 8 per cent a week ago. Both he and Senator Paul Simon are widely seen to be in an elimination round, since both lack the financial resources to continue without a strong showing in New Hampshire.

SEC steps into row on takeover legislation

By Anshole Katsky in New York

THE US Securities and Exchange Commission yesterday took the first step in what could turn into a major legal tussle between the federal and state governments over the controversial issue of "anti-takeover legislation."

The contest could have significant implications for the industrial structure of corporate America, as well as affecting the outcome of several current takeover bids.

The SEC said it would urge a federal court in New York to rule as soon as possible on a constitutional challenge mounted last week by Campeau Corporation to the state anti-takeover legislation which was adopted earlier this month by Delaware, the legal home of more than half the major companies in the US.

Campeau is trying to buy Federated Stores, a Delaware corporation, for \$5.2bn. The law effectively requires a hostile bidder for a company to buy at least 85 per cent of its shares in one single tender offer or transaction in order to gain control.

The law's existence has already led to significant changes in takeover strategy, by forcing bidders to try to unseat management through proxy fights in order to gain their hostile bids into agreed transactions.

While the SEC said it had not yet taken a decision on the merits of Campeau's case against the Delaware law, it told the court that the law was "in part unconstitutional."

Mr Eric Summestad, the SEC's assistant general counsel, said that this statement was designed to counteract an argument that Campeau's suit should be dismissed or delayed because it had not yet arranged full financing for its Federated offer.

Mr Summestad added that the SEC would now have to decide "fairly quickly" about whether to file an "amicus curiae" brief in support of the argument against Delaware's law. He noted that three of the five SEC commissioners had criticised the law.

Campeau is arguing that Delaware's law infringes the US constitution by restricting interstate commerce and preempting the Federal Williams Act, which puts the regulation of tender offers in the hands of the SEC.

Warning on debt forgiveness

BY PATRICK ELLIM

LLOYDS BANK chairman Sir Jeremy Morse argued forcibly yesterday that debt forgiveness would not provide a solution to the debt crisis, which could only be resolved through structural adjustments in the debtor countries.

Sir Jeremy was speaking in London at a conference sponsored by the Inter-American Development Bank and the International Herald Tribune entitled "Latin America: Towards Renewed Growth."

Mr Miguel Urrutia, manager of the Economic and Social Department of the Inter-American Development Bank, had earlier suggested that some form of debt forgiveness was inevitable.

"I am a bank manager refusing to accept the inevitable," Sir Jeremy said. "Reviewing the history of the debt crisis Mr Urrutia traced historical precedents for debt forgiveness to the 1930s and suggested that it would be better for banks to agree to it now than wait for repayments to stop."

"Creditors are unlikely to agree to debt forgiveness until (debtors) have stopped paying their debt for several years. At present bank managers are not

yet ready to accept the inevitable," he said. Sir Jeremy said that the Baker Plan still represented the "conventional wisdom" with its emphasis on growth and structural change to encourage domestic savings and investment thereby helping to create a "favourable environment" for foreign investments.

The key was structural change, although this was a slow process, he said. "There is no solution without structural change," but inflation remained a serious problem.

"There is no solution in sight to the problem of Latin American inflation," and policymakers in today's post-inflationary era in the industrialised countries were likely to be less accommodating about inflation than they were in the 1930s, he warned.

Some debt relief would be achieved indirectly through debt conversions, but "not very likely through default or forgiveness," he said. "Too great an emphasis in debt relief is not in the interests of Latin America."

Rhodes of Citibank, chairman of bank advisory committees for five Latin American countries, and several Latin American officials.

encourage capital flight. Prof Richard Portes from the London Centre for Economic Policy Research, favoured debt forgiveness, which was already being considered through the various menu of options. "Selective debt relief is long overdue," and failure to provide it would "simply perpetuate the deadlock."

He dismissed arguments that debt relief would mean access to funds more difficult for debtor countries, encourage across-the-board demands and reduce incentives for structural reforms. There should be a case-by-case approach.

Past experience had shown that debt relief did not block access to funds, while it was more difficult for the indebted nations to make structural adjustments under their existing burden of debt.

Portes' conference will hear speeches from Mr Paul Volcker, former chairman of the US Federal Reserve Board, Mr Fernando Milliet, governor of Brazil's central bank, bank-ers including Mr William Rhodes of Citibank, chairman of bank advisory committees for five Latin American countries, and several Latin American officials.

US retail sales in January rise surprise 0.5%

By Nancy Dunne in Washington

US RETAIL sales rose an unexpected seasonally adjusted 0.5 per cent in January, the US Commerce Department said yesterday.

This follows an increase of 1.2 per cent in December and brought total sales to \$128.9bn, their highest since August 1987. The moderately favourable report followed a steep decline in consumer spending during the fourth quarter.

Car sales provided much of the momentum. They rose 1.5 per cent in January to \$29.53bn after rising 1.9 per cent in December.

Excluding cars, retail sales rose 0.2 per cent. During the last month retailers had reported lacklustre sales, but business usually falls after Christmas. General merchandise stores increased their sales 2.5 per cent from December and were up 10.6 per cent above sales a year ago.

Sales at clothing stores were up 6.5 per cent from a year ago; drug store sales were up 6.3 per cent, and gasoline service stations up 11 per cent.

Brazilian police raids net Rio cocaine gang

By IVO DAWAYN IN RIO DE JANEIRO

AN ELITE squad of Brazil's federal police were yesterday celebrating the most successful drugs gang bust in the country since the arrest of 30 alleged cocaine traffickers believed to be responsible for 60 per cent of the Rio de Janeiro market.

After four months of secret investigations some 250 heavily-armed officers swooped in the early hours of Wednesday on 37 locations where the drug was being sold.

But the key raid came at a house in the northern suburbs of the city alleged to be the headquarters of Antonio Jose Nicolau - alias Little Tony the Turk - who police say was the linchpin in a connection stretching from the Andes to the US.

Nicolau, and his right-hand man, ex-detective Osmar Ribeiro, both died in an exchange of fire with the police. The gang, among them six police officers now under arrest, are alleged to have been wholesaling the drug to at least four shanty towns and supplying many more "retail" sellers.

The operation, which closely followed a 220 kilo bust of cocaine paste in Sao Paulo this week, netted just 5 kilos of cocaine. But the federal agents also found some \$183,000 and more than 40 kilos of documents including computer tape which may prove invaluable in leading to other connections.

"There is so much documentation, we haven't had time to breathe," a federal police official said yesterday. "There could be further arrests soon."

With pressure mounting on other entry points to the cocaine markets of the US and Europe, Colombian and Bolivian producers have long been suspected of building up their links with Brazil.

Last year, Brazilian police and customs officials trapped 1,012 kilos of pure cocaine and 329kg of paste and closed down nine processing laboratories. Federal Police estimate that this, the best, represents 90 per cent of the total quantities passing through the country.

This week President Jose Sarney, on an official visit to Bogota, promised President Virgilio Barco of Colombia close collaboration in his battle against the drug barons.

WORLD TRADE NEWS

Argentina cuts import duties to aid industry

BY TIM COONE IN BUENOS AIRES

SIGNIFICANT reductions in Argentine import duties on a wide range of steel and petrochemical products were announced by the Trade Ministry in a move aimed at reducing costs in local industry.

Duties are being reduced to a maximum of 25 per cent of the products' imported value, down from a previous level of protection which averaged 53 per cent of imported value.

In addition, non-tariff trade barriers governing the same products are being lifted. This will mean they can automatically be imported where previously they were subject to clumsy and bureaucratic procedures before receiving government approval.

Under the procedure a request for an import licence had to be submitted to the relevant manufacturers' association to establish whether the product could be manufactured in Argentina.

The historically high levels of protectionism practised by successive administrations over the past four decades has resulted in under-investment, obsolescence and inefficiency in many industrial sectors. This in turn has raised the cost of products to domestic consumers and led to uncompetitiveness in export markets.

One of the government's medium-term economic objectives is to expand industrial exports as a basis for export-led growth and economic recovery. By initially focusing trade barrier reductions on the steel and petrochemical sectors, the government hopes to reduce costs in downstream manufacturing industry, in the hope that this will be passed on in lower product prices.

Mr Eduardo de la Fuente, president of the Argentine Industrial Union (UIA), the principal organisation representing private industry, said: "We are not against Argentina being put on a competitive footing with the rest of the world."

But he wanted any reduction in protectionism to be "carried out within a broader policy of development, which takes into account the high financial costs and inefficiency of public services which our manufacturers at present have to face."

Such a policy did not yet exist and anti-dumping controls were inadequate, he added.

End seen to North and South trade split

By Peter Montagnon

THE active involvement of developing countries in the Uruguay Round of multilateral trade negotiations signals an end to the tradition of "North-South" confrontation in the international trade arena, Mr Arthur Dunkel, Director-General of the General Agreement on Tariffs and Trade said in London yesterday.

"The system to be a growing recognition in developing countries that trade liberalisation has its own rewards in terms of generating growth and employment in their own economies," he told a debt conference organised by the Inter-American Development Bank and the International Herald Tribune.

Developing countries had begun to doubt the wisdom of seeking special treatment for their trade when the whole trading system from which such special treatment derives was being systematically eroded.

Noting that the onset of the debt crisis had been accompanied by a fall in both the exports and imports of Latin America, Mr Dunkel said the developing world now increasingly recognised the need for a stable, predictable and open trading system as a prerequisite for growth.

Access for the exports of developing countries to the markets of industrial countries was a key goal. Industrial countries should recognise that granting it was "not altruism but self-interest" because the process would increase the international purchasing power of developing countries.

The Gatt Secretariat now reckoned that the average contribution of international trade to the Gross Domestic Product of member-countries was 20 per cent, but this concealed much higher figures for several countries, including some from the developing world.

National positions on trade policy issues no longer divided neatly along North-South lines, he added.

"As this coalition activity indicates, developing countries recognise not only that active participation in the Uruguay Round is essential if they want to influence the results, but also that when selecting coalition partners, what matters is not the income levels but rather similar economic interests on specific individual issues."

Maggie Ford reports on a resurgence of friction after the election US tightens the screws on S Korea

THE US Government has launched a barrage of trade complaints against South Korea, citing broken promises to enforce the law and misconceived special pleading by the Seoul government.

A host of issues, mainly centred on market opening measures, have sent South Korean officials scurrying to Washington to enforce the law and misconceived special pleading by the Seoul government.

The sudden resurgence in friction has resulted from the release of pent-up complaints, delayed because of Washington's wish to remain strictly neutral in last December's South Korean presidential election. Concern that anti-Americanism would become an election issue led to a decision to deal only with administrative matters.

Much of the current difficulty has arisen from complaints by US businessmen and farmers, which are impossible to ignore in an election year. These complaints range across a broad spectrum of disputes involving agricultural and manufactured imports, liberalisation of services markets, intellectual property rights and the appreciation of the South Korean currency against the dollar.

The US is demanding that South Korea allow imports of high quality beef and oranges, reduce taxes on imported cigarettes and cars, allow subsidiaries and joint ventures in the life insurance market and enforce the law passed in 1986 controlling pirating of intellectual property, especially textbooks.

Although some of the issues appear to be relatively peripheral - beef imports would be worth \$60m at the most if the

South Korea's car exports to US increase this year

South Korea's car exports to the US have shown a sharp increase this year, AP-DI reports from Seoul.

Hyundai, the country's leading carmaker, said it exported 22,324 cars in January, a rise of 28 per cent on last year's figure.

Daewoo, another leading car manufacturer, which began exporting to the US last June, shipped about 3,500 cars to America last month. The company said the January total represented a 23 per cent increase on the previous month.

US supplied the entire market - Washington officials believe they are symbolic of the country's sincerity in following free trade principles.

"Exporters are fed up," an official said. "It's a matter of whether we can do business or not." He pointed out that South Korea is now the world's tenth largest trading nation with a 1987 surplus of \$7.6bn, the fourth largest in the world.

Two weeks ago special trading privileges under the Generalised System of Preferences were removed from South Korea, along with three other Asian "tigers" because the US said their economies had developed beyond the need for such help. South Korean exports worth around \$200m will be affected.

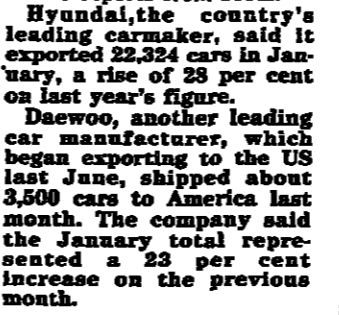
The European Community has also removed South Korea from the list of countries benefiting from GSP favours, following the failure of negotiations over intellectual property rights.

The US was given protection under a bill passed by the National Assembly for patents and copyright, and the EC has been demanding equal treatment. Ironically this is one of the issues now causing anger in Washington. Officials say that the South Korean Government is not enforcing the law. Some 200 allegedly pirated university textbooks are waiting in warehouses, yet, demanding that the books be destroyed.

The US attack appears likely to be successful in many respects, if only because it is so concentrated. South Korea has far fewer weapons of resistance at its disposal than Japan, which Seoul anyway insists it does not wish to emulate.

As the country climbs further up the trading ladder, with exports forecast to rise from \$120bn to \$140bn this year, the glare of foreign scrutiny is unlikely to diminish. But nor, as the country grows richer, are the opportunities, particularly in the new climate hoped for as South Korea travels down a more democratic road.

S Korea Trade balance with US (US\$bn)



1975 78 80 82 84 85

Finland's exports to Moscow fall 19%

By Olli Virtanen in Helsinki

FINLAND'S exports to the Soviet Union declined by 19 per cent last year as a result of a severe imbalance in bilateral trade which is governed by a special agreement.

Exports to the European Community and the European Free Trade Association, of which Finland is a member, increased by 17 per cent and 9 per cent respectively. Finland's total trade surplus, according to statistics released yesterday, shrank from FM3.5bn to FM2.9bn (\$121m), while the balance of payments deficit more than doubled to FM9.2bn. Its exports increased 6 per cent last year to FM87.6bn while imports rose by 12 per cent to FM86.7bn.

The figures underline the fact that Soviet trade is gradually losing importance to Finland's exporting companies. A large part of the Soviet Union's exports to Finland are oil-based products and the fall in the oil price has led to problems with the bilateral trade pact under which exports should balance imports in the long term.

Finland's trade surplus with the Soviet Union amounts to FM3bn - including FM2bn placed in a special interest-bearing account at the Bank of Finland. Moscow's share of Finland's total external trade is now only 15 per cent, down from 18 per cent in 1986 and a peak of 26 per cent in 1983. Western Europe now accounts for 64 per cent of Finland's trade, up 4 percentage points from 1986.

Forest products industries still dominate Finland's exports. Pulp and paper shipments rose by 10 per cent to FM36bn, accounting for 40 per cent of the total trade.

The value of metal and engineering exports increased by 5 per cent to FM34bn. According to Bank of Finland figures, the country's balance of payments sank deeper in the red, from FM4.5bn to FM9.2bn. Finland's external debt now stands at FM55bn, or 14.2 per cent of GDP.

Finnish investments abroad last year amounted to FM6.3bn, falling FM2.1bn at the end of 1987. Foreign investments to Finland declined from FM11.9bn to FM10.6bn following profit-making by a number of portfolio investors.

UK and Nigeria struggle to agree new air accord

BY MICHAEL HOLMAN IN LAGOS

EFFORTS by British and Nigerian government officials to renegotiate the air services agreement between the two countries appeared deadlocked last night. The previous agreement expired at midnight yesterday.

In theory, flights by Nigeria Airways and British Caledonian between London and Lagos could be suspended with effect from today if the two sides, now in their fourth day of talks, fail to reach agreement.

A more likely outcome is that both sides will agree to roll over the existing air services contract on a temporary basis, although this is not taken for granted by either party.

Last February, the Nigerian Government gave the required one-year notice that it wished to renegotiate the agreement on the grounds that it favoured British Caledonian which has a long-standing agreement with the northern Nigerian city of Kano, as well as Lagos, while Nigeria Airways serves only one British destination, London.

Nigeria has been offered passenger rights to any other UK destination of its choosing, but Nigeria Airways does not believe that a second destination would be commercially viable.

Both airlines offer daily flights between Britain and Nigeria, and the route has been highly profitable for British Caledonian.

The British delegation, led by a senior Ministry of Transport official, includes representatives from British Airways, which recently took over British Caledonian.

Ansaldo ahead for India power project

BY JOHN ELLIOTT IN NEW DELHI

ANSALDO of Italy is emerging as a front runner to replace Northrup Grumman Industries of the UK in a British-based bid for a \$350m-£400m contract to build the second stage of the Rihand power station in central India.

The boilers make up about 20-30 per cent of the contract value. Ansaldo, which is working with Babcock of Canada on other power projects, is believed to be the likely choice. However, NEI denied any suggestion that it was not interested in Rihand Two.

NEI is not a runner for the British tender's boilers because its proposed price is believed to have been too high and because of disagreements over contract conditions.

NEI is the main contractor on the first \$230m, 1,000MW stage of the coal-fired station. This was conceived jointly in 1982 by Mrs Margaret Thatcher, British Prime Minister, and the late Mr Indira Gandhi, then India's prime minister, as a showcase British project which would bring jobs to NEI's home area of North-East England and lead to follow-on contracts.

But NEI has had problems from the start, and the project is about 15 months behind original target schedules and eight months behind the terms of the contract.

Because of the problems, the Department of Trade and Industry asked GEC a year ago to take over as the leader for the second stage bid.

GEC, however, is already three months late delivering its tender, mainly because of difficulties achieving a competitive price.

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UK NEWS

Radical health reforms urged by ex-minister

BY PETER RIDDELL, POLITICAL EDITOR

RADICAL reform of Britain's health-care system to separate its financing from general taxation is urged today by Mr Leon Brittan, the former cabinet minister...



Leon Brittan

This is the latest in a series of contributions to the Tories' policy debate from Mr Brittan, who has taken an increasingly independent stance since resigning from the cabinet just over two years ago...

He has recently made speeches urging a more active regional policy, far-reaching tax reform, and a negotiated end to the national dock labour scheme.

Mr Brittan has in part been competing for public attention with two other ex-ministers, his former Westland antagonist Mr Michael Heseltine and the latter's new-found ally Mr Norman Tebbit...

Those who belong to an approved private health insurance scheme would be expected to opt out of paying their national health insurance contribution...

Mr Brittan maintains that the introduction of new resources by the growth of private provision would relieve the present pressure on the NHS...

Mr Brittan acknowledged yesterday that there would be a major distributional consequence since the effect would be to increase insurance contributions by £9.4bn and reduce general taxation requirements by a similar amount...

Renault plant faces industrial action

BY JOHN GRIFFITHS

FURTHER industrial action in the motor industry was signalled yesterday when workers gave two weeks' notice of the first strike in 11 years at Renault Truck Industries (RTI)...

The decision, following a ballot on Wednesday, comes in the wake of RTI making its first operating profit since the French state-owned vehicle maker bought Dodge from the Peugeot Group in 1981.

If the strike goes ahead, it could affect Renault's truck-making operations in France and Spain because of a decision by RTI's parent, Renault Vehicules Industriels...

Mr Bill Holmes, director of industrial relations, said yesterday that it would take "some time" to get the plant back to full production...

Bank of England Quarterly Bulletin

Caution urged on Lawson for budget

By Our Economics Staff

THE Bank of England yesterday urged Mr Nigel Lawson, the Chancellor of the Exchequer, to adopt a relatively cautious approach to tax cuts in his March 15 Budget...

In its latest Quarterly Bulletin, the Bank says that the burden of containing inflationary pressures in the economy should be shared between the exchange rate, interest rates and budgetary policy.

The Bulletin avoids any direct reference to the prospect for interest rates, but it implies that the Bank is ready to raise them further to head off any renewed upward pressure on prices.

Mr Lawson is widely expected to cut both the basic and the top rates of income tax on March 15 and a surge in government revenues has given him ample room for manoeuvre.

The general view is that he is likely to reduce the basic rate to 25p in the pound and cut the top rate to 50p from its present 60p.

There are signs that the economy will begin to slow in particular, last year's fall in the ratio of personal savings to income to the lowest level for a sustained period...

It believes that some cuts in tax rates can be justified to offset the impact of so-called "fiscal drag".

The Bank also appears concerned, however, that the Chancellor should not set his target for next year's public sector borrowing requirement too high...

City of London economists believe that the prospect of buoyancy of government revenue means that such a stance would still allow the Chancellor to announce net tax cuts of perhaps £5bn.

The decision has been widely expected after the UK registered only lukewarm interest in Columbus at a ministerial meeting in Paris in November.

This week's announcement, in the form of a written reply to the House of Commons from Mr Kenneth Clarke, the UK trade and industry minister, also confirmed that Britain would not join another big ESA programme...

Professor Alan Budd of the London Business School says the problem now is that "workers are basing this year's pay claims on last year's performance".

Despite fears in the City of London that the economy is still close to overheating there is little confidence that output, productivity and profits can rise anything like as fast in 1988 as they did in 1987.

With manufacturing production likely to increase by between 3 to 4 per cent rather than 6 to 7 per cent, productivity growth cannot be sustained at last year's rate.

The City sees this as adding "cost-push" pressures to the inflationary dangers already posed by the strength of demand in the economy and by an explosion in consumer credit.

The transmission mechanism from earnings to inflation operates on two levels: directly, as companies try to pass on cost increases in higher prices and indirectly, through downward pressure on the exchange rate...

At the moment the Government hopes that companies will react to the threat rather than the substance and voluntarily contain wage pressures. Last week's small rise in interest rates can be seen as a shot across industry's bows to reinforce the message.

What financial markets are less certain of is whether the Government would have the political will to maintain such a policy if industry ignores the official exhortations and earnings growth continues to accelerate.

World markets survive stormy test

BY SIMON HOLBERTON

THE INTERNATIONAL financial system survived the shock of the October collapse in share prices "at least passably well," the Bank of England said in its Quarterly Bulletin.

It said there were no big insolvencies, although some firms had sought additional capital from existing parents or through mergers and that most markets remained open for all but relatively short periods.

The Bank's assessment of the October crash seeks to describe the course which it took; it does not focus on the causes or the consequences of the market's collapse during October.

In this respect it differs from recent official reports produced in the US. These have sought both to describe the events of October and prescribe changes to the regulatory environment in the US.

The Bank dates the beginning of the global stock market collapse on October 6 when the Dow Jones industrial average fell 3.5 per cent in New York.

London's experience during the crash was less traumatic than that experienced in the United States.

"apparently triggered by a modest tightening in German monetary policy and rumours of discord between US and German authorities over the Louvre agreement."

The main focus of the analysis concerns how the markets coped with the crash from the points of view of volatility, the roles of foreign and domestic investors and how the structures of the markets, especially London, weathered the crash.

In London and New York the volume of trading during the week October 19 rose substantially, whereas in Tokyo it fell. In London, on October 19 and 20, more than twice the average daily number of shares changed hands, while during the week daily turnover was 40 per cent higher than the average since Big Bang, the financial deregulation of the City of London.

Trading subsequently subsided in November to about two-thirds of the average since Big Bang.

A change occurred in the distribution of trading between customers and market-makers. After the crash, customers accounted for 60 per cent of all trade compared with the traditional 50 per cent.

Following the initial downturn, 80 per cent of customer transactions were buy orders. Large investment institutions were net sellers. On October 19 market-makers were net buyers of £250m of shares which added to their accumulated long positions.

While the detailed pattern of trading is uncertain, it seems possible that a halt to purchases by private clients, a halt to significant net sales by institutional investors and a continuing weakness in intra-market dealing left market-makers with limited trading opportunities.

The Foreign Investor: The behaviour of foreign investors during the crash and its aftermath is still difficult to determine, the Bank said.

Evidence from Japan suggests that foreign investors disposed of a disproportionate number of shares relative to domestic investors. Foreign investors sold \$13bn of Japanese securities in October compared with \$2bn in September.

Up to September foreign investors had been large purchasers of shares. UK pension funds were buyers of overseas - mainly US - shares and an estimated 35 per cent of the increase in the cash value of their net assets was in foreign securities.

The UK market during the crash: London's experience during the crash was less traumatic than that experienced in the US, but there were departures from normal practice.

A "fast market" - one where the prices quoted on the Stock Exchange's dealing system were behind the prices actually being dealt - developed in the week beginning October 19. This, however, only occurred for a total of six hours during the whole week.

The most serious concern related to the settlement procedures for transactions. There was growing anxiety about the accumulation of counter-party risk and the possibility of default by private investors on account day.

Although unconfirmed, this anxiety is thought to have contributed to depressed market conditions.

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ICI plans to invest £100m in Teesside

Imperial Chemical Industries, leading international chemical company, plans to spend £100m this year on improving production at its Teesside chemical complex near Middlesbrough, one of Britain's biggest manufacturing sites, writes Peter Marsh.

The proposal, assuming it is ratified by ICI's main board, will amount to the company's biggest investment on Teesside since the recession of the early 1980s.

The company also announced that over the past year it had cut its employment and maintenance costs on Teesside by about 5 per cent - a saving of some £15m.

The Teesside complex has an annual output of about £2.5bn.

BA set to cut staff by 2,000

British Airways, UK airlines, expects to seek voluntary severances from up to 2,000 employees on March 20, following its takeover of rival UK airlines British Caledonian Airways, Sir Colin Marshall, chief executive of BA, said.

It is estimated that some 45,000-46,000 staff will remain.

£36m eavesdrop

Plessey Defence Systems, UK defence company, has won a £36.5m Ministry of Defence contract for the army's first computer-controlled electronic warfare system which will be used by the British Army of the Rhine to eavesdrop on Warsaw Pact countries.

Jaguar body deal

Jaguar, the luxury UK car manufacturer, is to establish a joint venture with GKN, British automotive components and engineering group, to supply all the car makers' major bodypressings. The decision to form Venture Pressings is a blow to Austin Rover, Britain's state-owned car maker, which previously supplied Jaguar body parts.

US Rolls sales up

Rolls-Royce and Bentley sales in the US were up 20 per cent last month compared with a year ago, in spite of the stock market crash in October, Mr Malcolm Hart, Rolls-Royce Motors' sales and marketing manager.

Sound banking

The Royal Bank of Scotland is testing a voice-recognition banking system which will allow customers to conduct transactions over the telephone once their voice has been recognised by a central computer.

15m tourists in UK

Britain had its best year ever for tourism in 1987 with a record of almost 15m visitors by the end of November, although they spent three per cent less than the previous year - just £405m.

Steel flotation

A November date for the privatisation of the British Steel Corporation was a possibility, Sir Robert Scholey, BSC chairman said.

'No radiation link'

The case against nuclear radiation as the cause of the clusters of childhood leukaemia found near some industrial sites in Britain has not been proven, says a report by the National Radiological Protection Board, Government watchdog agency on radiation effects.

Britain set for 'satisfactory' 1988 growth

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S economy should continue to expand at a "satisfactory" pace in 1988, but its overseas trade position looks likely to weaken further, the Bank of England says in its latest Quarterly Bulletin.

The latest economic and monetary indicators "depict a still buoyant economy amply provided with credit, giving little sign so far that the pressures from domestic demand will abate."

There are signs that the economy will begin to slow in particular, last year's fall in the ratio of personal savings to income to the lowest level for a sustained period, the bulletin says. A levelling off in the ratio or

some reversal of the decline would slow the recent surge in consumer spending.

The Bank, however, adds that there are still questions over the sustainability of the prospective pattern of growth in the economy - in particular the balance between domestic spending and exports.

Slower growth this year is likely to reflect "less a slowing of domestic demand than a further deterioration in the balance of trade... There must be some question about the sustainability of domestic demand in this country at a rate above that currently being achieved by most other major countries."

The Bank says that the UK is capable of financing a moderate deficit on the current account of the balance of payments for several years, but it is clearly concerned that the pace of deterioration should not accelerate.

In that context, recent wage developments are far from reassuring, with no signs of a downward trend in settlements and some signs of an increase in areas of the economy not exposed to international competition.

On present cost trends, there appears little chance of a further sustained improvement in industry's competitiveness, despite the recent strength of productivity growth. In parallel, the dollar's sharp fall last year is likely to limit export opportunities in North America

and cut Britain's earnings from its overseas assets.

The Bank says that the need to contain inflationary pressures in the economy means that industry cannot expect a devaluation of sterling pound to improve its competitive position. Monetary growth remains strong and credit expansion has remained at the high levels seen last summer.

In a hint that it would be prepared to raise interest rates again if sterling came under pressure, the Bank says that "maintaining the anti-inflationary thrust of policy will continue to require a non-accommodating (monetary) policy in the period ahead."

Space chief laments lack of UK funding

BY PETER MARSH

BRITAIN'S refusal to join Western Europe's Columbus programme to build a manned space laboratory will leave an important technical gap in the project, according to Mr Fredrik Engstrom, the European official in charge of the scheme.

Mr Engstrom, director of the Columbus programme at the 13-nation European Space Agency in Paris, said yesterday he was "saddened" by this week's formal announcement that Britain would not contribute towards the £4bn project.

The decision has been widely expected after the UK registered only lukewarm interest in Columbus at a ministerial meeting in Paris in November.

This week's announcement, in the form of a written reply to the House of Commons from Mr Kenneth Clarke, the UK trade and industry minister, also confirmed that Britain would not join another big ESA programme, to develop the Ariane-5 rocket.

Mr Engstrom said Britain's decision would cause problems for ESA. Until last summer, when the UK switched its policy over space projects, the agency had assumed it would play a significant role in Columbus, and would contribute up to 15 per cent of the cost.

Britain had been expected to lead the design in designing an unmanned platform to be associated with Columbus and which is to be used for taking high-resolution pictures of the earth.

Engstrom said the platform concept "had been totally built around British ideas. Although the platform would probably still be developed, the other ESA nations would have to rethink its design."

As a result of the UK decision on Columbus, UK companies such as British Aerospace and Logica will not now receive the big design contracts they had been expecting.

The future of Columbus is thought by ESA officials to be assured despite the UK decision.

Crucially, the jump in output per head meant that unit labour costs in manufacturing increased only around 1 per cent. That contributed to an improvement in Britain's international competitiveness, although the gain was offset by the partial reversal of sterling's 1988 devaluation.

Professor Alan Budd of the London Business School says the problem now is that "workers are basing this year's pay claims on last year's performance".

Despite fears in the City of London that the economy is still close to overheating there is little confidence that output, productivity and profits can rise anything like as fast in 1988 as they did in 1987.

Court fines NUS £7,500 for strike

BY JIMMY BURNS AND RAYMOND HUGHES

THE NATIONAL Union of Seamen was yesterday fined £7,500 and ordered to pay "very substantial" costs, the judge said.

The punishment falls short of the sequestration of the union's £2.8m assets for its contempt of court which had been demanded by Sealink UK ferry company, but it could nevertheless financially cripple the union, which is already facing a major cash crisis.

In a related development yesterday, Peninsular & Oriental UK ferry company, told the High Court it had no wish to continue contempt proceedings after more than 800 seamen on unofficial strike in Liverpool and Fleetwood in England, and Larne in Northern Ireland, had voted to return to work.

However, five P & O companies affected by last week's national strike said yesterday they would pursue damage claims against the union of up to £260,000 in a separate legal action because of lost business and inconvenience to customers.

Earlier, Mr Justice Michael Davies ruled that the fine was an appropriate punishment after taking into account that the NUS's "defiance" had lasted the only two days and that the

union's leadership had apologised for the initial disobedience.

The judge said Mr Sam McCluskie, the NUS general secretary, had made "imprudent" comments to the media, suggesting that industrial action would continue after an injunction ordering the strike to be called off was granted on February 1.

But he added that in spite of "sailing very close to the wind," Mr McCluskie had not tried to deceive the court.

After being advised by his solicitors that he should not delay complying with the injunction, Mr McCluskie had issued instructions to his members.

"The NUS is extremely fortunate to have Mr McCluskie as its general secretary because the way, on his day-to-day instructions and advice, this matter has been conducted has undoubtedly saved his union from an immediate order for sequestration," Mr Justice Davies said.

Mr McCluskie said he was "very happy" with the judgement.

Privately, however, NUS officials suggested that the union faces a stormy debate at its bi-annual conference in May over Mr McCluskie's tactics in calling an unlawful strike in the first place.

Philip Stephens looks at worrying aspects of current wage demands

Revisiting the dangerous push to inflation

THE MOODS of financial markets are as unpredictable as this winter's weather. A few months ago the fashion was to proclaim a productivity "miracle" which had transformed the outlook for Britain's competitiveness. The talk is now that the Ford dispute may signal a return to the 1970s when escalating pay awards translated into rampant inflation and wrecked industry's ability to compete on world markets.

The changes in the real world, of course, have been much smaller. Basic pay settlements and the rate of growth in average earnings have edged up; industrial disputes are more frequent and have a higher profile.

In economic terms, however, the shifts have been slight. Basic settlements in manufacturing industry appear to have crept up to between 5 and 6 per cent range from the 4 to 5 per

cent seen at the beginning of 1987. The pace of annual growth in average earnings across the whole of the economy has risen to 8 per cent, or slightly above, from the 7.5 per cent typical of the past few years.

Pay increases in the services sector have been particularly buoyant, suggesting some catch-up with manufacturing industry. Workers in public services, who benefited from the Government's largesse ahead of last June's election, are still seeking to close the pay gap with their private sector counterparts.

However, none of the figures add up to a pay explosion. The gains have been incremental and clustered around the trend in earnings established since 1983.

So why the recent panic? After all, the Government claims that its second term was a dazzling economic success story.

In fact, there are good reasons for concern if not alarm. The current level of pay awards may not be unduly high relative to the past few years, but the economic background against which they are being sought has changed for the worse. Perhaps as important, the latest round of militancy suggests that the recent productivity surge has masked rather than solved one of Britain's key economic weaknesses.

In some respects manufacturing industry can argue that basic pay deals of 5 per cent plus last year were justified. Its output rose about 6 per cent, company profits were up by close to 20 per cent, and output per head jumped by more than 7 per cent. With companies working at high levels of capacity, much of the gap between settlements and earnings

reflected overtime or productivity bonuses.

Crucially, the jump in output per head meant that unit labour costs in manufacturing increased only around 1 per cent. That contributed to an improvement in Britain's international competitiveness, although the gain was offset by the partial reversal of sterling's 1988 devaluation.

Professor Alan Budd of the London Business School says the problem now is that "workers are basing this year's pay claims on last year's performance".

Despite fears in the City of London that the economy is still close to overheating there is little confidence that output, productivity and profits can rise anything like as fast in 1988 as they did in 1987.

With manufacturing production likely to increase by between 3 to 4 per cent rather than 6 to 7 per cent, productivity growth cannot be sustained at last year's rate.

The transmission mechanism from earnings to inflation operates on two levels: directly, as companies try to pass on cost increases in higher prices and indirectly, through downward pressure on the exchange rate as industry becomes less competitive internationally and the trade deficit widens.

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GLAMOX A/S Molde, Norway has acquired the majority of ENERBA GMBH Hildesheim, FRG. We initiated the transaction and were advisors to GlamoX A/S. Dresdner Bank Aktiengesellschaft - Mergers & Acquisitions - Frankfurt - London - New York In January 1988

FT CENTENARY DINNER

Young Nigel makes good

By Raymond Snoddy

THE YOUNG features editor of the Financial Times in the late 1950s was a shade on the flamboyant side. He wore a yellow waistcoat and green bow tie and, according to David Kynaston, the official historian of the FT, had a self-confident manner that did not make him "everybody's favourite person."

But before he left after four years, the young Nigel Lawson had given evidence of his future monetary promise by initiating an annual Cost of Living Round the World feature, which proved conclusively that Caracas was then the most expensive capital city in the world.

Last night Mr Lawson, Chancellor of the Exchequer, now without his yellow waistcoat, deputised for Mrs Margaret Thatcher, the Prime Minister, who had been called away to Brussels, as the principal speaker at the centenary dinner of the Financial Times at London's Guildhall.

More than 650 people — a wide cross-section of the top 0.01 per cent of British society — sat down to dine off pink tablecloths decorated with pink orchids and Royal Doulton plates.

They drank wine from Chateau Latour, like the FT a Pearson company, and champagne from Royal Doulton crystal glasses, another Pearson company. At the £60,000 centenary bash there were 26 peers of the realm, 47 knights — not including Mr Andrew Knight, chief executive of The Daily Telegraph — 10 ministers or former ministers, nine ambassadors, two newspaper proprietors, two women, apart from those associated with the Financial Times, and two religious leaders, one an Anglican and the other a Moslem.

Before the salmon trout, the celery and orange soup and the roast quail there were three trumpet fanfares by trumpeters of the Life Guards Regiment of the Household Cavalry at the Storm Door of the Guildhall.

One was for the arrival of Mr Paul Volcker, former chairman of the board of governors of the Federal Reserve System of the US and one of the evening's main speakers, a second for the Lord Mayor of London, Sir Greville Spratt, and a third for the former features editor of the FT, Mr Lawson. The choir of St Paul's Cathedral and the trumpeters combined for a sung grace anthem based on Psalm 112.

The organising of the centenary dinner — the actual anniversary is Saturday, February 13 — has been under way for the past two years.

Those who were invited but unable to attend included Mr Rupert Murdoch, who now owns 20 per cent of the FT, Chateau Latour and Royal Doulton China, his Wapping antagonist Ms Brenda Dean, general secretary of the print union Sogat, and all the living former British prime ministers except Lord Callaghan.

At the end of the evening all the guests received a copy of the centenary history of the FT (price £25), a Royal Doulton china figure, a partridge in an FT and a free copy of the first edition of today's paper.

The grand Guildhall occasion and the newspaper delivered to it were a universe away from the launching of a four-page broadsheet in February 1888 carrying the banner Without Fear and Without Favour.

In its first issue it was enthusiastic about the prospects for machine-made bottles and concerned about Europe's diplomatic chessboard in the light of Russia's Balkans policy.

Soon it was campaigning against "guinea-pigs" or "ornamental" directors, aristocrats who were elected to boards of new companies on account of their social rather than their financial attractiveness.

The first properly documented editor was Leopold Graham, who was appointed on July 16 1888 at £6 per week.

The colourful writer Frank Harris said of him: "He had no notion of writing and was poorly educated, but had a smattering of common French phrases and a real understanding of company promoting and speculative City business."

His modern-day successor as editor, Geoffrey Owen, can write, has a good education, and would probably fire any journalist with too great an understanding of promoting companies or speculative City business.

Like the very model of a modern multi-media editor, Mr Owen will be appearing on BBC Breakfast Time this morning.

MR NIGEL LAWSON, Chancellor of the Exchequer, gave the following speech at the Guildhall.

It must be clear to all of you that I am not making this speech. Nor indeed am I here tonight with the Financial Times. For I am in Budget Purdah. And it is a well established and soundly based tradition that, during the month or two immediately prior to the Budget, the Chancellor of the Exchequer makes no speeches and avoids the company of pretty well everyone, but most particularly of the press.

But tonight, for the first time in almost five years as Chancellor, I have given myself a special dispensation to break the iron rules of Budget Purdah. I have done so for two reasons.

First, this is a great and special occasion, marking as it does the centenary of one of the great newspapers of the world. And second, because I myself had the great good fortune to be part of the FT during its golden age, in the 50s, under the outstanding editorship of Gordon Newton. It was an experience, and an education, that has stood me in good stead ever since. And of course, it was tremendous fun.

I have no time, in my brief remarks this evening, to chart the history of the first hundred years of the FT. In any case, it is wholly unnecessary to do so. For the paper has itself commissioned a great work of piety, by young Dr David Kynaston, to mark the centenary, which does just that.

I cannot say that I have yet read it from cover to cover. It is, as Gordon Newton was wont to say, a veritable magnum opus. And I don't have much time to read opus in this job. But I have dipped into it. I began, where I suppose we all do, with the index. Looking through the references to myself, I turned up a brief account of the choice of the successor to Gordon Newton as editor, and read the following:

"There was some possibility of Nigel Lawson returning to the fold, but when approached he expressed an unwillingness to accept a probationary period as Editor of the Investors Chronicle."

LORD BLAKENHAM, chairman of Pearson, publishers of the Financial Times, gave the following speech.

My Lord Mayor, Lord Chancellor, Your Excellencies, Your Graces, My Lords, Chancellor of the Exchequer, Sheriffs, Ladies and Gentlemen.

We celebrate tonight 100 years of the Financial Times. We had thought that it might be a double celebration — as tonight is also the 13th anniversary of the Prime Minister taking on the leadership of her party. As you know, she has an emergency meeting in Brussels, and sadly cannot therefore be with us, but I would like to extend on behalf of the FT a special welcome and thanks to the Chancellor of the Exchequer, Nigel Lawson, who is our guest of honour, to Paul Volcker, who has been a dominating figure in post-war economic life in the United States, to our Lord Mayor, Sir Greville Spratt, and to all our guests.

The leading article in the first issue of the FT in February 1888 was entitled "Our-selves". It explained that the paper was designed to supply "a long-felt want" and it concluded with these words:

"The congratulations we have received are good wishes, the earnest and liberal offers of assistance, the promises of active support, the eager curiosity to discover our personal identity, the consternation already caused in various financial camps, the astounding revelations which are being daily confided to us, the angry threats, the cautious overtures — these and numerous other evidences have satisfied us, more conclusively than ever that a financial paper for the City of London carrying the banner WITHOUT FAVOUR, will not fail for lack of a *raison d'être*."

Lord Blakenham: We intend to remain ourselves and those of any of our contemporaries. Today we are concerned only with ourselves. Our attitude, our principles and our programmes are summed up in the motto we have quoted whilst they are elaborated more in the corners of our title page. This is the field we have entered — and our arrangements have been made with a view to permanent occupation."

In the left corner of the title page the new paper described itself as: "The friend of the honest financier, the *bona fide* investor, the respectable broker, the genuine director, the legitimate speculator."

In the right corner it claimed to be: "The enemy of the closed Stock Exchange, (it's taken 100 years to put that right) the unprincipled promoter, the company wrecker, the Guinea Pig, the Bull, the Bear and the gambling operator."

A stirring start, but the article that followed immediately after did not do quite so well. For, ignoring that pious statement that no invidious comparisons were to be drawn, it began: "It must have been somewhat mortifying to our contemporary Financial News to find that..." and it then proceeded to hold up to ridicule the accuracy of that paper's "facts".

The two papers remained rivals for nearly 60 years until they merged in 1945, under the leadership of Brendan Bracken, to form the springboard for the modern Financial Times.

In the time we have I cannot cover much of the history of the FT. David Kynaston has written a short, (540 pages), brilliant and enormously readable book, published today by Viking Penguin, a copy of which will be presented to everyone as they leave, but I would none the less like to say a few words about some of the personalities and fundamental attitudes that have brought the FT to its present pre-emi-

ward issues of expenditure cuts and taxes and thereby fall to build a political base for understanding subsequent action.

Mr Volcker said that there were signs that some of the necessary adjustments in the US external accounts were beginning to take place. There were signs that US consumption was more subdued, perhaps because of the effects of the October crash in share prices.

The volume of US exports was rising strongly despite sluggishness in most foreign markets.

Japan appeared to be joining the UK in providing some impetus to growth, thereby reducing the risks that a slowdown in the US might set off a recession.

In the circumstances, some visible progress in closing the trade imbalance should be possible, providing tangible support for the renewed efforts of the leading industrialised nations in their effort to encourage greater stability in

I have to say I still find it hard to decide which was the greater insult: the suggestion that I should edit the Investors Chronicle or the view that I needed a probationary period. But all's well that ends well. And I am particularly glad that the paper now has as its Editor my protégé, Geoff Owen, who started 30 years ago as a feature writer when I was Features Editor.

With the exception of Sam Brittan, the undoubted star of today's FT and for many years past, most of us from the 50s vintage have long since gone our separate ways, and a new generation with new conventions has taken over — not in all respects a change for the better. Dr Kynaston's opium quotes this, from an FT leader in the 50s:

"The right relationship between Chancellor and Treasury officials is perhaps that of a vigorous swashbuckler whom the officials contrive to restrain."

Nowadays this timeless and light-hearted observation is served up annually as a sensational news story. But the FT remains, as I have already observed, one of the great newspapers of the world — and, indeed, a national institution. For all its faults, it would in my personal opinion be a sad day if it were ever to lose its independence of other newspaper groups.

It is good to see so many old friends and former colleagues here this evening. It would be invidious to mention some and not others. But I am particularly pleased you have invited Paul Volcker, the outstanding central banker of his generation, to speak this evening. He and I have been colleagues over the years in the G6 and G7 — and on one never-to-be-forgotten occasion, the G6.

And now, unlike me, he is free to speak unfettered by the constraints not only of Budget Purdah, but for almost the first time in a very long and immensely distinguished career, unfettered by the constraints of public office of any kind. In every sense, he is a man of exceptional stature — which makes all the more remarkable his achievement, during a period of particularly delicate international financial negotiations in the 'seventies, of getting



Nigel Lawson: Life was easier in 1888

into and out of Tokyo unnoticed by the press.

So I gladly leave the meat in the sandwich to Paul. But I would just, very briefly, say this. The old debate between Keynesianism and monetarism is becoming increasingly dated. The battles that had to be fought have been fought and won. A new consensus has emerged over the conduct of domestic economic policy with financial discipline at its heart, and which only a few dinosaurs would now dispute.

The problems for the future lie in the international sphere, and in the impact of these forces on our national economies. How to come to terms with the implications of

global financial markets of all kinds, fully equipped as they are with the latest developments in information technology. What is the right balance between supervisory regulation and market freedom? What is the practical scope, and what are the practical limits, of international co-operation in a world of global financial markets and independent sovereign states? These are the issues we need urgently to be addressing now.

How much easier it all was when the Financial Times was first launched, a hundred years ago — a time when it took 11 days to get to New York when the weather was good, and a fortnight if it was bad. And 40 days to get to Tokyo by

the quick route via Italy, Egypt and Shanghai. And when government was so much smaller and Budget speeches so much longer.

In preparation for my own next effort on the Idea of March, I took a look at the Budget speech of March 1888. The Conservative Chancellor of the Exchequer then was Goschen — remembered now probably only as the man Lord Randolph Churchill forgot. But his Budget speech of 1888, of well over three hours in duration, well repays reading. He clearly believed in keeping a beady eye on the Bank of England. As he informed the House:

"There has also been a saving of £15,000 to which I should like to

allude. It is a saving which I have secured by watching more closely the balances at the Bank of England.

He was commendably generous to his colleagues. In his own words:

"I am also thankful — and as Chancellor of the Exchequer I say this — not as a Member of the Cabinet — I am especially grateful to the Foreign Minister that we have been able to keep out of those petty wars which break in so unexpectedly, sometimes upon the assets of the Chancellor of the Exchequer, and which upset his best calculations and destroy his most sanguine hopes."

And he was, as ever, plagued by the problem of excessive local government spending:

"And here, I am placed in a somewhat unpleasant position — namely, that, having a satisfactory balance of £2,377,000 to dispose of, I see havoc and devastation wrought upon that balance by my Rt Hon Friend the President of the Local Government Board."

Despite that, by increasing indirect taxation — including an extra tax on bottled wines and a new tax on what he described as "sure horses" — Goschen was able in 1888 to achieve his overriding objective of reducing income tax from sevenpence in the pound to what he considered the correct level for peacetime, of sixpence.

Within the privacy of these four walls, and strictly off the record, I must warn you that I do expect to be able to emulate Goschen next month. But if such has changed since 1888, some things have not.

London then was the financial capital of the world. The competition is a good deal fiercer today, but, freed from unnecessary restrictions and controls, and in a benign political and economic climate, London has once again the chance to establish itself as the financial capital of the world. And that is yet another good reason, on this historic occasion, to ask you to rise and drink a toast to the newspaper on which so many of us have, at one time or another, worked, and which we honour on its centenary day — the Financial Times.

Stirring times in the first 100 years of a great world paper



Lord Blakenham: We intend to remain ourselves and those of any of our contemporaries. Today we are concerned only with ourselves. Our attitude, our principles and our programmes are summed up in the motto we have quoted whilst they are elaborated more in the corners of our title page. This is the field we have entered — and our arrangements have been made with a view to permanent occupation."

anyone who saw the FT on Saturday will have read how well the three worked together to develop the newspaper. When Sir Gordon retired in 1972 he left behind a paper transformed, with a circulation of 180,000, as against the 60,000 when he started, and with a pervasive ethos of integrity and commitment to journalistic truth.

Fredy Fisher became the new editor, expanding the international and specialist coverage, and the paper became more and more professional, effectively providing a complete editorial service for the international businessman.

When he left in 1981, Geoffrey Owen took over and under his editorship the circulation has grown from 200,000 to over 300,000 today. In addition to Geoffrey Owen's editorial leadership this increase has been helped by several factors — the first related to the courageous decision that had been taken back in 1972 by Alan Hare and his team to establish the FT as Europe's business newspaper.

Alan Hare had succeeded Lord Drogheda in 1975 and the decision was courageous because it involved planning for substantial European losses for at least four years before the project could become profitable. Now we

are reaping the benefits and Continental circulation has increased from 14,000 to 50,000.

Other factors have been the increasing thirst for financial information, as a result of the globalisation of securities markets, and the increase of sales in the United States as a result of our printing techniques.

So over the years the FT has moved from being just a financial paper for the City of London, to being the UK's business newspaper, to being Europe's business newspaper and now, as it becomes increasingly international, to being one of the world's great newspapers.

I have mentioned the names of some of the people who have played leading roles, but the story of any newspaper is a story which embraces the careers and personalities of many people. We should not forget the grinding hours that have been put in on the management front and the countless individual awards that have been won by FT journalists — a recent example is the important West German "Ludwig Erhard Award for Economic Writing" which has been won by Samuel Brittan.

Normally this award is given to academics and not journalists and this reflects both the quality of FT writing and our international coverage.

Many more deserve mention but I would not know where to stop. I'll bring up just one more name, which is that of Frank Barlow, the FT's chief executive for the last four years. He has provided inspired leadership and managed the peaceful transition of the newspaper to modern technology, while sustaining morale and motivation beyond all recognition.

With new technology, with the development of our electronic information capability,

with agreements and strategic alliances with local national business papers in other parts of the world, with the consolidation of our European base, and with more and more copies being sold internationally, our horizons are expanding all the time.

But setting aside personalities, numbers and statistics, what makes the FT so special? I would suggest that the breadth of its coverage, the depth of its financial analysis and the quality of its writing are important. Also its accuracy and objectivity, which are key ingredients not only to attract the best writers but also to ensure the credibility the newspaper deserves.

The FT has been part of the Pearson group for more than 30 years. In that time, Pearson has been fully involved in its strategic decisions, management arrangements, financial objectives and capital backing. They have never interfered in editorial matters.

A distinguished editor of the Times, not unconnected with the FT in earlier days, recently wrote: "Both editorially and commercially, the Financial Times is one of the great success stories of post-war British publishing. I think its influence is wholly for the good. It sets a standard of seriousness in its coverage which every editor admires. It is an unegotistical paper, free of the personal follies of much contemporary journalism. It is trusted as much on the left as on the right, read by trade union leaders as carefully as by cabinet ministers."

We intend over the next 100 years to move from being "one of the world's great newspapers" to being "the world's great newspaper". And above all, we intend to remain ourselves.

Volcker sees danger in further fall of dollar

BY SIMON HOLBERTON

FURTHER DOLLAR depreciation would serve only to feed an illusion that the US could deal with its trade imbalance by monetary manipulation, Mr Paul Volcker, the former chairman of the US Federal Reserve Board said last night.

He was speaking at the dinner at the Guildhall in celebration of the 100th anniversary of the Financial Times.

Mr Volcker said that what the world economy currently needs is stability in foreign exchange markets. He called for a wider response to the warning implicit in the October collapse in share prices than simply re-examining market mechanisms.

A clearer recognition of the desirability of exchange rate stability, alongside the need for domestic price stability, could provide the necessary focus to avoid the huge imbalances which currently dominated the world economic scene.

"For far too long, it seems to me that we have collectively been running too great a risk to

the world economy by failing to act more decisively to deal with obvious imbalances," he said.

Mr Volcker said that another fall in the value of the dollar might threaten the prospects for growth in Europe and divert the US Government from taking the necessary steps to curtail excessive domestic spending, and US business from making efficient and productive investment.

"I know there are some that urge even greater depreciation of the dollar, arguing that 'overshooting' may be necessary to, in effect, shock businesses into changing patterns of imports and exports," he said.

"But such a course strikes me as highly dangerous. It would be counterproductive in the sense of inflationary risks (and therefore interest rate risks) in an American economy that is now relatively fully employed and already experiencing pressures on capacity in our most internationally competitive industries."

Mr Volcker said he recognised that no matter what the intellectual force of the observation that further dollar depreciation would be harmful to the world economy, but that was hardly a conclusive factor in the present market outlook.

The fact remained that in the best circumstances the US would have to finance a current account deficit of far more than \$100bn this year and that sizeable deficits were inevitable for several years to come.

"That financing, in the last analysis, will have to rest on confidence — confidence that we are serious about dealing with excessive spending at home, by cutting the budget deficit, serious about maintaining progress toward price stability and that the external deficit is trending down."

In the context of a presidential year, however, he said there was a real danger that presidential candidates would refuse to deal with the awkward

issues of expenditure cuts and taxes and thereby fall to build a political base for understanding subsequent action.

Mr Volcker said that there were signs that some of the necessary adjustments in the US external accounts were beginning to take place. There were signs that US consumption was more subdued, perhaps because of the effects of the October crash in share prices.

The volume of US exports was rising strongly despite sluggishness in most foreign markets.

Progress in the direction of stability was the logical extension of the discussions within the Group of Seven leading industrialised nations over the past year.

"More fundamentally, it seems to me consistent with the evident disposition of individual countries to seek greater exchange rate stability with their principal trading partners, a process that is, of course, well advanced within Europe."

"Still more broadly, the long sweep of history, recorded for a century in the pages of the Financial Times, suggests that monetary stability, flourishing trade and economic growth are likely to be mutually reinforcing over time rather than incompatible."

Mr Volcker said he possessed no blueprint for achieving that and said he thought we were far from the time when active negotiations would be feasible and productive.



Paul Volcker in the FT editor's office

صكنا من الاصل

THE ASTONISHING October stock-market crash has already had severe repercussions for many in the financial services industry.

Two examples were E.F. Hutton and Wood Gundy. The former fell into the hands of Shearson Lehman soon after. Wood Gundy lost an estimated C\$40m on underwriting the ill-fated British Petroleum share issue and in the process also lost a prospective merger partner in First National Bank of Chicago. Now, a controlling stake in Wood Gundy is to be taken by Canadian Imperial Bank of Commerce, subject to regulatory approval.

However, for Royal Bank of Canada, the country's largest chartered bank with assets of C\$102bn, the cloudburst that enveloped Wall Street and the rest of the world's major equities markets had a very pronounced silver lining.

Six weeks after Black Monday, representatives of the business media were summoned to the 14th floor of the bank's stylish Toronto tower block to be told that the Royal had clinched a deal to buy 75 per cent of Dominion Securities, Canada's leading investment dealer, in a deal worth C\$385m.

While Dominion president Anthony Fell took pains to stress that the crash did not precipitate the deal, observers suggested that the plunge (which at one point wiped 46 per cent off the Dominion share price in two weeks) may have removed any lingering temptation for the dealer to remain independent. "I think if you took a confidential poll (of Dominion employees) there would be a big increase in the number who would actively solicit a bid," was one insider's comment.

Certainly, the Dominion deal changed perceptions literally overnight of the way the Royal had handled the gradual deregulation of Canadian financial services.

Criticism that the bank had been caught flat-footed while competitors all around were leaping nimbly into bed with the cream of Bay Street, Toronto's financial centre, evaporated. While early birds like Bank of Nova Scotia scrambled (successfully) to renegotiate terms thrashed out before the crash to buy investment dealer McLeod Young Weir, the Royal-Dominion tie-up was greeted with near universal approbation.

Patience had indeed been shown to be a virtue.

This change of circumstance, however serendipitous, must have been particu-

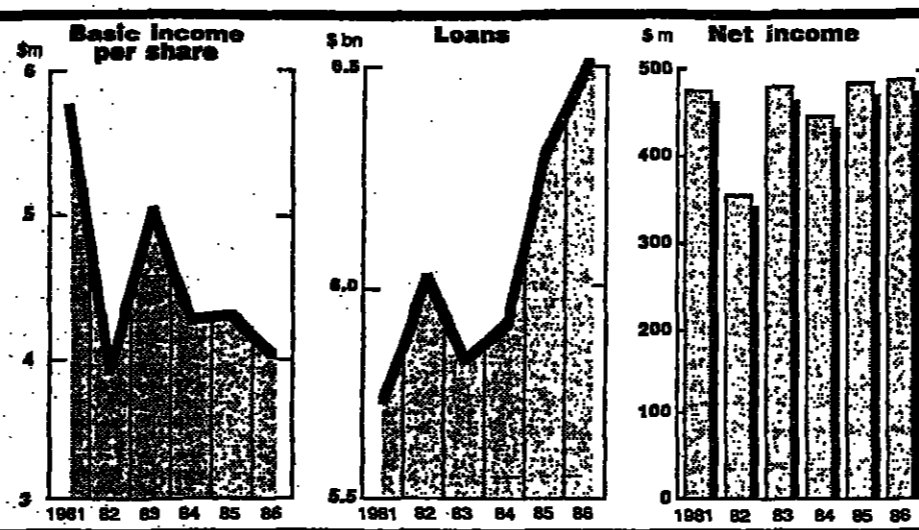
Royal Bank of Canada

Where patience was a virtue

David Owen explains why the bank's approach to deregulation is winning plaudits



A.R. Taylor



larly gratifying for Allan Taylor, the Royal's 55-year-old chairman, whose personal trademark the softly, softly approach is fast becoming.

Since taking the helm in 1986 from Rowland Frazer, his much-revered predecessor, the down-to-earth Saskatchewanian has frequently been accused of excessive circumspection.

Some 18 months later, however, a recognisable Taylor-stamped strategy is starting to emerge. In a nutshell, it combines optimising the bank's existing strengths with exploiting areas of fresh opportunity - particularly those, like domestic investment banking, opened up by continuing deregulation.

Top priority remains the domestic retail bank, described by Taylor as "a tremendous backbone". With C\$42bn in consumer deposits from its 6.5m customers, the Royal has one of the largest retail deposit books in the world and the largest Visa card base in Canada. It has been spending heavily on training and technology in a bid to consolidate this leadership.

Second on Taylor's list is the expansion of investment banking services using the soon-to-be-renamed RBC Dominion Securities as the cornerstone. Taylor believes that Dominion can play a big part in improving the performance of the Royal's estab-

lished UK-based investment banking operations, namely the Orion Royal merchant banking unit and the brokerage house Kitcat & Aitken. Orion in particular has had its problems lately, as Taylor acknowledges, falling into losses in 1986 and withdrawing from the Eurobond market in November.

"Trying to be involved in something that is that different and 3,000 miles away is not the easiest trick in the world," reflects Taylor. But "when you put Dominion together with Orion, together with Kitcat & Aitken, we think we've got something pretty good with a Canadian flag on it that will be operating internationally."

The Royal will also seek to exploit opportunities in insurance and fiduciary and information services as they arise as a result of deregulation. Taylor recently appointed Joe Regan, a 57-year-old senior executive vice president in charge of strategic initiatives, reporting direct to the chairman's office. Says Taylor: "Certainly, we are going to be involved in investment management. We are in it in a big way now managing our own funds."

On the international front, the bank has already been busy refocusing its wide-ranging activities on areas expected to yield the best returns in future. Overseas operations with assets of approximately

C\$1bn have been trimmed, while the bank's profile in Australia, Barbados and the Bahamas has been raised. "We really have to look at everything today on profit potential," Taylor says. "If people describe us as being a niche player on international markets, I don't mind that."

Finally, the US market is clearly defined, in Taylor's words, as "a strategic thrust", although he continues to be wary of the same necessary to "do it in a meaningful way". Once again, Taylor's stance has been widely criticised as unduly cautious, not least because of Bank of Montreal's successful if pricey 1984 purchase of Chicago's Harris Bank.

Even at post-crash prices, however, Taylor is unlikely to rush into any rash decisions. "It's a strategic priority," he reiterates, "but perhaps not quite the kind of priority that we would be putting on other things."

To a degree, evolutionary rather than revolutionary change is inevitable in an organisation comprising 1,500 domestic branches dispersed over Canada's enormous land mass. Taylor's own extensive grass roots experience (he joined the bank as a junior clerk in 1949) has heightened his awareness of this. If too many new products are launched too rapidly, he feels, "at some point, branches start to say wait, wait, we can't do

anything more."

This was one reason why the recent internal restructuring of the bank into a three-pronged retail-commercial-investment banking configuration was also accomplished gradually. Having put in place an interim management structure on succeeding Frazer, Taylor did not reveal his definitive framework until just before the Dominion deal.

With 1,500 branches, it's not as easy to do as a unit bank in the United States. So we have respected that and said, go more slowly," Taylor explains. "You tell a customer that, by the way, next Monday we are changing our organisation and we want your corporate business done over at the commercial centre twenty-five blocks (or in some provinces, 30 miles) away - but your personal business can stay here because this is a retail branch, and what does he say? He says: 'You've got to be kidding. You have to do that carefully.'"

But in the final analysis, Taylor's gradualist philosophy will be judged less for its compelling logic than its results. Can such an approach provide a strong enough tonic to satisfy shareholders? After all, in the fiscal year ended October 1987, the Royal capped four years of stagnant profits by reporting a whopping C\$250m loss following a C\$1.4bn addition to

its general provision for losses on Third World loans.

Much will depend on the accuracy of Taylor's assertion that the Royal's loan portfolio "has been improved tremendously" and that "we have the very worst behind us."

As he acknowledges, asset quality has been the bank's greatest problem in recent years. And its hefty exposure in the cyclical domestic energy and agriculture sectors has sparked as many headaches as the troublesome sovereign loans. "In energy loans, we have written off very large sums of money over 5-6 years," he says.

But if observers remain somewhat sceptical about the bank's resource portfolio, the rise in its Third World loan provision may provide some relief by precluding the need to set aside more funds for this purpose - at least for a year or two.

Ottawa is again examining the adequacy of Canadian banks' reserves against these exposures. Before last year's loan provision may provide some relief by precluding the need to set aside more funds for this purpose - at least for a year or two.

On the other hand, the Royal will be hard-pressed to maintain its current high rate of return in the core domestic retail sector, due both to the projected economic slowdown and intensifying competition.

Trust companies have met considerable success in their increasingly aggressive and sophisticated attempts to lure retail business away from the traditional chartered bank havens and foreign banks like London-based Lloyds are taking a piece of the action too. Royal has relied heavily on extensive retraining and heavy capital spending on new technology. In common with other banks, it has boosted its emphasis on the top-scale "private banking" market, referred to by Taylor as "sit down" as opposed to "stand up" banking.

Management abstracts

Assert your corporate personality. D Haigh in AA (UK), Oct 87 (3 pages)

Takes a rather dim view of the new breed of corporate communications expert, described as 'pseudo-academics' who are more likely to consider corporate strategy and critical success factors than what shade to use in the logo; considers recent attempts by some companies to brush up their identity, praising for example Prudential Assurance (Prudence has been updated to look like a purple in an aerobic session) believes that the accountancy profession has little of interest in terms of design and image.

Mixing professions. V McDougall in Accountancy Age (UK), 28 Oct 87 (1 page)

Discusses multi-disciplinary practices (ie including solicitors and accountants), pointing out the professional differences and the problems marriage might pose. Focuses on their differing views of independence - for the accountant, it means essentially to be objective, but for the solicitor it is the freedom, from external pressures, to protect clients.

A nation of shareholders? P Bostok in Admap (UK), Sep 87 (4 pages)

Avers that increases in share ownership in the US and Europe could be merely a fad because the public at large does not understand the meaning of investment, confusing it with saving, insurance and gambling; argues that there is a big educational job to be done by brokerage firms, whose current advertising shows that they do not fully appreciate this.

Audio-visual extravaganzas. Audio Visual (UK), Sep 87 (5½ pages)

How-to-do-it of staging big events with complex A-V support: 1. a one-day event at the NEC with lighting on an outrageous scale, a lake/fountain and a fairground/circus intended as a vehicle for a culture change by Woolworth (1,400 participants); and 2. the Third World Advertising Congress in Peking - 15 tons of equipment, a 2,000-strong audience and 172 presentations over five days.

Just in time in the smaller company. EJ Jones in EPICS

Control (UK), Oct/Nov 87 (2½ pages)

Demonstrates that there are significant savings available to smaller companies (ie employing less than 20 people) from JIT without any great expenditure on equipment or systems; shows how Knowles Electronics Company introduced the approach through a pilot scheme; explains how the system was extended plant-wide through the use of employee seminars and project teams.

The human resource side of mergers. JS Pappanastos & others in Business (US), Jul/Sep 87 (9 pages)

Against a background of failure in many US mergers and acquisitions, examines the major human relations difficulties they create and which critically affect their outcome; outlines four merger categories - rescue, collaboration, contested and raid - and the emotional/psychological side-effects on personnel that each can produce. Provides guidelines for positive management action by acquiring companies; explains how to conduct a personnel assessment exercise aimed at identifying talent and potential among the acquired staff, and offers suggestions for retaining the motivation of those retained.

Interviewing techniques. C Tunz-Pow in Business Executive (UK), Sep/Oct 87 (4 pages)

Opens with the assertion that "business executives will... conduct interviews for various purposes, but thereafter devotes itself entirely to interviewing for candidate selection. Does this with thoroughness: how to put questions, how to develop the interview, how to clear up ambiguities, how to test and evaluate the candidate.

Ban the press release. M Daly in Business Marketing (US), Oct 87 (2½ pages)

Points to the flood of press releases which confront editors and journalists every day and also to the fact that most of them are pretty dire (the press releases, that is); looks at the need to make sure that a message in some way stands out. Offers seven options, other than the regular press release, from the captioned photo through to the one-on-one meeting with an editor.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at a cost of £4 each (including VAT and p.p.c. cash with order from Anbar, PO Box 23, Westley HAD BUI.

TECHNOLOGY

Calgary 1988. Paul Abrahams explains how technological supremacy has become increasingly important in the quest for Olympic glory

Microseconds that can make or break

THE MOST important moments of the Olympics for ski manufacturers are not during the races themselves but those few seconds of the winning podium, when images of their products are beamed to a potential worldwide audience of 1.6bn people.

Those few seconds are the culmination of years of technological research. They are, claim manufacturers, worth millions of pounds of advertising.

In a sport where the difference between victory and defeat is measured in hundredths of seconds, ski technology has become increasingly important in determining whether or not a manufacturer enjoys that publicity.

Rossignol, the French ski manufacturer based in Voiron, estimates that 30 per cent of the result in special slalom is dependent upon the skier and 20 per cent on the skis. In the downhill, where the skier turns much less and the surface of the ski is flat on the slope for much longer, the importance of the skis' performance is increased to 40 per cent of the winning margin.

Winning in the Olympics or World Cup is significant

because it demonstrates the technical expertise of the company and provides an indication of the potential performance of skis which will be put on sale to the public during the following season. The racing skis of today are the recreational skis of tomorrow.

This demonstration of technical expertise is important for an industry which aims to provide the consumer with the possibility of purchasing a new and technically improved product every year.

"The philosophy of the Rossignol group is founded on a commitment to innovation and competition in the best possible way to test our latest products. It also provides the best possible shop-window for our most recent research," says Jean-Jacques Bonnard, secretary general of the Rossignol Group.

The cost of maintaining the competitive edge created by research can be high. Bonnard estimates that last year his company invested 4 per cent of turnover in research.

In addition Rossignol put 3 per cent of its sales revenue back into sponsorship and competition promotion. The company sponsors about 20 per cent of World Cup skiers, but to achieve that figure, it

sends out talent-scouts to recruit a pool of 2,000 young skiers with championship winning potential.

Rossignol believes that money spent on racing is not wasted. It argues that there is a connection between its record in racing - more victories than any other manufacturer since 1968 - and its position as the world's largest alpine ski manufacturer.

The company argues that sponsorship is all the more important because of the present nature of the ski market. After a period of rapid expansion since the 1960s, the market is now static, and competition for sales is intense.

Next season, Salomon, the French boot and binding manufacturer based in Annecy, will enter the ski market, after five years of research with a formidable reputation for successful diversification.

This season the world market may even contract because of poor snow conditions in Europe, and the fall in the value of the dollar has affected sales of European skis in the US. Victory in the Olympics, and the resultant sales-boosting publicity, has therefore become all the more vital for the world's ski manufacturers.

The technicians at Rossignol are aware of the importance of their role. "Our only job is to win races and put people on the victory rostrum," says Maurice Woehrie, director of research at Rossignol.

The difficulties of doing that in Calgary next week are considerable. Winds from the Pacific, called the Chinooks, can cause temperature shifts of more than 20 deg C in less than 24 hours. The consistency of the snow can change radically and quickly. This seriously complicates the choice and preparation of the skis which have to be adapted to the conditions.

The friction mechanics of the skis passing over the snow are complicated and not fully understood. But in warmer conditions the Rossignol technicians advise their skiers to choose skis with a base specially prepared with a micro-geometry pattern just two microns (two thousandths of a millimetre) deep. Warm snow melts under skis to form a continuous film of water which slows the skier.

The pattern breaks up the film to allow the skis to slip over the snow more quickly. In cold conditions, a smoother base is used to prevent the snow crystals, which are more sticky at low tem-

peratures, holding back the skis. However, the base cannot be completely smooth, otherwise the skier would find that the skis had a tendency to slip laterally and lose grip. The art is to find the right pattern for the right snow conditions.

The materials used and the internal structure of the skis also play a vital role. Each type of ski, which can be made up of a composite of as many as 10 different materials, including glass-fibre, wood, carbon and Kevlar, has different characteristics and vibrates in different ways.

The aim is to find a ski which will remain on the snow for as much time as possible. A flexible ski which tends to vibrate a great deal runs better on soft snow,

because it hugs the slope and spreads the skier's weight. A less flexible ski has little vibration and performs better on hard snow and ice.

The difficulty is that at the best of times snow on the course can be dry and cold at the top while towards the bottom, among the trees, it can be humid and warm. Each skier will have four or five pairs of skis on the mountain, and achieving the right balance is not easy. A ski which will run well on the cold snow may run extremely badly at the bottom.

In Calgary, where the temperatures change so quickly, the task is much more difficult. There could be some surprise winners - and losers - next week.

Snowflakes are dancing to a man-made tune

"WITHOUT Snomax, we would have had the greatest difficulty in holding the Olympics here," says Bruce Cleveley, the Olympic Organising Committee's vice-president of operations.

He is referring to the biotechnology-based snow making machinery brought in to compensate should there be a lack of the real thing. And it is just as well. For three days before the start of the games, only 5cm had fallen at Canmore, the site for the cross-country events, and 10cm at Nakiska where the downhill skiing is to be held.

The technology behind the Snomax snow-making system chosen by the committee is based on a protein made from a natural bacterium, Pseudomonas Syringae, which forms a microscopic nucleus for the artificial snowflake. Although the melting point of ice is 0 deg C, water droplets will only freeze at temperatures above -10 deg C if they have a nucleus, such as a dust particle, around which the ice crystal can form.

The bacterial protein can form the nucleus of a snowflake at temperatures as high as -2 deg C. For reasons not fully understood by scientists, the protein is particularly effective at aligning the water molecules into the crystal structure of a snowflake and it allows the latent heat in the water to escape into the air very quickly as it freezes. The protein is said to increase the efficiency of snow-making by 30-50 per cent, depending on conditions.

These ice-making properties were discovered ten years ago at the University of Wisconsin. But the technique was only perfected as a commercial system last year by Snomax Technologies, a Rochester, New York-based subsidiary of Eastman Kodak. Snomax was able to overcome the sensitivity of the protein to temperature and its high cost of manufacture. Companies from Sweden, Canada and the US had all tried to develop the product but failed to solve the protein's

inherent instability. "It was far from easy to solve the stability problems of the protein. It needed some complicated bio-chemical engineering and good chemical processing, but we can now store the protein for three to four months," says Edward Robinson, president of Snomax.

The company claims that the system is easy to install and use. The protein is injected into water stored in tanks at the bottom of the ski slopes. The liquid is then pumped up the mountain and sprayed on to the pistes.

The snow produced is, at first sight, indistinguishable from the natural thing. However, its consistency is lighter and drier than snow produced by conventional artificial means. Once smoothed on the slopes by machines called piste-bashers, Snomax says its snow forms an ideal base for racing.

If the pumping and spray systems are already in place, the capital cost for the installation of Snomax is about \$10,000. A three kilogram case of the protein which treats 4m litres of water costs \$1,600.

The protein is now being used in about 100 ski stations in North America. Snomax says that resorts have reported that its product can, in a marginal year, make the difference between losses and a very profitable season.

In Calgary the Snomax system has been working since the second half of December and all through January. At Nakiska, the downhill and slalom courses have had to receive a metre of artificial snow.

"It has been exceptionally warm over the last two months, and even with the advantages of Snomax, the possibility of snow-making has been marginal," says Bruce Cleveley. "During the days we have had temperatures of 0 deg C, and we have only been able to use the system at night. Without the protein we could have had a disaster on our hands."

Bobs run at the forefront of innovation

THE TIME difference between the top ten bobsleighs at Calgary next week could be less than two hundredths of a second.

"The difference between winners and losers will be decided by technology," says Brian Ford, publicity manager of Allied Steel and Wire Holdings (ASW), the steel-making sponsor of the British bobsleigh team.

"All of the best teams are extremely fit - their start times will scarcely differ. The pilots are top-rate. The difference is in the bobs themselves."

"A technological and design revolution has occurred in sledding over the past ten years. The Western Europeans were left far, far behind. We are only now catching up," he says.

Machines in the mid-1970s were unsof-

invested by the British a hundred years ago. The East Germans saw that the sport had not taken on board the technological innovations of the period, and decided to challenge the then dominant Italians and Swiss.

For the next five years they dominated the World Cup and Olympics, bringing into play modern aerodynamics, wind-tunnels, an improved chassis, a database with records of every run on every track, trained international track and field sportsmen, and a back-up team of 37 army officers.

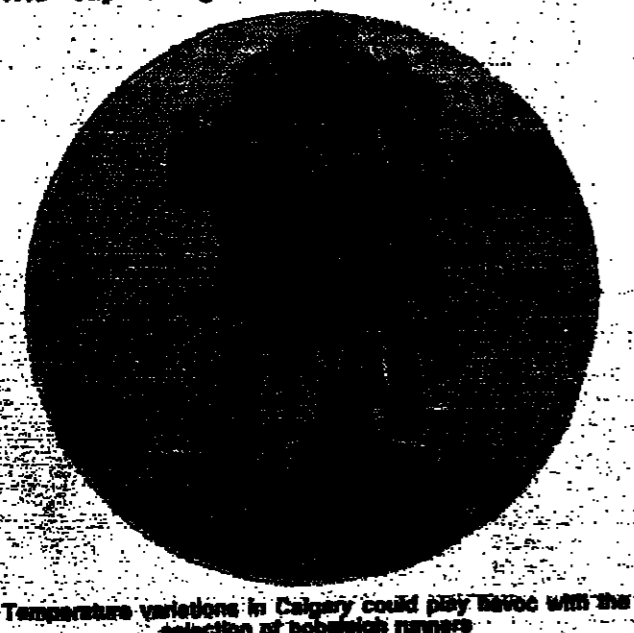
Brian Ford explains that ASW decided to help the British team in 1983. "We felt that we had a good deal to offer them. Our main thrust has been in runners - what you would expect from a steel company," he says.

ASW adopted a Swiss computer-designed chassis and bob which used a mixture of Kevlar and fibre-glass. Kev-

lar on its own is particularly strong and can deal with the stresses of being hammered against the side walls. But it proved too light, and tended to allow the runners to lift off the surface of the ice.

Together with University College Cardiff, ASW ran a project to study the friction of metal on ice. The aim was to find the right materials to allow the runners to retain or even increase heat as they ran down the course, and so improve speeds. A material that was too hard could also be brittle and shatter during the run - a less than safe prospect in a bob travelling at full speed. Methods of polishing the runners, and their shape and bow, were also studied.

"The runners we have are something else - beautiful. The problem is Calgary. The variations in temperature could play havoc with the track and the selection of the runners," says Ford.



Temperature variations in Calgary could play havoc with the selection of bobsleigh runners

Cinema/Nigel Andrews

Sartorial stretcher-cases

Nuts directed by Martin Ritt... Angel Dust directed by Edouard Grynberg...

An American courtroom in an American film is like nowhere else in the world...

While a sane person nearly goes to the wall in Nuts, two manifestly insane persons are walking around unmolested in Bruce Robinson's Withnail and I...

This fearful, overwritten nonsense rickoles and schmalzies on for two hours...

flatmate: a benign tousie-head who insists that the only psychic salvation, as demonstrated in an immediate weekend in the country...

They should be so lucky. Or we should. The movie's heady early blend of bedazzlement and Armageddon ("There's a tea-bag growing in the sink")...

While a sane person nearly goes to the wall in Nuts, two manifestly insane persons are walking around unmolested in Bruce Robinson's Withnail and I...

This fearful, overwritten nonsense rickoles and schmalzies on for two hours...

law-abiding roisterer and musical genius. When Chuck's wife is asked if she was married before meeting Chuck...

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wait in vain for the clinching gesture, for something to set the work in perspective...



Bernard Giraudeau in "Angel Dust"

for one. He is investigating a series of murders whose only clue is a trail of dead rats...

wait in vain for the clinching gesture, for something to set the work in perspective...

The Best of Friends/Apollo

Michael Coveney

Any production that brings John Gielgud back to the stage after an absence of ten years must be a matter for rejoicing...

A few first night hiccupps did not dissuade the house from giving him a most tremendous ovation...

The stiff formality of the exercise does not bode well. Mr Whitmore does not transform his epistolary material...

But there is still more, in that the declamatory, distant relationships among the trio assume a dramatic texture...

Finally, the play is a memory exercise set in 1961, the year before Cockerell's death...

ied to wives eventually crippled with illness.

Cockerell first visited Stanbrook in 1907 to inspect a 13th century psalter.

The radiant abbess, a formidable intellectual with a special interest in Gregorian chant...

Similarly, Cockerell takes delight in the abbess's way day to London, plotting the tryst at Paddington and visit to the British Museum...

Finally, the play is a memory exercise set in 1961, the year before Cockerell's death...

After Cockerell's death, Gielgud thus finds an appropriate sequel to his reminiscence...

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John Gielgud, Rosemary Harris and Ray McAnally

Jenufa/Covent Garden

David Murray

This time round, the Royal Opera Jenufa is a plain triumph. Some might object, grudgingly, that the main elements of the performance are so strong that they would have ensured success for a production far less boldly styled...

As before, Ashley Putnam's Jenufa and Eva Randová's Kostelnicka are the heroines of the evening - not, praise be, hero-

ine and villainess. This Kostelnicka is not even a hypocrite, still less a theatrical monster...

The excellent new Laca is the Dutch tenor Jan Binkhoff, whose brooding sensitivity is complemented by the heroic timbre he finds for the final scenes...

Another happy discovery is the conductor Christian Thielemann. Except perhaps at the over-emphatic ending, the score so nearly seemed to be playing itself...

Though Paul Herson's bare sets suggest substance-level peasantry rather than proud village life, they serve Lyubimov's economy perfectly...

Orpheus in the Underworld/Coliseum

Max Loppert

The deplorable English National Opera production of Offenbach's 'opéra-ta'

Yet seldom can that enlargement of scale have been so little infected with the dangerously hilarious spirit...

given a new and memorable meaning to the phrase 'cloaque infernale' but they are a show on their own...

The cast, past experienced and not new, have to face an uphill struggle to make any impact...

sparkly, top-stopping and ornate plastique justly stop the show, and, in one or two lustrous phrases...

But John Brecknock, though his return to this stage after an absence is very welcome, hardly begins to release the suave, glittery wit of Pluto...

Powers' heterogeneous pedigree - studies with Nadia Boulanger in Paris, David Blake and Bernard Rands in York...

BBC Symphony/Festival Hall

Andrew Clements

Anthony Powers' new orchestral triumph, Stone Water Stars, which the BBC Symphony Orchestra and John Pritchard introduced on Wednesday's Festival Hall concert...

It was altogether a concert of luminous scoring and teasing textures of the kind that Pritchard's realises so winningly with the BBCSO...

As before, Ashley Putnam's Jenufa and Eva Randová's Kostelnicka are the heroines of the evening - not, praise be, hero-

Dogs at the Tate

From March 7-26 David Mach will create an installation in the Gallery of New Art at the Tate using hundreds of life-size china dogs...

Arts Guide

Continued from Page 8

Theatre

LONDON

South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical...

The Phantom of the Opera (Her Majesty's). Spectacular emotionally nourishing new musical by Andrew Lloyd Webber...

Phantom of the Opera. The Majestic Theatre, stuffed with the Maria Bjornson glided sets, rocks with Andrew Lloyd Webber's

haunting melodies in this mega-transfer from London. But so hard are tickets to come by that travel companies are advertising packages to London with promises of tickets to see the show there...

Les Misérables (Broadway). Led by Colin Wilkinson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama...

Starlight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognise its American incarnation: the skaters do not have to go round the whole theatre but do get good exercise in the spruced-up stage with new bridges and American scenery...

A Chorus Line (Shubert). The longest running musical ever in America has not only supported Joseph Papp's Public Theatre for eight years but also updated the musical genre with its backstage story in which the songs are used as antidotes rather than emotions...

TOKYO

Banraku (National Theatre). The puppet theatre's greatest writer, Banraku, has been compared with Shakespeare...

Kabuki (Kabuki-za). Sugawara Denju Tenarui Kagami (The Secret of Sugawara's Calligraphy). Act 1-3 at 11am; Act 4-5 at 4.30pm...

Hakuhinkan Theatre. Song and Dance 1988. An entertainment featuring two young jazz dancers from the USA, Bryant Baldwin and John Cheesman...

WASHINGTON

Enrico IV (Arena). Pirandello's mystery of a man who imagined himself as Emperor Henry IV of Germany is staged by Zeldia Fichandler...

Enrico IV (Arena). Pirandello's mystery of a man who imagined himself as Emperor Henry IV of Germany is staged by Zeldia Fichandler...

Saleroom/Antony Thorncroft

Monroe's dear blouse

Marilyn Monroe lives on - at least in the saleroom. Last May Sotheby's had a rather comely hither dress that the actress wore in the film Bus Stop...

Legoland, in Denmark, paid \$7,450 for a Kammer and Reinhardt bisque character doll, made in Germany around 1906...

Christie's fairly routine sale of English furniture went very well, in the morning session at least, with only 11 per cent unsold...

The Japanese have extended their raving of antiques to dolls. A Bru Jeune circle and dot bisque doll, made in France around 1870...

Christie's fairly routine sale of English furniture went very well, in the morning session at least, with only 11 per cent unsold...

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Friday February 12 1988

Politics Today: The Baker education reforms

Another Great British Muddle

By Joe Rogaly

The risks in tax cuts

IN RESPONSE to the Chancellor's requests for their advice on the forthcoming UK Budget, his advisers can truthfully reply that there is some good news and some bad news.

The good news is that he will have far more revenue at his disposal than previously envisaged. The bad news is that this was not meant to happen. Public finances are supposed to be on an auto-pilot controlled by the medium term financial strategy (MTFS). At the time of the last Budget the Public Sector Borrowing Requirement (PSBR) was forecast at 1 per cent of gross domestic product. But, according to the Green Budget published this week by the Institute for Fiscal Studies, that target would now permit tax cuts for next financial year of as much as £9bn, a level that virtually nobody believes makes sense.

The Chancellor must make a Budget judgment. Worse, that judgment will prove difficult since the economy is expected to slow in 1988, largely because of an increase in the current account deficit, while the lagged effect of last year's 4.5 per cent GDP growth on the labour market remains strong.

What should the Chancellor do with all that money? To attempt an answer one needs a benchmark for fiscal neutrality. One approach would be to offset the fiscal stabilisers in a year, like 1988, when growth is expected to be on the long term trend. These stabilisers - the real "fiscal drag" (the tendency for revenue to grow faster than GDP in a progressive tax system) and the falling share of public spending in GDP - have been estimated by Goldman Sachs at £1.5bn to £2bn each. On this basis, fiscal "neutrality" would involve tax "cuts" of £3-4bn, leaving a PSBR of minus £1-2bn or a Public Sector Financial Deficit (PSFD) (which excludes privatisation proceeds) of £3-4bn, less than 1 per cent of GDP.

Health spending

Given the condition of the UK economy, it would be difficult to justify a more expansionary budget. While there is a risk of recession, the long term costs of an increase in inflation are likely to be greater. Furthermore, there are good reasons for supposing that public expenditure on health, to take a salient

example - will be increased during the next autumn review. It is appropriate, therefore, to leave room for such an adjustment.

The question is whether the Budget should be still tighter. The consensus is, indeed, verging towards the view that fiscal policy should be still more restrictive, while monetary policy should be loosened. The aim would be to allow sterling to depreciate, so offsetting the forecast deterioration in the external account.

It is true that consumption is buoyant and likely to remain so. With investment needing to rise and the prospects for external finance uncertain, it can be argued that the Government needs to make a greater contribution to the finance of investment.

Monetary fig-leaf

If the Government is to err, it should certainly be in this direction, but it is important not to overstate the role of fiscal policy. The relation between public sector savings and overall national savings is not very strong. More important, the main current risk is of an upward increase in the underlying rate of pay settlements. Only the clear link between the exchange rate and their firms' profitability is likely to influence the bargainers.

If the exchange rate link were abandoned when at last it can exert some downward pressure, the Government would be left without so much as a monetary fig-leaf. Instead, whenever the combination of downward pressure on the exchange rate and still buoyant domestic monetary conditions emerges, the opportunity to reinforce the credibility of its counter-inflationary strategy by raising interest rates should be welcomed.

The reduction in taxes of some £3-4bn is as much as looks prudent. If the Chancellor wishes to go further, his tax cuts would need to bring clear efficiency gains as well as only a modest expansion of consumption. But, whatever is decided on fiscal policy, the tight link to the D-Mark cannot now be abandoned. The constraint is likely to prove painful. But the UK has enjoyed the good economic news of 1987, 1988 and 1989. It is likely to prove the years on health, to take a salient

Italy's outdated games

THE FALL of Mr Giovanni Goria's Government in Italy after little more than six months in office reflects very badly on the Christian Democratic Party and its leader of the last six years, Mr Ciriaco De Mita.

Mr Goria has thrown in his hand because on around 17 occasions in the last three weeks he has not been able to command the substantial parliamentary majority which should be his. The manner of Mr Goria's fall can only increase impatience with the nation's political institutions among a people who are increasingly demanding more efficiency from government.

Externally, Italy's image is not helped by the arrival at an important European Community summit of a caretaker prime minister.

Economic uncertainty is deepened by the absence of a 1988 budget whose main task was to grapple with a booming public sector deficit, itself a depressing consequence of four months of political crisis last year.

Neglected deficit

Italian politicians and foreign academics who like to think that the country does not do too badly despite its political weaknesses ought to ponder on this fact: the country is facing a possible economic downturn with real interest rates which are among the highest in the industrial world because of the politically neglected deficit. They could also take a

look at a depressed stock market from which the small investor has taken flight because the politicians have failed to organise adequate protection for him.

All this justifies a certain scepticism about the Christian Democratic Party's claim to be the guardian of the national interest after 40 years in government. Mr De Mita has not achieved his aim of cleaning out corruption and curbing the numerous factions. It is clear that the Christian Democrats badly need the discipline imposed by the threat of losing office, which remains an unlikely prospect as long as the only real alternative is a Communist one.

Secret voting

Yet there are some things that Italy could do which might help the system work a little better and ultimately to change it. One is to remove the absurd system of secret voting in the lower house, which has permitted some of Mr Goria's colleagues to support him in public while covertly betraying him. Another would be to modify some of the perfect proportionality in the electoral system. This could prune back the number of parties and allow Italians the possibility of voting for a potential government instead of just equipping the parties for another period of Machiavellian jousting.

Unfortunately, such changes can only be brought about by the politicians themselves. It has pleased them to be seen talking about political reform during the last three months without offering any real promise that they will do anything. How many Gorias have to fall in such ignominious circumstances before they understand the price the country is paying for their outdated games?

BRITAIN'S education system is likely to stay in a mess until the end of this century. The Government's attempt to build some rigour into it will certainly not work quickly, and it may never work at all.

The reason is that while almost any minister can get his officials to draft a Great Education Reform Bill ("Gerbil"), it is the devil's own job to have them carry it out. In parliament just about all that the present Secretary of State for Education, Mr Kenneth Baker, has to do is sit there smiling while his party's huge majority does the rest. His Gerbil will scamp through. The task is rather more difficult in the real world outside the House of Commons. There Mr Baker has to persuade the teachers to change their ways of teaching. His staff - the departmental officials - have to do most of the persuading. They are having a hard time doing it.

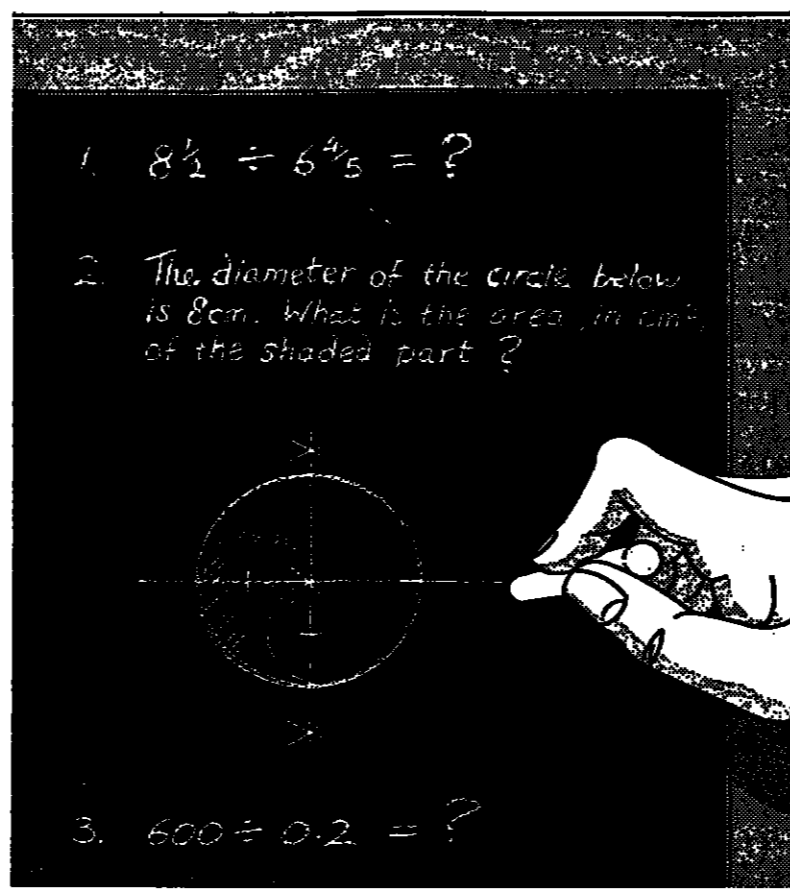
The alarm bell rang last weekend. It was set off by a resignation from an inoffensive little committee whose job is to outline a set of mathematical skills that children of various ages should possess. The man who resigned, Professor Sigbert Prais of the National Institute of Economic and Social Research, came out fighting in a two-fisted article in a Sunday newspaper. "I fear," he wrote, "that the committee is intent on changing absolutely nothing."

Pull at that unassuming-looking thread, and you will find that it is attached to a whole row of cans of worms.

For a start the committee - more properly, the National Curriculum Mathematics Working Group - has so far made a bosh of its job. Mr Baker indicated as much in a letter to the then chairman when it published a woolly and disappointing interim report just before Christmas. But it was the Education Secretary himself who set up the working group last July. Why did he get it so badly wrong? He depended on the advice given by the relevant official at the Department of Education. It is supposed to be unfair to name civil servants below the rank of permanent secretary, so, just for fun, let's call this gentleman Humphrey. Ask around and you will discover that the names were produced by Humphrey from lists of teachers (provided by Her Majesty's Inspectors of Education, all ex-teachers), education officers and their advisers, eminent mathematicians, and the like.

The result of this "trawl" was a committee on which sat 11 members aligned with a more or less soft approach to the mathematical curriculum, plus Prof Prais. So much for can of worms number one. Now look at number two: the difference between a hard and a soft approach to maths.

The blackboard in my illustration, compiled from a paper by Prof Prais, gives some idea of a hard approach. Questions 1 and 2 can be answered successfully by about two thirds of the least able 40 per cent of West German school children aged 15. Question 3 is easy as pie for continental apprentices but not Britain's, according to the professor. He has argued for a precise mathematics curriculum that says that such and such a problem, with



Mathematical problems which most 15-year-old West German school-children can solve... Can their British counterparts?

examples as above, should be solvable by this or that proportion of children at various ages, and that these target attainments should be tested by the old-fashioned method of sitting the pupils down for an hour or so and letting them get to it. Calculators should not be provided to young children. Our continental and Japanese competitors provide "hard" curricula, but we persist in shrinking from any such thing. Above all, mathematics is a serious business.

The soft approach is quite different. It is necessary for children to know how to do, say, long division? Calculators may stimulate the imaginations of even eight-year-olds. Children have different levels of ability at different ages. It is better that their work is "assessed" by their teacher than that it be tested by external authorities. As to the Japanese, they do everything so differently that comparisons are invalid. Above all, mathematics must be fun.

What Prof Prais calls the "educational establishment" is over-whelmingly on the side of the soft approach - to the extent that it accepts the need for a national curriculum at all. Yet even that is in doubt. In theory, once the Gerbil becomes law a new National Curriculum Council will lay down what is to be taught, just as its counterparts do in most of continental Europe and Japan. It is a popular policy, as measured by the polls. All the opposition parties support the general idea. There are, however, two snags: (1) the teaching profession remains deeply sceptical about it, and (2) most of the civil servants in the Department of Education have made their careers in a world in which you leave the curriculum to the teachers.

So it is hardly surprising that Humphrey's chosen dozen, the members of the mathematics working group, spent the second half of 1987 arguing among themselves. What did the department mean by "attainment"? What was an "objective"? An "aim"? After some weeks of that there was a debate about whether to divide into sub-committees according to age (a hard approach), or subject (a soft one). Three representatives of primary schools then said that they wanted to form their own committee. A new member, soft on calculators, was co-opted. Some members declined to sign the interim report. The chairman, Prof Roger Bin-Stoyle, said the whole thing was taking much more time than he had available. He then resigned.

It would be unfair to intimate that all this was a plot by Humphrey. Even if it was, he would of course have a cast-iron alibi. As chairman, Prof Bin-Stoyle was the first member of the mathematics group to be chosen. His name was on a list with several other potential chairmen, and Mr Baker accepted it after Humphrey and a colleague had personally sounded out all the candidates. The choice was endorsed by the Prime Minister, Mrs Margaret Thatcher; she sits as chairman of the Cabinet's permanent committee on education and every decision passes before her eyes. The other members could not be so closely vetted. They were, however, chosen in the usual way.

There lies the rub. To the Department of Education the "usual way" means naturally preferring a membership drawn from the broad stream of educational opinion - the very stream that the Government is trying to divert into a wholly new direction. The people who have

presided over the great failures of the past two or three decades are being drafted in to plan what is supposed to be a new era of success. In short, the greatest change in educational practice in British schools this century has to be driven through by a team led by Humphrey - and, however anxious he and his senior colleagues may be to serve a Government in its third term and probably on the way to a fourth, the very nature of their department makes the task almost impossible.

Humphrey must however be given full marks for trying. He has produced a new chairman: a no-nonsense man of the north named Duncan Graham. Mr Graham, who is Chief Executive of Humberside County Council, was until last April the county education officer for Suffolk. When the name was sent in Mr Baker said, in effect: "Humphrey, I trust your judgment totally, but may I have a look at him?" It is thought that they got on like a house on fire. The new chairman left the Secretary beaming in the knowledge that here was a man who understood what had to be done. It seems that while the latter is not a mathematician, what he is undoubtedly good at is getting a committee to produce valid recommendations on time. He is being fully supported by the officials.

The working group has been put under the lash. Its performance is set, time-tabled and monitored. It has been divided into groups A, B, and C - and on to C went the three recalcitrant primary school representatives, plus Prof Prais. He was away on the day that the three were told, in a Kensington hotel, that no meeting-room had been booked for them. (After receiving a

dressing-down from Humphrey in the corridor they retired to the bar for their first session). But Group C's initial tasks - all on extra-soft topics like "mathematics across the curriculum," the "gender effect," the "multi-ethnic dimension" and "international comparisons" - could have been designed to drive Prof Prais out. He is not of the temperament required to do battle in such circumstances.

It is too soon to say whether the professor is entirely right. My guess is that Mr Graham will produce a report that sets out to please the hard side by specifying what children of various ages should achieve, while aiming to "bring along" the softs, with talk of "flexibility" and "varying ability" and the like. It might work; if it does not, Mrs Thatcher is there, in the language of the Civil Service, to bring the balls that get past Mr Baker.

But all that is only a part of the long and tortuous task of trying to get British education to accept reform. There are many further cans of worms to follow: the working group's report has to go to the new National Curriculum Council. That has to produce its own refined version which, if accepted by the Prime Minister's education committee, will be turned into a statutory instrument by the Education Secretary. A science curriculum working group is set along the same path. It has so far had a happier history than mathematics. Yet another committee, on assessment and testing, has produced a report that Humphrey would no doubt regard as a beautiful construction, since it simultaneously caters for both hard and softs.

It is in the likely outpouring of "beautiful constructions" that the principal danger to real reform is to be found. For you could say that everything I have described is merely part of the political process - the jolly-along of a reluctant producers' interest towards a more consumer-oriented method of working. The working groups cannot be fixed in advance or they will not command the respect of the profession; their reports cannot be at the extreme end of hard or they will be rejected out of hand. The trouble with this Humphreyesque kind of thinking is that, however laden with goodwill and reasonability it may be, the end of the road could be a Great British Muddle.

Let us say, however, that there is something like a hardish core curriculum in place by the turn of the decade - if not for all subjects, then at least for English (imagine the committee on grammar, yet to be trawled for), maths and science. These are regarded in Downing Street as of primary importance and they will of course be pushed through, with Humphrey's help. The next step is to finance it all, with a bribe to gain the education establishment's acquiescence, more training for the new-think maths teachers, capital spending on science laboratories, and so forth. The Education Department sees years of phasing-in that stretch through the 1990s. It has yet to confront itself with the likely cost. In short, at least one more generation of half-educated children will be turned out of our schools before there is any serious improvement.

In praise of Lafontaine

OSKAR Lafontaine, the Chief Minister of the Saarland who has been visiting England this week, is sometimes seen as a kind of dangerous lark, both inside the federal republic and without.

That view is quite false. The most remarkable thing about him has always seemed to me to be his sense of humour. He is a Lafontaine in Germany is unusual enough to be called Oskar as well looks like good fortune. It sheds a romantic image.

In fact, when it comes to economic policy, Lafontaine is a practical man also well-versed in such matters as the international capital markets. He is a Social Democrat, to be sure, and on the left of the party. Yet one of the people he first admired was Karl Schiller, the West German Economics Minister who was non-German standard, who was Lafontaine to the social market economy.

Schiller, though he subsequently defected to the conservative Christian Democrats, was probably the best Economics Minister West Germany has ever had after Ludwig Erhard. It was he who introduced the phrase "as much competition as possible, as much planning as necessary" and who brought in the much under-used Growth and Stability Law which allows the Government to move taxes up or down by up to 10 per cent more or less at a stroke.

Lafontaine is trying to keep Schiller's maxims in mind in dealing with the economic problems of the Saarland. Those are pretty horrendous, even by non-German standards. The run-down in the coal and steel industries has been faster and more dramatic than in any other part of the country.

Moreover, as Lafontaine points out, in other areas of Germany at least until recently - the big companies like Thyssen have had the resources to help cushion the social effects of the decline in employment on the local population. They have supplemented the aid given by the regional

BL's old boys

WHERE does life start again after BL (now Rover Group)? For a couple, at least, of its former executives the answer is chemicals.

Applied Chemicals, the Australian-owned group, has made the 58-year-old Ray Horrocks, once the BL Cars chairman, deputy chairman of its UK subsidiary. Also from the "old firm" is Peter Johnson, formerly Austin Rover's UK sales director. Johnson, 40, becomes Applied's UK managing director.

Horrocks, in particular, was almost a UK household name until the summer before last, that is, when the appointment of Graham Day, the former head of British Shipbuilders, as executive chairman of BL made his role redundant. Johnson stayed on, and is moving

BL's old boys

directly from Austin Rover to his new job.

Not that Horrocks has been without other links to talk over old times. Since leaving BL he has been a director at Chloride, the batteries group headed by another ex-BL luminary, Sir Michael Edwards.

Liverpool fat

A new means of assessing economic recovery may have been discovered by the Government's prototypic Liverpool Task Force - the rate of increase in the girls of the senior civil servants who run it.

David Renshaw, the man in charge, has put on two stone in the last year, while his deputy Dennis Morrison has expanded by about 20lb.

"I've had five good business lunches in the last week," Renshaw says. "Apparently would-be developers or bringers of projects and jobs now make a bee-line for the Task Force offices to see if there might be government funds on hand to encourage them into Merseyside rather than anywhere else.

Marshall's girls

Third-year science students at Greycoat Hospital, a private girls' school in Westminster, would have given little comfort to Lord Marshall as they showed visitors yesterday how easy it is to manage the national grid.

True, the girls often referred to the manual. But they said they had only been set the task earlier that day.

Their job was to demonstrate one of the experiments aboard a "teaching bus" which was being presented by Sir Philip Jones, Electricity Council chairman, to Baroness Platt, chairman of the Equal Opportunities Commission.

Jones pledged about £100,000 to keep the bus on the road for three years, as the latest WISE (women in science and engineering) teaching bus.

WISE buses travel round British girls' schools introducing the ladies to the marvels of engineering science. They are sponsored jointly by the Commission and the Engineering Council.

According to Baroness Platt, more than 30,000 schoolgirls have already got "hands-on experience" of engineering aboard WISE buses, and the campaign has managed to raise the percentage of women engineering graduates from 7.7 to 10.5 per cent since 1984.

In a remark likely to strike a sympathetic chord in some political circles just now, Jones said the electricity industry had been male-dominated for too long. He saw women as "the major untapped source of potential talent."

Low church joke

A copy of a pamphlet entitled: "What does the Church of England stand for?" in York Minister had been amended by the ubiquitous graffiti writer who added: "Because there is only one seat and the Pope's in it."

The signs are good...

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More than Estate Agents...

كسب من الأصل

Bridget Bloom looks at New Zealand farmers' problems under Labour's free-market policies

The cost of leading the charge

IS THERE life after subsidies? Farmers the world over are asking this question with increasing urgency as the protectionist farm policies of the rich nations start to crumble under financial pressure.

The arguments at this week's European Community summit, anger at reductions in the key loan rate in the US; complaints in Japan at marginal cuts in rice subsidies; these are all symptoms of this process. Farmers' alarm is likely to mount if such small steps in farm reform lead to bigger ones.

Yet so far there is only one country in the developed world where the question in the opening sentence can be asked with real relevance. Over the last 3 1/2 years, New Zealand's Labour Government has removed virtually every agricultural subsidy and most other forms of special support as part of the deregulation of the economy.

The tiny country - it has only 3.3m people - is putting into practice what others have preached. It is operating the nearest to a free-market system for agriculture of any country in the developed world - a situation greeted with increasing alarm by its farmers and with mounting interest by political and academic observers.

New Zealand's farm subsidies have never been as extensive as those enjoyed by European farmers under the Common Agricultural Policy, or by US and Japanese farmers under their support systems. The Organisation for Economic Co-operation and Development calculates that by 1984, just before Mr David Lange's Labour victory, government transfers to agriculture amounted to 20 per cent of the value of output. But it reckons that the real value of this support, which was based on direct price subsidies to interest and tax concessions, was lessened by the higher prices farmers had to pay for their inputs because of heavy tariffs on imports and the protection of local manufacturers.

Farmers have, of course, suffered as a result of losing most of these subsidies. Worse, farming was a target in the Lange Government's plans to free the economy from a daunting array of controls accumulated over 30 years by a succession of Liberal (conservative) and Labour governments.

This meant that, at the same time as formal subsidies were removed, farmers were subjected to high interest rates and to an appreciating New Zealand dollar, making their lamb, beef and dairy products much less easy to sell on world markets. Between 3,000 and 6,000 of the total 40,000 farmers are estimated to be at risk of bankruptcy within the next year.

The Government has removed nearly all forms of farm support

In an extraordinary turn-about for a Labour administration, the Government has adopted a strictly non-interventionist approach. Within weeks of the 1984 election, the New Zealand dollar was devalued by 20 per cent and then allowed to float; the financial sector was deregulated and a big effort made, via slashing subsidies and direct taxes, to reduce a huge inherited budget deficit and soaring inflation.

The policy has had some success. The budget deficit has declined from nearly 9 per cent of gross domestic product in 1984 to an estimated 2 per cent this year. Inflation has been reduced from 18 per cent to about 10 per cent. However, the price for farmers has been heavy. Inflation is still higher than that of the country's major trading partners, interest rates have eased only marginally from the 20 to 25 per cent that prevailed last year,

while the New Zealand dollar has appreciated against its main trading currencies.

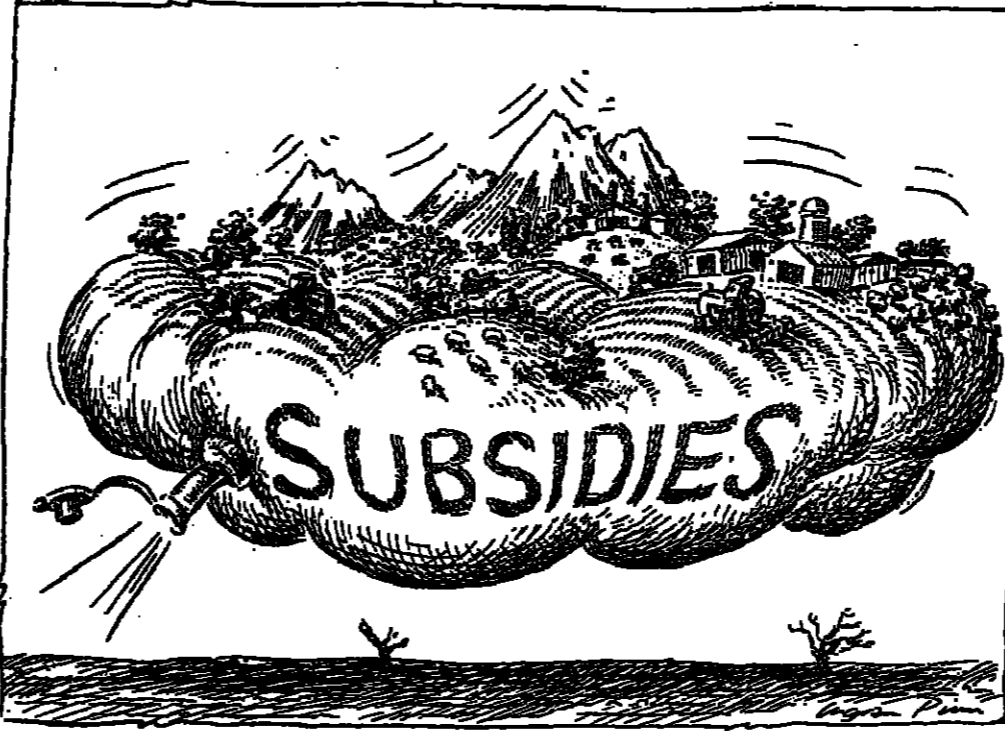
Farming still accounts for some 60 per cent of exports. The NZ\$ 1.7bn (\$643m) of lamb and beef exports, NZ\$ 1.6bn of dairy products and NZ\$ 1.3bn of wool exports head the list of products which are dependent on sales in world markets, where prices have been depressed. The price slump for dairy products and meat is partly a result of subsidised exports from the EC and the US.

Farmers are also suffering because of what is called the "sequencing" of the economic reforms. The Government moved much more quickly in removing controls on farming than on areas such as manufacturing, imports or labour; so the cost of farmers' inputs has remained high. This has led some to believe that the Labour Government is intent on singling out the sector, once so comfortable and so recently unpopular with the majority of Labour's town-based voters.

Professor Bruce Ross, a leading agricultural economist and principal of the country's main agricultural college at Lincoln, does not subscribe to such conspiracy theories. But he does believe that the Government's slower pace of reform in other sectors, together with high interest rates and the over-valued dollar, means New Zealand's farming faces one of its most critical years.

The impact of reform has varied. In general, arable farmers, with high capital investment, high running costs and low prices for wheat, are faring worst. Sheep farmers, able to take advantage of rising wool prices or who have diversified, are doing less badly.

In all cases, however, it is the farmer who has been heavily in the last decade, often encouraged to do so by governments keen to step up export volumes, who is now at serious risk of bankruptcy. This plight is illustrated by Mr Bill Lee, a graduate of Lin-



coln College, now in his 30s, married with four children. He bought his remote, run-down 3,500-acre farm in the north of South Island 11 years ago for NZ\$ 130,000. Encouraged by subsidised interest rates from the Rural Bank and a government land improvement loan scheme, he borrowed NZ\$ 220,000 to improve the farm and its stock of sheep and beef cattle.

He calculated that by now the farm would be producing between NZ\$ 160,000 and NZ\$ 180,000 in annual income, ample to cover his debt repayments of some NZ\$ 30,000 a year. Earlier this month, he received his neatly typed accounts for 1986-7. They showed gross income of NZ\$ 100,000 while his debt repayments had climbed to NZ\$ 37,000.

His working costs have been cut to the bone, but still amount to NZ\$ 40,000. With taxes still to pay, he and his family are trying to live on NZ\$ 800 a month.

Two things have so far saved Mr Lee from being forced by his creditors to sell his farm. He has enjoyed a substantial element of subsidy in the rates of interest on most of his loans, while the Government has effectively waived repayments of principal on the land improvement plan because he has been unable to carry out the full plan.

In any case, he fears that, with a 40 per cent drop in land prices over the last four years, he would be unable to sell his farm.

Mr Neil Taylor, director of the Meat and Wool Boards' Economic Service, puts total farming debt at NZ\$ 8bn. He believes that 70 per cent of that debt is held by 30 per cent of the country's farmers.

Many have been kept in business through concessionary interest rates or debt restructuring, which has been led by the Rural Bank. If this facility remains available, and especially if interest rates and the dollar were to decline, most would survive.

If things continue as they are, however, Mr Taylor is not alone in believing that the trickle of farm sales could become a flood. There were only about 900 sales in 1987, compared to 1,600 in a "normal" year. Farmers are doing all they can to hang on in the hope of better times.

New Zealand farmers have proved flexible in finding new things to produce and, at least for those not over-borrowed, the process continues.

New varieties of apples are helping to compensate for the decline in kiwi fruit prices; some farmers are making a good living out of rearing deer for venison and the medicinal velvet of their antlers; others are switching from wheat to rye grass seed to sell to the US - and perhaps soon to European farmers required by law to set aside some of their arable land from cereal production.

The Lange Government would argue that diversification and increased efficiency in the production of more tra-

ditional crops is the proper way for farmers to go. Many farmers agree. Mr Peter Elworthy, when president of the Federated Farmers union, supported the removal of subsidies in 1984 on the grounds that they distorted market signals, drove land prices too high for young people to be able to enter the industry and made farmers less competitive in world markets.

Today he tempers that support, principally because Mr Roger Douglas, the Finance Minister at the centre of the economic reforms, has failed so far to deliver the lower interest rates and the competitive dollar he promised in return for removing the subsidies.

The farmers may have been naive to give full-hearted support to the reforms, but their dilemma points to a lesson of the New Zealand experiment. As Mr Taylor puts it: "The removal of farm subsidies worldwide obviously makes great sense. The trouble is we are doing it alone, and that's like putting a ball and chain on us and saying - now run the race."

New Zealand's trade officials are praying for progress in the General Agreement on Tariffs and Trade, in Geneva, where negotiators are discussing the multilateral removal of farm support. Meanwhile, the country's indebted farmers are looking for a substantial fall in both interest rates and the New Zealand dollar, so that they will still be there to compete in a freer world market.

Lombard The fetish of liquidity

By John Plender

IN A MEASURED post-mortem of the stock market crash, the Governor of the Bank of England, Mr Robin Leigh-Pemberton, yesterday remarked that "we cannot discount the possibility that some of our domestic markets, perhaps as a by-product of improved liquidity, globalisation and technological change, have become permanently more volatile".

At first sight it sounds like an unexceptionable comment on the way of the world; and certainly Mr Leigh-Pemberton's conclusion that this may have implications for the capital adequacy of market participants is precisely what one would expect of a central banker.

Other observers may none the less be drawn to more revolutionary trains of thought, namely: what was the point of investing so heavily in making London's already sophisticated financial markets more sophisticated, if the result of Big Bang is simply to cause prices to take a more drunken lurch at the first sign of trouble? Or again: have the British been unwisely seduced by what Keynes called the "fetish of liquidity"?

When the market was in its bull phase before October 1987, additional liquidity was certainly doing no harm to anyone who wished to raise capital. The question - to which there is no satisfactory quantitative answer - is whether such a high level of dealing was necessary for the market to fulfil its primary function towards industry and commerce. Nor was liquidity doing investors any harm at that point. The problem was rather that the liquidity disappeared - and volatility increased - at the least convenient moment for all concerned.

Perhaps that is putting it a little unkindly. The International Stock Exchange's post-mortem on its own behaviour reveals that the market makers did provide liquidity for a day. On Black Monday, Octo-

ber 19, they appear to have absorbed £250m of investors' sales - a noble gesture. Someone should also erect a monument to the private investors who then provided all the liquidity that permitted the market makers to unwind their bull positions. Whether this turns out to be the private individual's graceful exit from the citadels of capitalism will no doubt emerge in due course.

And let no one say that London has made no contribution to the topical international debate on circuit-breakers. Despite the stock exchange's protestations, many in the City continue to believe that market makers really did refuse to answer the telephones to avoid incurring losses. Darkness is a circuit-breaker, too. According to the stock exchange's own figures, the greater part of the drunken lurch downwards on October 19 and 20 took place after closing time. On Black Monday, the FT-SE 100 index opened 6 per cent down on the previous Friday's close, and on Terrible Tuesday the index opened 9 per cent down on Monday's close, which accounts for 15 points of the 23 per cent two-day fall. Volatility, it seems, is to a large extent nocturnal.

But to return to where we began: is Britain paying too high a price to a small group of financial folk in the City who are failing to deliver what they promised? Certainly the post-mortems seem likely to revive old arguments about the diversion of scarce talent into the City. And then there is the question of risk. Mr Leigh-Pemberton appears pleased that market makers were able to tap their conglomerate parents for capital during the crash. But the depositors in those conglomerates might be tempted to ask whether they - and the banking system - were not being put at risk. Perhaps the building societies could steal a march by advertising their distance from market making.

A tale of two nations

From Mr Albert W. Jones. Sir, How long will it be before Mrs Thatcher completes her self-imposed task of creating two nations? The tax burden on this country is now greater than it was nine years ago and yet the wealthiest five per cent of the population now pay a smaller proportion of their income and capital in tax than they did then.

North Sea oil is fast becoming a depleted resource, and yet we have not renewed our century-old sewers nor improved our environment generally. The tax earnings from that vast bonanza have been largely dissipated on out-of-date weapons of destruction. National assets such as gas and telecommunications have been wastefully sold off to those who can afford them. Water, electricity, coal and steel will follow if this government has time.

Now we have the spectacle of Mr Douglas Hurd, the Home Secretary, exhorting parents and teachers to achieve "social cohesion" by teaching their children not to indulge in what he regards as anti-social and disruptive activity. Where is the social cohesion in a whole government - and most of its advisers - legislating for an education system and health service in which neither they, their children nor their grandchildren participate. No doubt in an emergency, any of them would accept treatment within the National Health Service, but apart from that they

know they can buy themselves out of trouble. It is difficult to teach children "social cohesion" when those who govern do not do it - in matters on which they legislate. The 1986 Education Act and the Local Government Bill are prime examples.

The governors and the governed are becoming increasingly separate. What hope is there of teaching our children that we are one nation? Albert Jones, 74 Fairdene Road, Coulsdon, Surrey

Nicosia restored and revitalised

From Miss Lois Jensen. Sir, "Reconciliation in Davos" (FT, February 3) describes the thawing of relations between Greece and Turkey. It concludes with the statement that this improvement in relations creates both an opportunity and an obligation for third parties to make a new effort in solving the Cyprus problem. It is one of two issues that remains a serious stumbling block in the countries' negotiations.

I would like to call your attention to an innovative scheme in technical co-operation between Greek Cypriots and Turkish Cypriots in Cyprus. Under the auspices of the

United Nations Development Programme (UNDP), a professional team from both communities has, over the last eight years, developed a master plan for the divided city of Nicosia. Perhaps more importantly, the project has nurtured the kind of dialogue you describe as so important in reconciling long-standing differences. Meeting weekly, architects, sociologists, economists and urban planners from both sides have devised a blueprint for their city to the year 2000. Built into the plan are two scenarios: Nicosia with and without a buffer zone.

Domestic and international funds are being mobilised for a series of investments to restore and revitalise this ancient capital. With help from the US government and the Federal Republic of Germany, restoration and other work is being undertaken in historic - now derelict - residential areas just north and south of the buffer zone. Your article also states that the UN cannot achieve anything in Cyprus unless member governments... put their full political weight and diplomatic ingenuity behind (the problem). The Cypriots themselves have already made a start.

Lois Jensen, United Nations Development Programme, 1 United Nations Plaza, New York

There are two kinds of law...

From Mr R.M. Foster. Sir, The question, recently raised in your columns, about whether there is one law for individuals and another for central government institutions, is being debated by central banks in the foreign exchange markets, thereby effectively rigging the market. But in the general sense we know that there are indeed two laws.

A couple of examples should suffice. Those who live near airports are subjected to constant increases in air and road traffic without any consideration of their feelings as local inhabitants. Another, more specific example is the construction of a motorway along the North Wales coast, where the inhabitants of Colwyn Bay and other such "retirement" towns now have a four-lane motorway which at peak traffic periods will be a constant intrusion upon their lives - certainly an intrusion into the privacy of those who would wish to enjoy the beach.

No private individual would have been allowed to have created the local disturbance that either of these examples create. But a government (and by this I mean any government) is untouchable when it makes its decisions for its own peculiar reasons.

R.M. Foster, "Willow Lodge", Rossmill Lane, Hale Barns, Cheshire

NHS discussion is bedevilled by innumeracy and laziness

From Mr George Stern. Sir, There is much wisdom in your editorial about the National Health Service (February 9); as you say, privatisation in the US (and, for that matter, in Switzerland) is observed to increase rather than decrease excessive health spending.

But what really bedevils the whole discussion is the functional innumeracy and extreme laziness of opposition politicians who have simply accepted Mrs Thatcher's assertions that as she has greatly increased NHS spending, the problem must lie elsewhere than with money. It is open to anyone to go to any large public library and examine back numbers of the Central Statistical Office's Blue Book and Annual Abstract of Statistics.

It is quite true that NHS spending was \$9,195m (\$9.1bn) in 1978, and £18,719m (£18.7bn) in 1986 - a real increase (using the retail prices index) of 16 per cent, or 2 per cent per year. But it is also true that in 1985 (the then prime minister Anthony Eden's day, NHS spending was \$562m. Allowing for the retail prices

index, this gives a real increase in spending of 5 per cent per year from 1965 to 1979 - and one which every government has kept to. If anything, they have done a slightly better record than Labour, but every administration has kept to between 4 per cent and 6 per cent increase.

On this basis the natural level of NHS spending in 1986 would be near £22bn. This is amply confirmed by the fact that staffing levels have stayed constant since 1981, in spite of increasing demand - and above all by the fact that our European neighbours run health systems, funded, in all but name, from income tax (which is what a salary-related "tax-subsidy" deduction amounts to), and spend 50 per cent to 100 per cent more per head than we do. They have a correspondingly far better system.

Politically, Mrs Thatcher would do well to align herself with Conservatives like Eden, Macmillan, Home and Heath, as well as with European leaders like Chirac and Kohl, sweep aside Mr Kinnoch's feeble bleats for £1bn extra spending,

and announce an immediate £4bn increase, aiming at a German or French-style system, not our degrading poor-house service, by 1990. To start with, she should dismiss her advisers who - like Mr Kinnoch - can't do their sums.

George Stern, 6 Eton Court, Shepherd's Hill, N8

From Dr David Bird. Sir, David Brindle (January 29) poses Chris Ham's view that the NHS has no strategic plan, against Len Peach's, that NHS management is "as good as in any industry." I must lend my support to Chris Ham.

In two years of negotiating with the management side of the Pharmaceutical Whitley Council I have never detected that they hold any strategic view of the future of hospital pharmacy. This is especially so this year; impulsive negotiations have centred around the "5 per cent" imposed by the Treasury. The Nuffield Report on Phar-

macy was published in 1986. In general terms it pointed the future direction for hospital pharmacy. The Department of Health and Social Security has still not commented upon it.

Just where is hospital pharmacy going? Into the hands of retail pharmacists - who do not want it? Privatised into the hands of pharmaceutical manufacturers - who might push their own products - or distributors who have no expertise of interaction with other professionals in a hospital setting? Down the drain - as pharmacists move out of hospitals into retail, where rewards are so much higher?

Alternatively should not the undoubted skills of hospital pharmacists be developed to make the best use of the powerful drugs now available - and keep the lid on the hospital drug bill? We look in vain to Government for any answers to these questions. Mr Peach's NHS Board must take some of the responsibility. D.A. Bird, Guild of Hospital Pharmacists, 6 Stanley Street, Liverpool

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Waldheim under pressure to quit

BY JUDY DEMPSEY IN VIENNA

MR KURT WALDHEIM, the Austrian president, is under increasing pressure to step down... The Socialist Party (SPOE), the senior coalition partner, and the conservative People's Party (OeVP), the junior partner which has steadfastly defended Mr Waldheim until now, accept that Austria would face long-term damage if Mr Waldheim remained in office after the critical findings of a commission of historians about his war record.

Mr Waldheim's most loyal defenders remain adamant that he should stay. Mr Alois Mock, the foreign minister and leader of the OeVP, continues to support him. Mr Mock had argued that the historians exceeded their mandate. Besides, because the report did not find him guilty of war crimes, resignation is not an issue. The Kronen Zeitung, a conservative daily which sells 3m copies in a country of 7m people, continues to disparage the report's findings.

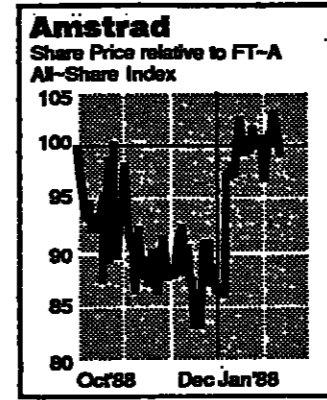
Maxwell in bid for Australian newspaper group

By Raymond Snoddy in London

MR ROBERT MAXWELL, publisher of Mirror Group Newspapers of the UK, said last night that he had made an offer for the package of Australian newspapers and business magazines owned by the John Fairfax group.

THE LEX COLUMN

Congratulations from the Bank



lose. Indeed his surprise announcement yesterday, that he had nearer 40 than the previously announced 18.6 per cent of the company, shows that he is putting his all into the endgame. Each side is now scrambling for the tiny remaining stake which will decide the outcome. Although Mr Leyson seems to have the advantage, with 50 per cent plus apparently within his grasp, the margin is so slender it would only take one wavering friend to make De Benedetti victorious after all.

BOC

If BOC were taken as a simple pointer on how the UK and US economies are faring, its first quarter figures - for the three months since the crash - would look remarkably bullish for both. This is less to do with the 8 per cent rise in pre-tax profits (21 per cent ex-currency), more a matter of volume of gas sold - up 10 per cent in the UK and almost as much in the US, where there is even talk of a price increase.

But despite the smokescreen element in its business, BOC is arguably part legging indicator, not recession-prone at all. Sales to big industrial customers are mostly on long-term fixed contracts, and much of the rest goes to defensive sectors like the food industry. It follows that though BOC's capital expenditure comes in the kind of large chunks which are most difficult to sanction in uncertain times, the group professes itself quite satisfied with projects for new gas output now in hand to the tune of several hundred million pounds.

Andrew Gowers reports from Amman on the weak points of the US proposals

In search of a Mid East peace plan

MR RICHARD MURPHY, the US Assistant Secretary of State, jetted between Middle Eastern capitals this week trying to drum up support for another bid to revive the moribund "peace process".



Shimon Peres: insists on a 'ceremonial' conference



King Hussein: absent when the US envoy called

conference, with full powers to block a deal if necessary. The Soviets, for their part, will need reassurances from Mr George Shultz, the Secretary of State, when he visits Moscow later.

But one of the main figures that Washington is trying to engage - Jordan's King Hussein - was away in Europe, maintaining a studious vagueness about Mr Murphy's mission. Specifics are probably best avoided. Signs that the US is seriously involving itself in the Arab-Israeli dispute for the first time in five years may have been given a broad welcome on both sides, but Mr Murphy's efforts have raised as many questions as they have answered.

opening" is being proposed? King Hussein has consistently said that he cannot enter talks without a conference involving regional parties and the five permanent members of the UN Security Council. This would give him vital political "cover" to guard against any accusations from elsewhere in the Arab world that any settlement eventually reached is a sell-out.

able" and representative Palestinians (at least tacitly endorsed by the PLO) will be found to join Jordan in a combined delegation. Two months of violent unrest in the occupied territories have left the question of who those people might be further than ever from resolution. It remains unlikely that Israel will allow the proposed municipal elections to provide a genuine answer, given that they would be bound to reveal overwhelming support for the PLO.

At the beginning of this month, Fairfax and Mr Robert Holmes a Court's Bell Group abandoned plans for the sale to Bell of the Financial Review and various other Fairfax publications. Mr Maxwell said he had talks yesterday with Mr Patzen, the Australian Treasurer, about the proposed deal.

"We have made an offer and we are now negotiating on price," Mr Maxwell said last night. The John Fairfax group became a private company at the end of last year after Mr Warwick Fairfax secured personal control of his family's media business.

Pearson, publisher of the Financial Times, has also made clear its interest in acquiring the Australian Financial Review. At the beginning of this month, Fairfax and Mr Robert Holmes a Court's Bell Group abandoned plans for the sale to Bell of the Financial Review and various other Fairfax publications.

Insider suspects to face UK extradition

By Clive Wolman in London

PEOPLE accused of insider dealing in foreign countries, in violation of the provisions of the Criminal Justice Bill, may be liable to extradition from the UK under a proposed UK Government amendment to the Criminal Justice Bill announced yesterday.

Mr John Patzen, home affairs minister, said the amendment would make all insider dealing offences extraditable when the Bill becomes law. The original format of the Bill also made possible such a provision, but only after the renegotiation of extradition treaties with the country. This might have taken several years, Mr Patzen said.

The move comes at a time of increasing pressure on the UK Government to co-operate with foreign countries in tackling international fraud. A consultative paper published two months ago by the criminal law team of the Law Commission, the official law reform body, recommended the adoption of a much wider jurisdictional approach to fraud offences.

Lawson lets out no secrets at FT centenary dinner

Continued from Page 1

He also prepared to let the 700 guests into one Budget secret ahead of March 15. When the first FT was printed in 1888, the Chancellor at the time, Mr George Goschen - probably not remembered only as the man Lord Randolph Churchill forgot - achieved his overriding objective of cutting the basic rate of income tax from 7 to 6 pence in the pound.

The present Chancellor clearly wants to go in the same direction, but last night he confessed: "Within the privacy of these four walls and strictly off the record, I must warn you that I do not expect to be able to emulate Goschen next month."

Mr Volcker used the occasion to urge major industrial countries to heed the warning implicit in last October's share price collapse. In particular, he rejected suggestions that the large trade imbalances between the US, Japan and West Germany could be corrected by a further large devaluation of the dollar.

Lord Blakenham, chairman of the Pearson group which owns the Financial Times, told guests the paper's horizons were "expanding all the time."

Italy ready again to play the political lottery game

Continued from Page 1

has still not completed its parliamentary passage, which means that government spending remains based on last year's finance legislation. After the mauling given to the Government's proposals in the lower house, the Camera, this may be no bad thing since unofficial estimates suggest that the 1988 deficit could be as high or even higher than last year's L113,500bn (\$81bn).

meanst that he wanted it changed during his third reading in the Senate. The first flush of crisis speculation focused yesterday on whether Mr Gorla's Government could be put back onto its feet so that the budget process could be completed, and then be called upon to resign. At this stage, such masterly improvisation cannot be ruled out, but there would be no guarantee of success for as long as a section of the Christian Democrat Party continues to vote against their own Prime Minister under the cover of secret vote.

complaints statements yesterday about being saddled with responsibility for all hostile, covert voting. The meeting of the Government's majority is largely because of the pre-Congress fever which has gripped the Christian Democrat party and revived some of its worst factional features. Mr De Mita is now considering postponing the Congress in the hope of cooling his party down.

if he is a Christian Democrat, run into similar ambushes. Unless, that is, Mr De Mita himself takes over as Prime Minister, a task he has always been reluctant to assume. This leaves Mr Giulio Andreotti, the wily Christian Democrat Foreign Minister, as a still solid prospect to become Prime Minister for the sixth time. Unable to sustain the generational change represented by the 44-year-old Mr Gorla, and riven by renegade factions, the resort to Mr Andreotti might complete the Christian Democrats', and Italy's, step back into the past.

World Weather

Table with multiple columns listing weather conditions for various cities worldwide, including London, New York, Tokyo, and Sydney.

UK Bank chief warns on SE accounts system

Continued from Page 1

quoted by the market-makers, even though most were for volumes of shares much larger than the standard size. This confirmed the restoration of liquidity, Mr Pullman said. County Natwest had been waiting since October and November to carry out the transactions but, Mr Pullman said, it had been deterred by the prospect of being quoted unfavourable prices as a result of the lack of liquidity following the crash.

The transactions were designed to restructure the UK equity portfolios of the clients who had been buying out of the market from investing in the entire FT-All Share index, the broadest measure of the level of the UK stock market.

Handwritten Arabic text: 50 من الأصل

Advertisement for Hublot watches. Text: 'Time is divided into two parts: before and after Hublot'. Includes an image of a Hublot watch and the MDM GENEVE logo.

INTERNATIONAL COMPANIES AND FINANCE

Paul Betts reports on the latest frenetic moves in the takeover battle for La Générale

Suez and Gevaert play the Belgian card

MR CARLO De Benedetti has suffered a serious reverse in his campaign to gain control of Société Générale de Belgique, Belgium's biggest industrial and financial holding company.

During the nights of Wednesday and Thursday, after a day of hectic negotiations, Compagnie Financière de Suez, the French privatised financial group, reached an agreement with Mr André Leysen, the Flemish businessman who has become the central figure in the epic takeover battle for La Générale.

Between them, Mr Leysen and Suez claim to control about 43 per cent of La Générale. But if the other "friends" of the Belgian company are added, including France's Compagnie Générale d'Electricité (CGE) and Lazard, the Leysen-Suez combination say they hold about 50 per cent.

The battle though is by no means over. Mr Patrick Ponsolle, one of Suez's managing directors, remarked a few hours before Suez struck its deal with Mr Leysen: "We are confident but not triumphant."

In fact there were increasing doubts last night whether the agreement in principle would be signed today. A number of Belgian allies of Mr Leysen were understood to be having second thoughts because of the cost of the operation, the implications for the future of La Générale and concern over Mr De Benedetti's next move.

Even the Leysen-Suez camp acknowledged yesterday that not all the Belgian shareholders agreed with the scheme.

Barely a few hours after the announcement of the Leysen-Suez agreement, Mr Alain Lazard, Mr De Benedetti's principal lieutenant in the takeover battle, was saying defiantly on French radio that the contest was by no means over.

He suggested that the Italian businessman and his followers had more than a fighting chance and that the allies in Mr Leysen's camp were by no means secure.

Mr De Benedetti and followers - including Shearson-Leh-

man - are understood to have built up a 37 per cent stake in La Générale.

However, the tide has undoubtedly turned against the Italian. Commented Mr Ponsolle: "Mr De Benedetti thought he could wage a swift Italian campaign which nothing could resist."

After a hesitant start, the Belgians finally put together a successful resistance to Mr De Benedetti.

This emerged in the form of Mr Leysen and his Gevaert group. Behind Gevaert was also Paribas, the privatised French banking group with historic links with Belgium and the traditional rival of Suez in France.

Through its Belgian holding company Compagnie Belge de Participation (Cobepa), Paribas is a big shareholder in Gevaert. Paribas clearly intended to play a discreet but central role in the takeover battle.

Its strategy from the beginning was to play its Belgian card to the full. With its important Belgian links - apart from Cobepa, Paribas also controls one of Belgium's biggest commercial banks - Paribas decided to entrust its interests in La Générale to its Belgian arm.

Paribas has not acquired directly any La Générale shares but its Belgian Cobepa subsidiary is believed to have accumulated about 9 per cent as part of Mr Leysen's 27.5 per cent block.

Paribas's analysis was that the final solution had to be a Belgian one and that management control of the company would inevitably have to remain in Belgian hands in view of the group's weight in the country. That analysis now appears to have been accurate.

Although Lazard has officially acted as La Générale's defence adviser, Mr De Benedetti soon realised that the game was moving into Mr Leysen's and Paribas's court. Even before Suez went to see Paribas, Mr De Benedetti held talks with Paribas in Paris.

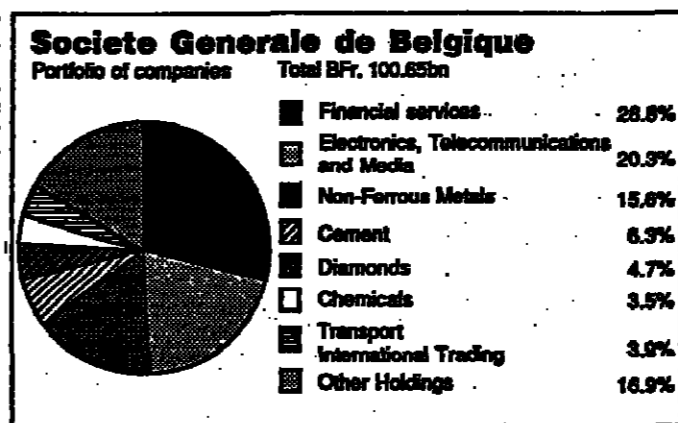
Mr De Benedetti appears to have been initially open to Mr De Benedetti's approach but the strategy of the Italian businessman and the French banking group soon emerged to be fundamentally different.

As long as Mr De Benedetti continued to insist on playing a dominant management role in the Belgian group rather than entrusting it to Belgians, it was difficult for Paribas and Mr De Benedetti to agree.

Mr De Benedetti also held talks with Mr Leysen, but the problem was always the question of the future management control of La Générale even though, at one stage this week, the De Benedetti camp claimed an agreement was near between the Italian and the Flemish businessman.

In the meantime, Suez was also actively talking to Mr Leysen.

From the beginning, Suez has been implicated in the battle for La Générale. Furious at not having been informed by Mr De Benedetti of his plans to launch the spectacular takeover bid - even though the Italian is a shareholder of Suez, sits on its board and is a shareholder of La Générale. And this appears to have tilted the bal-



Group	Shares in La Générale
Leysen group	29%
Compagnie Financière de Suez plus friends	15%
Compagnie Générale d'Electricité	4.5%
De Benedetti	18.5%
De Benedetti followers	18%

ance during the last 48 hours in favour of the French, rather than the rival Italian-led camp.

Yet although the Franco-Belgian camp has clearly won an important victory it has by no means won the war. The big question is, what will Mr De Benedetti do next?

With his large block of La Générale shares - even more if his public offer for an additional 15 per cent is successful - his powerful voice will have to be heard. However, Mr De Benedetti now has less room to manoeuvre despite his success this week in blocking in the courts La Générale's poison pill takeover measures.

The Belgians, with the help of their French "white knights," have managed to create around La Générale a coalition. The problem is whether this coalition will also be able to embrace Mr De Benedetti and his friends.

Mr De Benedetti said this week he was prepared to enter an agreement with Mr Leysen based on "equal shareholder" participation but on the condition that an "effective" management was installed at La Générale. The Italian businessman also offered Mr Leysen the chairmanship of the Belgian group.

It is unlikely, to say the least, that Mr De Benedetti will be prepared to play second fiddle at La Générale. And at this stage it is difficult to see how Mr De Benedetti would fit into the new power sharing structure if he fails to win outright control of the Belgian group.

The dénouement of the La Générale saga is still extremely uncertain and new coup de théâtre could take place at any moment. Mr De Benedetti will undoubtedly intensify the pressure and try to regain the edge over his rivals.

The battle could end rapidly. Equity is being dragged on for weeks or months. The stakes are huge - not only in terms of controlling Belgium's most important enterprise, with a stock market value of about \$3.5bn, but for the credibility of all the competing players

holding company Ceris - Suez acquired a 10 per cent stake in La Générale.

Suez had been forging increasingly close links with La Générale during the past two years and, before Mr De Benedetti's bid, had intended to acquire a 4 per cent stake in the Belgian group this summer with La Générale increasing its 1.5 per cent stake in Suez by a few more percentage points.

Suez and its friends - including Lyonnaise des Eaux, the water distribution group, and the Victoire insurance group - proposed to Mr Leysen an alliance which would closely link the French financial group and its friends in the new controlling shareholding structure of La Générale.

Unlike Mr De Benedetti, Suez emphasised that it wanted La Générale to remain a Belgian company under Belgian management with a series of new European (essentially French) partners.

In this respect, Suez and Paribas saw eye to eye on the need to preserve the Belgian identity of La Générale. And this appears to have tilted the bal-

anced his admiration for Mr De Benedetti and in talks over the last couple of weeks he must have been genuinely tempted to join forces with a man apparently prepared to offer him the prestigious top job at La Générale.

Mr Leysen, however, has stuck firm to his belief that there must be a strong Belgian "anchor" to the company's share capital and that no single stakeholder should be allowed overall management control.

The deal with Suez provides for the French group and its friends to cede 5 per cent to Mr Leysen's Belgian investors - making it a two to one split - which is a degree of national protectionism which Mr De Benedetti either misjudged or thought he could disregard.

At the lively press conference in Brussels yesterday, Mr Leysen confirmed his plan to abolish the post of governor at La Générale, to set up a two-tier

supervisory board.

He indicated that this could be run by "a man with a pipe," a clear reference to Viscount Etienne Davignon, the former EC steel commissioner and now La Générale director whose role in the future of the company has been the subject of much speculation.

UAP, which has about 12 per cent of the French insurance market and about FF100bn (\$17.5bn) in funds under management, played a crucial role in Mr Balladur's privatisation plans because of its strategic stakes in French industry.

crossed-equity holdings.

Mr Balladur said yesterday that he still hoped to privatise UAP at the end of May or the beginning of June.

He added he had given UAP permission to go ahead with discussions it is conducting with foreign and French companies which could result in the creation of a number of

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Beacon Hill Financial Corporation

BOSTON

January 1988

BANCA DEL GOTTARDO
BANQUE DU GOTTARDO
GOTTARDO BANK

Gottardo

General Shareholders' Meeting

The General Shareholders' Meeting of Gottardo Bank will be held on Friday, February 26, 1988 at 11.00 a.m. at Palazzo dei Congressi (Room B1), Piazza Indipendenza 4, Lugano to resolve on the following:

AGENDA

- 1 Report of the Board of Directors for 1987.
 - 2 Auditors' report.
 - 3 Approval of the balance sheet and of the profit and loss account for the period ended December 31, 1987 and discharge of the Board of Directors.
 - 4 Allocation of net profit.
 - 5 Share capital increase from Sfr. 104'000'000.- to Sfr. 112'000'000.- and participation certificate capital increase from Sfr. 28'250'000.- to Sfr. 31'750'000.- through the issue of 80'000 new bearer shares and 22'500 new bearer participation certificates, par value Sfr. 100.- each, at the subscription price of Sfr. 300.- including stamp duties and expenses, with dividend rights as from January 1, 1988. Shareholders will be offered 1 new share for every 13 old certificates owned, whereas participation certificate holders will be offered 1 new certificate for every 13 old certificates owned.
 - 6 Verification of subscription of the 80'000 new shares and the 22'500 new participation certificates and of payment of the relative issue price of Sfr. 24'000'000.- for the shares and Sfr. 8'750'000.- for the participation certificates.
 - 7 Modification of art. 4 of the by-laws.
- The annual report for the year ended December 31, 1987, which includes the report of the Board of Directors, the Auditors' report, the balance sheet, the profit and loss account and the proposed distribution of profit, as well as the text of the proposed modification of the by-laws, are available to shareholders at the Bank's head office in Lugano, at the Zurich office and at branch offices in Lausanne, Locarno, Chiasso, Luxembourg and Nassau (Bahamas), from February 12, 1988.
- The tickets of admission to the General Shareholders' Meeting will be issued by the general secretary of the Bank against presentation of the shares or against manifest proof of their possession on Friday, February 12, 1988 to Thursday, February 25, 1988 included.
- The Board of Directors
Lugano, January 28, 1988

DO AND SEE is the title of a widely quoted book written by Mr André Leysen. But as the 60-year-old Flemish businessman yesterday spelled out the details of his proposed shareholder alliance to keep the embattled Société Générale de Belgique in predominantly Belgian hands, there was nothing he could do but wait and see.

He has given the various investors in his "camp" a 10am deadline this morning to "commit themselves fully to a formal affiliation agreement which will give the Compagnie Financière de Suez a claimed 43 per cent stake in La Générale.

On top of this there is a 4.5 per cent stake owned by Compagnie Générale d'Electricité, the French telecommunications group, which is understood to share Mr Leysen's aims but wants to act independently. And there are "a few more friends which are sure will give us a substantial majority in a general assembly of the company."

With doubts about the whole operation said to be creeping into the minds of some Belgian shareholders last night, and

renewed claims of strength from the De Benedetti camp, there is no telling what could happen today.

Mr Leysen gets the "red light," as he put it yesterday, from some of his friends, he has so far played a remarkable part in at least denting the ambitions of the man who is moving into Mr Leysen's court. Even before Suez went to see Paribas, Mr De Benedetti held talks with Paribas in Paris.

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Tim Dickson on André Leysen, the Gevaert chairman standing in the way of De Benedetti

Gevaert photographic business which he ultimately sold to Bayer, the German chemicals group.

Besides being chairman of the holding company Gevaert, through which the La Générale rescue has been conducted, he is a director of Bayer, sits on the supervisory board of Philips and is a shareholder of Groupe Bruxelles Lambert and is vice-president of the European Employers' Federation (Union).

The tag of "the Belgian De Benedetti" is certainly richly deserved. His astute media performances convey a mixture of charm, humour and thoughtful precision when it comes to answering awkward questions. The question of whether he has a coherent industrial and financial plan for restructuring La Générale, however, is one that has not yet been satisfactorily answered.

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used his admiration for Mr De Benedetti and in talks over the last couple of weeks he must have been genuinely tempted to join forces with a man apparently prepared to offer him the prestigious top job at La Générale.

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Norsk Hydro lifts payout as profits surge

HELPED BY a strong recovery in selling prices, notably for alumina and petrochemicals, Norsk Hydro, Norway's largest group, yesterday reported a surge in profits out of losses and an increased dividend.

The group made a net profit of Nkr2,800m (\$280m) in 1987 against a loss of Nkr474m after tax for the previous year. The dividend is being restored to Nkr3 a share, the highest since the Nkr4.50 paid in 1986.

Hydro said the improvement was due to better results in most business areas. Progress was particularly marked in petrochemicals and alumina.

Operating profit in the light metals division jumped from Nkr868m to Nkr1,632m.

Mr Torvild Aakvaag, president, said that although cost reduction programmes which the company was undertaking was on schedule, its full effect was not apparent in 1987.

The marked improvements in petrochemicals, alumina and fertilisers which contributed to the group's positive result, were augmented by favourable foreign exchange gains, the company said.

The petrochemicals division showed a Nkr923m operating profit last year, compared with a Nkr218m loss in 1986. Because of considerable competition from imports, prices in European markets had not risen to a satisfactory level, Hydro said. The oil and gas division saw 1987 operating profit drop to Nkr1,622m from Nkr1,672m.

French minister delays UAP privatisation plan

BY GEORGE GRAHAM IN PARIS

MR EDOUARD BALLADUR, the French Finance Minister, has abandoned hopes of privatizing Union des Assurances de Paris (UAP), the country's largest insurance group, before the presidential election in April.

Shrugging off suggestions that he might not remain in power after the election, the minister said yesterday that he still hoped to privatise UAP at the end of May or the beginning of June.

He added he had given UAP permission to go ahead with discussions it is conducting with foreign and French companies which could result in the creation of a number of

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For the six months 11th February, 1988 to 11th August, 1988 the Notes will carry an interest rate of 6 1/2% per annum with a coupon amount of U.S. \$350.75 per U.S. \$100,000 Note, payable on 11th August, 1988.

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High Low	Company	Price	Change	Div. Yield	P/E
240 235	Am. Intl. Ind. Ordway	187	0	8.9	4.8
240 235	Am. Intl. Ind. CML	187	0	10.8	5.3
41 25	Ar. Energy and Power	26	0	-	-
142 40	BBG Design Corp (S&P)	25	0	2.1	3.7
108 100	Chem. Ind. Corp	105	0	2.2	5.2
106 95	Ray Technology	104	-1	4.7	12.5
201 130	CCJ Group Ordway	252	-1	11.5	4.6
147 95	CCJ Group 12 1/2% Cum-Pref	130	0	15.1	12.6
171 120	Colson's Ordway	130	0	5.4	11.3
104 95	Coronado 7 1/2% Pref	101	0	10.7	10.6
100 87	George Blair	170	-2	3.7	2.1
143 67	Int'l Group	47	-1	3.4	3.2
104 29	Autism Group	92	-1	3.4	3.2
700 500	Multibank NV (Amst)	305	0	7.5	2.5
88 35	Revere Holdings (S&P)	35	0	2.7	4.7
115 85	Revere Holdings 10 1/2% Pref (S&P)	112	0	14.1	12.6
91 50	Robert Jackson	50	0	5.1	2.4
128 30	Schindler	128	0	5.5	4.4
226 67	Tony & Carlini	195	0	6.6	3.6
71 25	Truckee Holdings (S&P)	58	0	2.7	4.7
123 61	Ulrich Holdings (S&P)	64	-2	2.6	4.8
264 215	Walker Alexander	341	0	5.9	11.9
200 190	W.S. Yates	234	-1	17.4	2.4
170 67	West York Ind. Corp (S&P)	225	0	5.5	4.4

Securities designated (S&P) and (NYSE) are open to public sale in the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBA.

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FINANCIAL TIMES
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The **LISTS** will **OPEN** on **MONDAY**, the 13th inst., and **CLOSE** on or before **THURSDAY**, the 16th, for Town and Country.

Entire Foreign Patent Rights for Ashley's Invention for Bottle-Making by Automatic Machinery Bottles produced at one-tenth the present cost of labour.

Estimated Profits from Royalties alone over £400,000 per Annum, equal to 65 per cent. on the entire Capital of the Company now issued.

The Vendors have so much confidence in the future success of the Company that they are prepared to receive the whole of the purchase-money in Shares, or Shares and Cash, at the option of the Directors of the Company.

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OFFICES—Winchester House, Old Broad-street, London, E.C.

PROSPECTUS.

THIS COMPANY has been formed for the purpose of acquiring, and, as deemed expedient, working under, by licensing, manufacturing or otherwise, the Foreign and Colonial Patents for Ashley's Invention for the manufacture of glass bottles and other glass hollow ware, in relation to which the Directors have no hesitation in expressing their firm conviction that it is destined to entirely revolutionize the glass bottle manufacturing industry throughout the world. The English Patent for the same is numbered 14,727, and dated November 13th, 1886 (with certain improvements contained under Provisional Specifications, numbers 3,434 and 7,560, 1887, respectively, comprising an invention for the manufacture of glass bottles and other glass hollow ware by machinery), the validity of the whole, after thorough search, having been certified by E. F. Drury, Esq., F.Inst.P.A.

The English Patent rights were secured by a well known firm of English bottle makers in Yorkshire, and have since been sold by them to a Joint-Stock Company under the title of "Ashley's Patent (Machine-made) Bottle Company."

Patents for the following Countries have already been duly applied for—

France	Italy	Portugal
Germany	United States of America	Russia
Belgium	Canada	Denmark
Austria	Spain	Norway

The introduction of machinery has naturally created enormous excitement; probably no invention of modern times has been the subject of more favourable attention and comment in the public Press, and intending shareholders are referred to the numerous extracts taken from a few of the leading journals.

The Invention, like most others of great practical value, is remarkably simple, and the process, as compared below with that now in use, possesses many obvious advantages.

BOTTLE MAKING BY PRESENT PROCESS.

1. The "Gatherer" gathers the glass out of the furnace on the end of a blow pipe. The "Blower" taking blow pipe from the "Gatherer" blows a bubble in the glass, and then rolls it on the "marver" in order to draw it out to required length.
2. The "Blower" next carries the pipe, with partly blown bottle at end, to bottle mould, and having placed it inside, pulls hand with one hand at a chain attached to the mould, while, with the other, he holds the blow pipe to his mouth and blows with all his might.
3. The bottle is then taken by a lad, and cut off from the blow pipe by means of a steel chisel and cold water. This is called "wetting" or "wetting off."
4. The hot blow pipe, with large lump of red-hot glass attached, is then placed on a rack, where it remains, until, by contraction of the glass in cooling, it eventually cracks off. This entails a waste of over 20 per cent. of all the glass used, which waste has to be re-melted.
5. The bottle is afterwards taken by the head man, or "maker," who with one hand holds the bottom and in a tool called a "pumpy." He also holds the top end, and with the other hand takes some glass out of the furnace on to an iron rod, and wraps it round the neck. This done, he throws down the rod, picks up a pair of moulding tools, which he holds to neck, while "spinning" the bottle rapidly round, thus shaping the ring on the lip, but never gets it actually true, even in the case of the best of workmen.
6. Working space, say 100 per cent.
7. Labour: Five hands (two men and three boys) work one hole, and make about eight gross of bottles for a day's work.

The following statement taken from the published statistics of the Press will serve to show how an estimated annual income of £400,000, equivalent to over 65 per cent. on the entire capital of the Company now issued, may confidently be expected to be realized.

OUTPUT PER DAY OF GLASS BOTTLES.

	Gross per day.		Gross per day.
Germany and Belgium	30,039	Canada	120
Austria	7,000	Australia	207
Sweden	960		
Norway	600	Total	40,226
United States	840		
Denmark	360		
France	100		

Or equal to 12,067,860 gross per annum of 300 working days.

It will be seen that, in the above countries alone, 40,226 gross are produced per day, which, taken at 300 working days, would be 12,067,800 gross per annum; and assuming that only a royalty of 8d per gross (or 30 per cent. less than is proposed to be charged by the English Company), the revenue from this source alone would be equal to a profit of 400,000l a year, and this without material expenditure by or risk to this Company.

The above, it will be seen, does not include numerous countries of great importance, in respect of which statistics are wanting and from the numerous inquiries to purchase the other Patent-rights not included in this estimate or acquire license to work under same, it is confidently expected that the greater portion of this Company's Capital will be returned to the Shareholders from this source alone, as bottle-makers will be practically compelled to adopt the machine, owing to the immense saving of labour effected, and the great superiority of the bottles produced thereby.

Sweden
India
Victoria
New South Wales

Queensland
Tasmania
South Australia
New Zealand

West Australia
Argentine Republic
Brazil
Turkey

Years of scientific labour and large sums of money have been fruitlessly expended in trying to find some method of producing bottles by machinery. In the bottle trade, the primitive methods that obtained hundreds of years ago have been continued with little modification to the present day; glass is still fashioned by human hands and lips. Mechanical science has revolutionized all other industries, and has left this most important one untouched.

It is claimed for this invention that, heretofore, machinery must be employed in the bottle industry. Hitherto bottles have been entirely produced by hand and mouth, the lip or ring of the neck being put on by a separate manipulation in the process of manufacture, and, although frequent attempts have been made to substitute machinery for the old-fashioned and injurious system of mouth blowing, all previous efforts in this direction have hitherto been admittedly unsuccessful. The remarkable invention secured by the Company has effected a satisfactory and practical solution of the problem, and therefore glass can be melted, and then fashioned by machinery. And not only is an enormous reduction effected by substituting machinery for hand labour, but with an accuracy hitherto impossible, and with results in the highest degree beneficial to one of the most important industries in which human labour is engaged.

BOTTLE MAKING BY NEW PROCESS.

1. Instantaneous automatic action of lever or crank does all the work required, and does it better.
2. As the bottle mould forms part of the machine, the operator remains stationary. The mould closes automatically (being fed by a continuous flow of molten glass from the furnace), and an automatic machine blower at once completes the bottle.
3. As the glass never becomes attached or welded to any part of the machine, the "wetter-off" is entirely dispensed with.
4. No "cracking off." No waste glass.
5. The neck, with ring on lip, made and finished simultaneously and instantaneously, as described in No. 2.
6. Working space, under 75 per cent. (economy over 25 per cent.)
7. Labour: Three hands (one man and two boys) work one machine; will make about 80 gross of bottles per day.

The Vendors have so much confidence in the invention that they are quite prepared to transfer the whole of their valuable rights for fully paid-up shares in the Company, notwithstanding that they have negotiations for the purchase of certain of the Patent rights for cash and royalties, thus affording conclusive evidence of their personal belief in the future success of this enterprise. By means of the present issue, the Company reserves for working capital 100,000l, which the Directors are convinced will be ample for the carrying out all the objects of the undertaking.

The following Contracts have been entered into:—A certain agreement between John Hardcastle and Howard Matravas Ashley, of the one part, and John Charles Cottam, of the other part, and dated the 31st day of December, 1887, and an agreement made between John Charles Cottam, of the one part, and Alfred Charles Dockerill, as Trustee for the Commercial Trust Agency, Limited, of the other part, and dated 31st day of December, 1887, and an agreement made between Alfred Charles Dockerill, as Trustee, of the one part, and Ernest Orger Lambert, as Trustee on behalf of the Company, of the other part, and dated the 9th day of February, 1888; which latter agreement provides for the purchase of the Patent-rights above stated for all countries in the world where patents are obtainable other than the United Kingdom of Great Britain and Ireland, for the sum of 500,000l, payable either in Shares or cash and Shares, at the option of the Directors.

The Memorandum and Articles of Association of the Company can be seen at the Offices of the Solicitors of the Company. Application will be made to the London Stock Exchange for a settlement and quotation of the Company's Shares as early as practicable.

Application may be made on the form accompanying the Prospectus, or by letter addressed to the Secretary, briefly stating the number of Shares required, accompanied by a remittance of 5s. per Share.

Where no Allotment is made, the deposit will be returned in full, and where application is made for more Shares than are allotted, the balance of the deposit will be applied towards payment on the Shares allotted.

Prospectuses and Forms of Application for Shares may be had of the Bankers, Solicitors, Brokers, and Auditors, and at the Office of the Company.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday February 12 1988

King & Co
Chartered Surveyors
01-493 4933
7 Stratford Place, London W1N 9AE

Financial Corporation faces piecemeal break-up

BY ANATOLE KALETSKY IN NEW YORK

FINANCIAL CORPORATION OF America, the largest US savings and loan institution, which has been kept precariously afloat for four years by Federal regulators, appears to be facing a piecemeal break-up, against the wishes of its management.

The strategy of selling off FCA's assets piecemeal, rather than letting the company grow its way out of its financial problems, or seeking a single buyer to take over the whole institution, was confirmed yesterday by the Federal Home Loan Bank Board (FHLBB) after meetings by Mr Roger Martin, the board member responsible for FCA, with the company's Los Angeles-based management and other California thrift institutions.

Mr Martin told FCA management that they must begin disposing of the huge portfolio of mortgage-backed securities which the company had accumulated in the hopes of boost-

ing its profits and improving the quality of its balance sheet. This decision appeared to conflict with the hopes of saving the company through an FCA "earn-out", which was expressed as recently as two weeks ago by Mr William Popejoy, the FCA's chairman, who was brought in by the FHLBB after the company's near-collapse under the weight of disastrously miscalculated property lending.

According to FCA, Mr Martin "directed" the company to sell \$2.5bn "in the near future" and indicated that further sales worth about \$5bn might be required before the end of the year.

The first \$2.5bn tranche of mortgage-backed securities sales would reduce FCA's securities portfolio by 14 per cent and trim 7 per cent off its total assets, which amount to about \$31bn.

In addition Mr Martin held

meetings involving about a 12 major California thrift institutions, to investigate the possibilities for selling some or all of FCA's branches.

FCA operates 185 branches, which generate about \$15bn in retail deposits for its main operating subsidiary, under the banner of American Savings & Loan.

The shift in the FHLBB's strategy on FCA reflects several developments. The sharp drop in interest rates over the last six months has raised the value of FCA's securities portfolio and made it possible to liquidate large parts of this investment without suffering further losses.

At current market values, officials estimate that total unrealised losses on FCA's mortgage-backed securities portfolio would come to around \$400m, as against \$2.5bn last year.

Genentech files \$50m suit against Monsanto

By Louise Kehoe in San Francisco

GENENTECH, the leading US biotechnology company, has filed a \$50m lawsuit against Monsanto and two former Genentech employees, alleging theft of trade secrets related to TPA (Activase), Genentech's recently released blood clot dissolving heart attack drug, and to a treatment for haemophilias that Genentech is developing.

Genentech introduced Activase last November and recently announced that sales totalled \$53m in just the last six weeks of 1987, making Activase the fastest-selling biotech pharmaceutical product.

Genentech is also seeking a court order that would block the defendants from using trade secrets which it claims the former employees stole.

Named in the suit are Mr Charles Benton, formerly senior scientist in Genentech's molecular biology department, and Mr Christian Simonsen, a former Genentech research scientist. Mr Benton is now president and chief executive of Invitron, a California research company in which Monsanto holds a 70 per cent interest. Mr Simonsen also holds a senior position at Invitron.

The Genentech suit charges the defendants with removing documents or laboratory specimens from Genentech for the purpose of developing competing products.

Invitron said the suit follows its announcement last month that Monsanto, G.D.Searle, a Monsanto subsidiary, and Invitron had developed versions of TPA.

Monsanto and Invitron said that they believe the suit is without merit and that they intend to contest the claims vigorously.

UK COMPUTER GROUP TO CREATE SUBSIDIARIES IN EUROPE AND AUSTRALIA

Amstrad surges past forecasts

BY DAVID THOMAS IN LONDON

AMSTRAD, the UK computer and consumer electronics group, confounded City of London expectations by reporting a 26 per cent jump in pre-tax profits to \$90.12m for the half year ending December.

Analysts had been expecting more modest results after Mr Alan Sugar, the company's outspoken founder and chairman, gave a warning that this would be a year of consolidation following a string of years in which profits had doubled.

Mr Sugar conceded yesterday that "consolidation" had been an unfortunate choice of words, since it was interpreted by analysts and journalists "as a typical excuse given by company chairmen when no growth potential exists."

However, sales increased 28 per cent to \$361.06m (\$630m), largely because of a pre-Christmas surge in demand for Amstrad's computers, which left the company entering the new year with unsatisfactorily low stock in Britain, France and Spain. "We sold far more goods than we anticipated," Mr Sugar



Mr Alan Sugar, left revealed plans to expand Amstrad's overseas presence, which already accounts for 61% of sales. It claims to lead the market for home and personal computers in France and Spain and says it is taking market share from the Japanese in video recorders in the UK, Spain and France. On North America the company is more cautious.

The company is creating a West German subsidiary with the aim of making Germany its biggest European market within a few years.

It is also planning subsidiaries in Belgium, the Netherlands and Australia within the next six months.

Amstrad already claims market leadership in home and personal computers in France and Spain, as well as in audio products and printers in Spain, where it is discussing establishing a manufacturing base with the Spanish authorities.

The company says it is taking market share from the Japanese in video recorders in the UK, Spain and France.

Amstrad is more cautious about North America, renowned as a graveyard for British computer companies. Mr Sugar said he intended to penetrate the US "error free," although he claimed that sales of Amstrad computers are already beginning to register in market research statistics there.

CBS earnings rise by 21% for full year

By Our New York Staff

CBS, the New York-based broadcasting company, made net profits of \$251m or \$9.73 a share in the fourth quarter against \$223m or \$9.35 a year earlier.

For 1987 as a whole net income rose 21 per cent to \$452m or \$17.74 a share.

Both quarterly and annual results were substantially affected by the aggressive programme of disposals undertaken by Mr Laurence Tisch, chairman, to turn CBS into a pure broadcasting company.

In October Mr Tisch sold the large magazine publishing division and last month sold CBS Records to Sony of Japan.

Income from continuing operations was \$136m or \$5.21 a share for the year, against a restated \$74.2m or \$2.62 a share for 1986.

VW targets Europe with spring launch

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

VOLKSWAGEN, the West German car company, has announced yesterday that it is to launch a new version of its Passat saloon and estate car in European markets during the spring.

The development of the new model range has involved an investment of around DM1.2bn (£400m).

Although VW is the leading West European car producer with sales in Europe last year of around 1.9m cars (including Audi and Seat), it has remained highly dependent on the success of the Golf, the best-selling car in Europe last year.

The new Passat model is part of the group's attempt to broaden its presence in European markets, and secure a higher penetration of the medium and upper medium

market segments.

The new Passat will be competing at the lower end with models such as the Ford Sierra and Vauxhall Cavalier/Opel Ascona (also due for replacement later this year) and Peugeot 405, as well as further up market with models such as the Vauxhall Carlton/Opel Omega and Ford's Granada/Scorpio.

The Passat, which is to be unveiled at the Geneva motor show at the beginning of March and launched in European markets during the spring, will be available as both a saloon and estate and with three trim levels, CL, GL and GT.

It will have a transverse engine and VW claims that it will have more interior space for passengers and luggage than is in most large cars.

Imasco posts 40% advance to C\$245m

By Robert Gibbins in Montreal

IMASCO, the Canadian food, tobacco products, retailing and financial services group, posted a 40 per cent increase in earnings in the nine months to December 31.

Net profits were C\$245m (US\$193.5m) or C\$1.96 a share, against C\$1.75m or C\$1.45 on fewer shares outstanding.

Nine-month revenues rose to C\$4.6bn from C\$4.3bn a year earlier.

In the December quarter, earnings rose to C\$97.8m or 79 cents a share from C\$66.4m, or 53 cents a year earlier, on revenues up to C\$1.6bn from C\$1.5bn.

Imasco altered its year-end from March 31 to December 31 to phase the rest of its businesses with Canada Trustco.

Wall St sceptical about Icahn tactics

BY RODERICK ORAM IN NEW YORK

WALL STREET reacted sceptically yesterday to attempts by corporate raiders to win control of the boards of Texaco and American Standard through shareholder proxy fights.

Share prices of both companies slipped back ¼ to \$38 and \$67 respectively as investors realised the difficult tasks facing Mr Carl Icahn, Trans World Airlines chairman, and Black & Decker, the power tools group, in pursuit of their targets.

Mr Icahn's nomination of a slate of five directors for Texaco was an abrupt change of tactics after assuring the oil company's creditors he would not seek seats because he believed board splits were damaging. Analysts saw it as another attempt by Mr Icahn to

drive up Texaco's stock price. His room for manoeuvre has been severely cramped by new takeover statutes in Delaware, the state in which Texaco is incorporated. If he raised his present stake of 14.8 per cent beyond 15 per cent he would have to bid for at least another 70 per cent or agree not to seek control for three years.

He would also be barred from selling any Texaco assets if he owned less than 85 per cent of the company. Winning boardroom control would, however, give Mr Icahn a large say in Texaco's plans to sell assets and restructure itself to finance its emergence from bankruptcy.

Moreover, he could force the removal of Texaco's poison pill takeover defences.

Cray Research launches \$20m computer

By Roderick Oram in New York

CRAY RESEARCH, the Minneapolis-based supercomputer maker fighting back against flagging growth and Japanese competition, has introduced a powerful \$20m machine which establishes new performance standard.

The Cray Y-MP is the first computer in the world to break up complex mathematical equations between eight central processing units to speed up the calculations.

It will offer scientists and engineers significantly better three-dimensional mathematical modelling of, for example, vehicle components and the molecular structure of drugs.

ELDERS INVESTMENTS LIMITED
(Incorporated in Bermuda with limited liability)

ELDERS INVESTMENTS LIMITED

EXTRAORDINARY RESOLUTION OF WARRANTHOLDERS

At a Meeting of the Warrantholders of the above-named Company convened pursuant to Clause 12 of the Conditions to the Warrants and the Third Schedule to the Warrant Instrument and held at 18th Floor, Hong Kong Club Building, 3A Chater Road, Central, Hong Kong at 10 a.m. on 11th February, 1988, the following Extraordinary Resolution was unanimously passed:-

EXTRAORDINARY RESOLUTION

"THAT such modifications to the Instrument relating to Bearer Warrants to subscribe up to US\$148,000,000 for Shares of Elders Investments Limited and made by Elders Investments Limited dated 14th October, 1987, and the Conditions of such Warrants, as may be necessary to extend the expiry date of the Subscription Period of the Warrants (as defined in such Instrument) from 30th April, 1989 to 30th November, 1990, be and are hereby sanctioned."

By order of the Board 12th February, 1988

DEBFOR HOLDINGS PLC
announces its change of name to:

SHERWOOD GROUP PLC

SHERWOOD GROUP PLC NOTTINGHAM ROAD LONG EATON NOTTINGHAM NG10 2BQ TELEPHONE: 0602 461070

TRADING SUBSIDIARIES

DEBFOR LIMITED HALLÉ MODELS LIMITED BIRKIN & CO. LIMITED THE TEXTILE FINISHING GROUP LIMITED

This announcement appears as a matter of record only. December 1987

NZI Overseas Finance N.V.
Guaranteed by
NZI Corporation Limited
and
NZI Bank Limited
U.S. \$300,000,000
Committed Standby Facility

Arranged by:

BankAmerica Capital Markets

Lead Managed by:

Bank of America NT&SA	Arab Australia Limited <small>through Arab Bank Limited</small>
Commerzbank (South East Asia) Limited	Crédit Suisse
DG Bank Deutsche Genossenschaftsbank	Dresdner (South East Asia) Limited
Kleinwort Benson Limited	Mellon Bank
The Mitsui Bank, Limited	Morgan Guaranty Trust Company of New York

Managed by:

Algemene Bank Nederland N.V. <small>Cayman Islands Branch</small>	Banca Nazionale del Lavoro
The Bank of New York	Daiwa Finance Australia Limited
The Dai-ichi Kangyo Bank, Limited	The Fuji Bank, Ltd
Sarwa International Finance Limited	Swiss Bank Corporation

Co-Managed by:

Banco di Napoli <small>Hong Kong Branch</small>	Banco di Santo Spirito <small>London Branch</small>
Republic National Bank of New York	

Facility, Placement, Swingline and Issuing Agent

Bank of America International Limited

Paying Agent:

Bank of America NT&SA—International Securities Services

BankAmerica Capital Markets

INTERNATIONAL COMPANIES AND FINANCE

Paul Betts reports on the latest frenetic moves in the takeover battle for La Générale

Suez and Gevaert play the Belgian card

MR CARLO De Benedetti has suffered a serious reverse in his campaign to gain control of Société Générale de Belgique, Belgium's biggest industrial and financial holding company.

During the nights of Wednesday and Thursday, after a day of hectic negotiations, Compagnie Financière de Suez, the French privatised financial group, reached an agreement with Mr André Leysen, the Flemish businessman who has become the central figure in the epic takeover battle for La Générale.

Between them, Mr Leysen and Suez claim to control about 43 per cent of La Générale. But if the other "friends" of the Belgian company are added, including France's Compagnie Générale d'Electricité (CGE) and Lazard, the Leysen-Suez combination say they hold about 50 per cent.

The battle though is by no means over. Mr Patrick Ponsolle, one of Suez's managing directors, remarked a few hours before Suez struck its deal with Mr Leysen: "We are confident but not triumphant."

In fact there were increasing doubts last night whether the agreement in principle would be signed today. A number of Belgian allies of Mr Leysen were understood to be having second thoughts because of the cost of the operation, the implications for the future of La Générale and concern over Mr De Benedetti's next move.

Even the Leysen-Suez camp acknowledged yesterday that not all the Belgian shareholders agreed with the scheme.

Barely a few hours after the announcement of the Leysen-Suez agreement, Mr Alain Lazard, Mr De Benedetti's principal lieutenant in the takeover battle, was saying defiantly on French radio that the contest was by no means over.

He suggested that the Italian businessman and his followers had more than a fighting chance and that the allies in Mr Leysen's camp were by no means secure.

Mr De Benedetti and followers - including Shearson-Leh-

man - are understood to have built up a 37 per cent stake in La Générale.

However, the tide has undoubtedly turned against the Italian. Commented Mr Ponsolle: "Mr De Benedetti thought he could wage a swift Italian campaign which nothing could resist."

After a hesitant start, the Belgians finally put together a successful resistance to Mr De Benedetti.

This emerged in the form of Mr Leysen and his Gevaert group. Behind Gevaert was also Paribas, the privatised French banking group with historic links with Belgium and the traditional rival of Suez in France.

Through its Belgian holding company Compagnie Belge de Participation (Cobepa), Paribas is a big shareholder in Gevaert. Paribas clearly intended to play a discreet but central role in the takeover battle.

Its strategy from the beginning was to play its Belgian card to the full. With its important Belgian links - apart from Cobepa, Paribas also controls one of Belgium's biggest commercial banks - Paribas decided to entrust its interests in La Générale to its Belgian arm.

Paribas has not acquired directly any La Générale shares but its Belgian Cobepa subsidiary is believed to have accumulated about 9 per cent as part of Mr Leysen's 27.5 per cent block.

Paribas's analysis was that the final solution had to be a Belgian one and that management control of the company would inevitably have to remain in Belgian hands in view of the group's weight in the country. That analysis now appears to have been accurate.

Although Lazard has officially acted as La Générale's defence adviser, Mr De Benedetti soon realised that the game was moving into Mr Leysen's and Paribas's court. Even before Suez went to see Paribas, Mr De Benedetti held talks with Paribas in Paris.

Mr De Benedetti appears to have been initially open to Mr De Benedetti's approach but the strategy of the Italian businessman and the French banking group soon emerged to be fundamentally different.

Long as Mr De Benedetti continued to insist on playing a dominant management role in the Belgian group rather than entrusting it to Belgians, it was difficult for Paribas and Mr De Benedetti to agree.

Mr De Benedetti also held talks with Mr Leysen, but the problem was always the question of the future management control of La Générale even though, at one stage this week, the De Benedetti camp claimed an agreement was near between the Italian and the Flemish businessman.

In the meantime, Suez was also actively talking to Mr Leysen.

From the beginning, Suez has been implicated in the battle for La Générale. Furious at not having been informed by Mr De Benedetti of his plans to launch the spectacular takeover bid - even though the Italian is a shareholder of Suez, sits on its board and is a shareholder of La Générale. And this appears to have tilted the bal-

ance during the last 48 hours in favour of the French, rather than the rival Italian-led camp.

Yet although the Franco-Belgian camp has clearly won an important victory it has by no means won the war. The big question is, what will Mr De Benedetti do next?

With his large block of La Générale shares - even more if his public offer for an additional 15 per cent is successful - his powerful voice will have to be heard. However, Mr De Benedetti now has less room to manoeuvre despite his success this week in blocking in the courts La Générale's poison pill takeover measures.

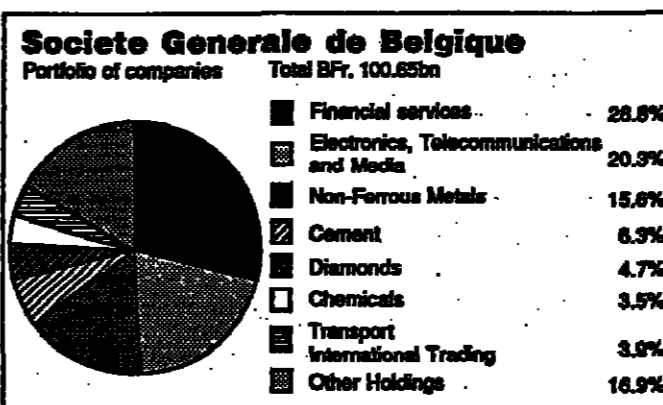
The Belgians, with the help of their French "white knights," have managed to create around La Générale a coalition. The problem is whether this coalition will also be able to embrace Mr De Benedetti and his friends.

Mr De Benedetti said this week he was prepared to enter an agreement with Mr Leysen based on "equal shareholder" participation but on the condition that an "effective" management was installed at La Générale. The Italian businessman also offered Mr Leysen the chairmanship of the Belgian group.

It is unlikely, to say the least, that Mr De Benedetti will be prepared to play second fiddle at La Générale. And at this stage it is difficult to see how Mr De Benedetti would fit into the new power sharing structure if he fails to win outright control of the Belgian group.

The dénouement of the La Générale saga is still extremely uncertain and new coup de théâtre could take place at any moment. Mr De Benedetti will undoubtedly intensify the pressure and try to regain the edge over his rivals.

The battle could end rapidly. Equity is being dragged on for weeks or months. The stakes are huge - not only in terms of controlling Belgium's most important enterprise, with a stock market value of about \$3.5bn, but for the credibility of all the competing players



Group	Shares in La Générale
Leysen group	28%
Compagnie Financière de Suez plus friends	15%
Compagnie Générale d'Electricité	4.5%
De Benedetti	18.5%
De Benedetti followers	18%

holding company Ceris - Suez acquired a 10 per cent stake in La Générale.

Suez had been forging increasingly close links with La Générale during the past two years and, before Mr De Benedetti's bid, had intended to acquire a 4 per cent stake in the Belgian group this summer with La Générale increasing its 1.5 per cent stake in Suez by a few more percentage points.

Suez and its friends - including Lyonnaise des Eaux, the water distribution group, and the Victoire insurance group - proposed to Mr Leysen an alliance which would closely link the French financial group and its friends in the new controlling shareholding structure of La Générale.

Unlike Mr De Benedetti, Suez emphasised that it wanted La Générale to remain a Belgian company under Belgian management with a series of new European (essentially French) partners.

In this respect, Suez and Paribas saw eye to eye on the need to preserve the Belgian identity of La Générale. And this appears to have tilted the bal-

anced his admiration for Mr De Benedetti and in talks over the last couple of weeks he must have been genuinely tempted to join forces with a man apparently prepared to offer him the prestigious top job at La Générale.

Mr Leysen, however, has stuck firm to his belief that there must be a strong Belgian "anchor" to the company's share capital and that no single stakeholder should be allowed overall management control.

The deal with Suez provides for the French group and its friends to cede 5 per cent to Mr Leysen's Belgian investors - making it a two to one split - which is a degree of national protectionism which Mr De Benedetti either misjudged or thought he could disregard.

At the lively press conference in Brussels yesterday, Mr Leysen confirmed his plan to abolish the post of governor at La Générale, to set up a two-tier

Self-made Flemish industrialist holds the ring

Tim Dickson on André Leysen, the Gevaert chairman standing in the way of De Benedetti

DO AND SEE is the title of a widely quoted book written by Mr André Leysen. But as the 60-year-old Flemish businessman yesterday spelled out the details of his proposed shareholder alliance to keep the embattled Société Générale de Belgique in predominantly Belgian hands, there was nothing he could do but wait and see.

He has given the various investors in his "camp" a 10am deadline this morning to "commit themselves fully to a formal affiliation agreement which will give the company's Finance de Suez a claimed 43 per cent stake in La Générale.

On top of this there is a 4.5 per cent stake owned by Compagnie Générale d'Electricité, the French telecommunications group, which is understood to share Mr Leysen's aims but wants to act independently. And there are "a few more friends which are sure will give us a substantial majority in a general assembly of the company."

With doubts about the whole operation said to be creeping into the minds of some Belgian shareholders last night, and

renewed claims of strength from the De Benedetti camp, there is no telling what could happen today.

Mr Leysen gets the "red light," as he put it yesterday, from some of his friends, he has so far played a remarkable part in at least denting the ambitions of the man who has moved into Mr Leysen's court, even before Suez went to see Paribas, Mr De Benedetti held talks with Paribas in Paris.

Mr Leysen is a self-made man. He started his career in the early 1950s in a shipping company, then moved into his father-in-law. He turned this round, sold his stake and invested the proceeds in a range of other, mostly financial, businesses in the late 1960s and 1970s.

He first sprang to national prominence in the mid-1970s as saviour of the Flemish newspaper De Standaard, but was probably best known from 1979 as chairman of the Agfa

Gevaert photographic business which he ultimately sold to Bayer, the German chemicals group.

Besides being chairman of the holding company Gevaert, through which the La Générale rescue has been conducted, he is a director of Bayer, sits on the supervisory board of Philips and is a shareholder of Groupe Bruxelles Lambert and is vice-president of the European Employers' Federation (Union).

The tag of "the Belgian De Benedetti" is certainly richly deserved. His astute media performances convey a mixture of charm, humour and thoughtful precision when it comes to answering awkward questions. The question of whether he has a coherent industrial and financial plan for restructuring La Générale, however, is one that has not yet been satisfactorily answered.

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sised his admiration for Mr De Benedetti and in talks over the last couple of weeks he must have been genuinely tempted to join forces with a man apparently prepared to offer him the prestigious top job at La Générale.

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Norsk Hydro lifts payout as profits surge

By Karen Fossil in Oslo

HELPED BY a strong recovery in selling prices, notably for alumina and petrochemicals, Norsk Hydro, Norway's largest group, yesterday reported a surge in profits out of losses and an increased dividend.

The group made a net profit of Nkr2,800m (\$280m) in 1987 against a loss of Nkr474m after tax for the previous year. The dividend is being restored to Nkr4 a share, the first since the Nkr4.50 paid in 1986.

Hydro said the improvement was due to better results in most business areas. Progress was particularly marked in petrochemicals and alumina.

Operating profit in the light metals division jumped from Nkr668m to Nkr1,632m.

Mr Torvild Aakvaag, president, said that although cost reduction programmes, which the company was undertaking was on schedule, its full effect was not apparent in 1987.

The marked improvements in petrochemicals, alumina and fertilisers, which contributed to the group's positive result, were augmented by favourable foreign exchange gains, the company said.

The petrochemicals division showed a Nkr923m operating profit last year, compared with a Nkr218m loss in 1986. Because of considerable competition from imports, prices in European markets had not risen to a satisfactory level, Hydro said. The oil and gas division saw 1987 operating profit drop to Nkr1,622m from Nkr1,672m.

French minister delays UAP privatisation plan

BY GEORGE GRAHAM IN PARIS

MR EDOUARD BALLADUR, the French Finance Minister, has abandoned hopes of privatizing Union des Assurances de Paris (UAP), the country's largest insurance group, before the presidential election in April.

Shrugging off suggestions that he might not remain in power after the election, the

minister said yesterday that he still hoped to privatise UAP at the end of May or the beginning of June.

He added he had given UAP permission to go ahead with discussions it is conducting with foreign and French companies which could result in the creation of a number of

crossed-equity holdings.

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He added he had given UAP permission to go ahead with discussions it is conducting with foreign and French companies which could result in the creation of a number of

tions for floating UAP before the end of March.

UAP, which has about 12 per cent of the French insurance market and about FF100bn (\$17.5bn) in funds under management, played a crucial role in Mr Balladur's privatisation plans because of its strategic stakes in French industry.

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Beacon Hill Financial Corporation

BOSTON

January 1988

BANCA DEL GOTTARDO
BANQUE DU GOTTARDO
GOTTARDO BANK

Gottardo

General Shareholders' Meeting

The General Shareholders' Meeting of Gottardo Bank will be held on Friday, February 26, 1988 at 11.00 a.m. at Palazzo dei Congressi (Room B1), Piazza Indipendenza 4, Lugano to resolve on the following:

AGENDA

- Report of the Board of Directors for 1987.
- Auditors' report.
- Approval of the balance sheet and of the profit and loss account for the period ended December 31, 1987 and discharge of the Board of Directors.
- Allocation of net profit.
- Share capital increase from Sfr. 104'000'000.- to Sfr. 112'000'000.- and participation certificate capital increase from Sfr. 28'250'000.- to Sfr. 31'750'000.- through the issue of 80'000 new bearer shares and 22'500 new bearer participation certificates, par value Sfr. 100.- each, at the subscription price of Sfr. 300.- including stamp duties and expenses, with dividend rights as from January 1, 1988. Shareholders will be offered 1 new share for every 13 old certificates owned, whereas participation certificate holders will be offered 1 new certificate for every 13 old certificates owned.
- Verification of subscription of the 80'000 new shares and the 22'500 new participation certificates and of payment of the relative issue price of Sfr. 24'000'000.- for the shares and Sfr. 8'750'000.- for the participation certificates.
- Modification of art. 4 of the by-laws.

The annual report for the year ended December 31, 1987, which includes the report of the Board of Directors, the Auditors' report, the balance sheet, the profit and loss account and the proposed distribution of profit, as well as the text of the proposed modification of the by-laws, are available to shareholders at the Bank's head office in Lugano, at the Zurich office and at branch offices in Lausanne, Locarno, Chiasso, Luxembourg and Nassau (Bahamas), from February 12, 1988.

The tickets of admission to the General Shareholders' Meeting will be issued by the general secretary of the Bank against presentation of the shares or against manifest proof of their possession on Friday, February 12, 1988 to Thursday, February 25, 1988 included.

The Board of Directors
Lugano, January 28, 1988

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Ring Bill Davies, Director of the Executive Development Centre, for further information, on 061 275 6333 Ext. 6395 or Ext. 6397, or complete the coupon and return it to: Executive Development Centre, Manchester Business School, Booth Street West, Manchester M15 6PB.

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WEEK 1 21st - 25th March 1988 WEEK 2 25th - 29th April 1988

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ADDRESS _____
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NIGERIA

The Financial Times proposes to publish this survey on:

7th March, 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

Kay Crellin
on 01-248 8000 ext 3230

or write to her at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Weekly net asset value 5th Feb was US \$157.28

Tokyo Pacific Holdings (Seaboard) NY

Listed on the Amsterdam Stock Exchange

Information: Person, Holdings & Person NV, Herengracht 24, 1015 CA Amsterdam, Tel. +31-20-211888.

Banco Di Napoli International S.A. U.S. \$150,000,000

Floating Rate Subordinated Notes due 1997

For the six months 11th February, 1988 to 11th August, 1988 the Notes will carry an interest rate of 0 1/2% per annum with a coupon amount of U.S. \$350.73 per U.S. \$100,000 Note, payable on 11th August, 1988.

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GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Div. Yield	P/E
240 235	Am. Intl. Ind. Ordway	187	0	8.9	4.8
240 235	Am. Intl. Ind. CML	187	0	10.8	5.3
41 25	Arrest and Photo	26	0	-	-
142 40	BBB Design wrap (PSB)	26	0	2.1	5.7
108 108	benetec	225	0	2.2	11.2
106 95	Buy Technology	104	-1	4.7	12.5
201 130	CCJ Group Ordway	252nd	-1	11.5	4.6
147 95	CCJ Group 12 1/2% Cum-Pref	130	0	15.1	12.6
171 120	Colson's Ordway	130	0	14.1	11.3
104 95	Corvus 7 1/2% Pref	101	0	10.7	10.6
100 87	George Blair	170nd	-2	3.7	2.1
143 67	Int Group	47	0	-	-
104 29	Int Group	12nd	-1	3.4	3.2
700 500	Multibank NV (Amst)	305	0	7.5	2.5
88 35	Novel Holdings (GB)	36	0	2.7	4.7
115 85	Novel Holdings 10 1/2% Pref (GB)	112	0	14.1	12.6
91 50	Robert Jackson	50	0	-	-
126 30	Schindler	126nd	0	5.5	4.4
226 67	Tony & Carlini	195	0	6.6	3.6
71 25	Trust Holdings (GB)	58	0	2.7	4.7
123 61	Ulrich Holding (GB)	64	-2	10.7	6.8
264 215	Walker Alexander	161	0	5.9	3.7
200 190	W.S. Yates	234	-1	17.4	2.4
170 67	West Yorks. Ind. Prop. (GB)	225	0	5.5	4.4

Securities designated (GB) and (US\$) are open to prospect in the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBA.

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سكوا من الاصل

INTERNATIONAL COMPANIES AND FINANCE

More Coke bottling interests for Amatil

By Our Financial Staff
AMATIL, the Australian food, tobacco and beverage group...

Debt repayments hit Sidor profits

BY JOE MANN IN CARACAS
SIDOR (Siderurgica del Orinoco), Venezuela's largest steel-maker...

Several years ago Sidor was viewed as one of the most inefficient and deficit-ridden companies in Latin America.

West Germany and Rokop Engineering of the US. Sidor last year exported 939,000 tonnes of products to Asia, North Africa, the US, Canada, Latin America and the Caribbean and the EC.

Campeau renews offer for Federated

By David Owen in Toronto
CAMPEAU, the Canadian property and retailing group, has renewed its US\$5.5bn offer for Federated Department Stores...

Leighton only just ahead at midway

By Our Financial Staff
LEIGHTON HOLDINGS, the Australian building and contracting group which is 45 per cent owned by Hochtief of West Germany...

US Bowater 'in good shape'

By Maggie Urry
BOWATER INC, the US paper group which recently announced record profits for 1987, says its balance sheet is in good shape to face a possible slowing of economic activity...

down to 28.2 per cent from 49.0 per cent in 1986. The return on equity was 13.1 per cent and Mr Gammie expects a rise during 1989 towards the 20.2 per cent achieved in 1984.

the mid to upper 90 per cent bracket over the next four years, despite new capacity coming on stream and only modest rises in usage.

Key role at Kupe for Brierley

By Our Financial Staff
BRIERLEY INVESTMENTS (NZ), Sir Ron Brierley's New Zealand master company, has assumed a key management role at Kupe, a property company which is entangled in the troubles surrounding Mr Bruce Judge's investment empire.

equity market collapse. On Wednesday, Kupe said that it had sold its 4.3 per cent holding in Ariadne Australia, which has been the main vehicle for Mr Judge in that country.

chairman, has been appointed managing director of Kupe. Mr BIL has increased its shareholding in NZI, the leading New Zealand insurance and financial services group...

Better results at NEI Africa

NEI AFRICA, the South African subsidiary of New Engineering Industries of the UK, increased sales and profits in 1987, Jim Jones Reports from Cape Town.

Combustion, its boiler manufacturing subsidiary, has contracts for power station equipment running to 1993 but that the lack of private and public sector capital spending is a matter for concern.

LAND SECURITIES PLC
Notice of Adjourned Meeting of Holders of £84,000,000 6% per cent. Convertible Bonds Due 2002
NOTICE IS HEREBY GIVEN THAT a MEETING of the holders of the £84,000,000 6% per cent. Convertible Bonds Due 2002 of Land Securities PLC (the "Company")...

Wells Fargo & Company
U.S. \$200,000,000
Floating Rate Subordinated Capital Notes due 1998
In accordance with the provisions of the Notes, notice is hereby given that for the interest period commencing 12th February, 1988 to 12th May, 1988 the Notes will carry an Interest Rate of 6% per annum.

MIDLAND NEWSPAPERS LIMITED
a subsidiary of
Ingersoll Publications Limited
has acquired the business interests of
The Birmingham Post & Mail Ltd
and
Coventry Evening Telegraph
Finance arranged by
Standard Chartered
Standard Chartered Bank
Legal Advisers
Lovell White & King
Simmons & Simmons
Wachtell, Lipton, Rosen & Katz
Financial Advisers
Arthur Young
January 1988

RIGGS
CHANGE OF ADDRESS
THE RIGGS NATIONAL BANK OF WASHINGTON, D.C.
LONDON BRANCH
effective, 15th February, 1988
the Banking Operations will be joining the Treasury Division at 21 Great Winchester Street London EC2N 2HH

Bankers Trust
International Capital N.V.
(Incorporated in the Netherlands Antilles)
U.S.\$200,000,000
Guaranteed Floating Rate Subordinated Notes Due 1996
For the three months 16th February, 1988 to 16th May, 1988 the Notes will carry an interest rate of 6% per cent per annum and interest payable on the relevant interest payment date 16th May, 1988 will be US\$188.75 per US\$10,000 note.

US\$42,000,000
Short-term Guaranteed Notes issued in Series under a US\$200,000,000 Note Purchase Facility by
Mount Isa Mines (Coal Finance) Limited
Notice is hereby given that the above Series of Notes issued under a production Loan and Credit Agreement dated 30th March, 1988, carry an interest rate of 6% per annum. The Issue Date of the above Series of Notes is 16th February, 1988, and the Maturity Date will be 16th August, 1988. The Euro-clear reference numbers for this Series is 75075 and the CEDEL reference number is 890507.

Shawmut Corporation
U.S.\$50,000,000
Floating Rate Subordinated Notes Due 1997
Notice is hereby given that the Rate of Interest has been fixed at 7.125% and that interest payable on the relevant interest Payment Date May 12, 1988 against Coupon No. 13 in respect of US\$10,000 nominal of the Notes will be US\$178.13.

Banca Nazionale del Lavoro
(Incorporated as an Istituto di Credito di Diritto Pubblico in the Republic of Italy)
London Branch
Notice is hereby given that the Rate of Interest for Coupon No. 11 has been fixed at 7% per cent and that the Rate of Interest payable on the relevant interest Payment Date May 12, 1988 in respect of US\$10,000 nominal of the Receipts will be US\$175.00 and in respect of US\$250,000 nominal of the Receipts will be US\$4,375.00.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO
FT 30 Feb. 1369/1381 +4 Mar. 1369/1381 +3
FTSE 100 Feb. 1718/1730 +1 Mar. 1718/1730 n/c
WALL STREET Feb. 1957/1973 n/c Mar. 1967/1983 +6
Prices taken at 5pm and change is from previous close at 5pm

FIRST CHICAGO CORPORATION
US\$200,000,000 Floating Rate Subordinated Capital Notes Due 1997
Notice of Rate of Interest
Notice is hereby given that the rate of interest on the Floating Rate Subordinated Capital Notes due 1997 (the "Notes") issued by First Chicago Corporation for the interest period commencing February 12, 1988 and ending on May 12, 1988 has been determined to be 6 1/8% per cent per annum. The interest payment date for such interest period is May 12, 1988. The interest amount, i.e. the amount of interest payable in respect of each US\$ 10,000 principal amount of Notes, for such interest period is US\$ 173.44.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Stefan Wagstyl on how a MoF tax change may prompt Japanese participation Tokyo banks wary over Mexico debt plan

JAPANESE BANKS have reacted warily to an international scheme to reduce Mexico's debts through a \$10bn auction of Mexican government bonds.

JAPANESE BANK EXPOSURE TO MEXICO table with columns for bank name, exposure, and hidden reserve.

It could be a last-minute decision. Mr Kashiwagi's comments echo remarks made last week by Mr Kenichi Kamiya, president of Mitsubishi Bank...

hit bank profits more severely than in other countries, since banks elsewhere which have already made large provisions for their Mexican debt may not have to make any additional provisions as a result of the new scheme.

Mr Kashiwagi says Tokyo banks are watching one another carefully to see what their competitors will do. "It's the Japanese style," he says.

Canadian dollar deals meet good responses

YESTERDAY'S two Canadian dollar deals, for British Columbia and Deutsche Bank Finance Curacao, both met good responses.

INTERNATIONAL BONDS

The first Eurobond to emerge was a \$150m five-year deal for British Columbia, led by Swiss Bank Corporation International.

Dealers said both the domestic and Eurobond sectors of the market were still short of paper in some areas such as six and seven-year maturities.

Union Bank of Switzerland found a strong response to a new \$75m four-year issue for the Canadian province of Manitoba.

Five-year bond for Venezuela

VENEZUELA yesterday issued a \$100m five-year fixed interest rate of 3 1/2 per cent over the yield on US Treasury bonds.

There was also a small selling group for the bond, though it had been substantially preplaced over the last week.

All of Venezuela's 11 previous Eurobonds are still outstanding and it has consistently met interest payments on them.

FT INTERNATIONAL BOND SERVICE

Table listing international bonds with columns for issuer, amount, bid, offer, and price change.

Small text at the bottom of the FT International Bond Service table providing additional details and disclaimers.

First profit fall at CSFB in eight years

THE CREDIT Suisse First Boston group suffered a 19 per cent fall in its Swiss franc-denominated profits last year after seven successive years of gains.

Shareholders' equity rose from SFr639.7m to SFr936.5m. Investment banking revenues rose by 60 per cent to SFr245.3bn...

ing trend of corporate restructuring is going forward. Government bond markets would also be important in 1988, for example, all three partners currently have operations.

Mr Roger Vasey has responsibility for global financial services, covering such activities as corporate bond trading and underwriting...

Merrill to reorganise equity side

MERRILL LYNCH Capital Markets, the wholesale business arm of the US investment bank, is bringing together all its international equity business into a new division...

Advertisement for INTEC INC. (Kabushiki Kaisha Intec) featuring a logo, company name, and a list of international financial institutions.

Toronto SE under fire over sackings

The Toronto Stock Exchange employees has revived a sometimes acrimonious debate over the way in which the exchange should restructure in the increasingly competitive global securities environment.

Handwritten Arabic text at the bottom of the page.

UK COMPANY NEWS

Amstrad pleases City with £90m

BY DAVID THOMAS

STRONG SALES of personal computers by Amstrad, the computer and consumer electronics group, in the pre-Christmas period lay behind a 26.4 per cent increase in taxable profits to £90.12m for the six months to end-December.

The results were above City expectations, shaped by Amstrad's statement in September that 1987-88 would be a year of consolidation, and the shares closed up 5 1/2p at 135 1/2p.

The interim dividend is doubled to 0.4p. Sales were up 23.3 per cent at £361.06m, with 61 per cent from outside the UK.

Mr Alan Sugar, chairman, also announced a further step in Amstrad's drive to build up overseas sales. A West German subsidiary was to be set up, replacing a distribution agreement with Schneider for West Germany, the Netherlands and Belgium. Those three countries contributed 12.5 per cent (£63.8m) of turnover in 1986-87.

Mr Sugar said German sales would be lower in the second half, before the new subsidiary

was established, but would increase substantially next year and would be the largest contributor to European sales within a few years.

The new PC1640 personal computer and its PCW9612 word processor had outstripped sales of Amstrad's older ranges in the UK, according to Mr Sugar. However, he added that the older makes of personal computers and word processors continued to sell well, proving that Amstrad now had a broad portfolio of successful products.

Mr Sugar said 18,000 orders had already been placed for Amstrad's portable computers, which were announced in November for first deliveries last month. This was almost as many as the entire UK demand for portables in the previous year.

Amstrad had maintained its UK market leadership in audio products and moved into the number two slot in video recorders after only a year, said Mr Sugar. The company was planning to expand its

Shoeburyness plant, increasing the workforce by about 100 to 650 by the end of the year.

It was intended to unveil a number of new products in the second half which would have an impact next year.

Reviewing progress outside the UK, Mr Sugar said Amstrad was market leader in France in home computers and business computers and was making large inroads there in audio and video recorders.

The company also claims market leadership in home and personal computers, audio and printers in Spain, and number four position there in video recorders, which it has been selling for only six months. Amstrad is discussing with the Spanish authorities the possibility of setting up a warehouse and manufacturing plant there.

The new Italian subsidiary was already trading profitably and would be a substantial contributor next year. Amstrad hopes to build up computer sales in the US in the next half, but Mr Sugar warned that success there would take longer



Alan Sugar: announced plan for West German subsidiary

Peachey advances to £7.9m at midterm

By Paul Chesebrough, Property Correspondent

Peachey Property reported a sharp increase in interim profits and looks set to record a significant rise at the year end on the back of a buoyant property market which has lifted its rental income and trading returns.

Shareholders are to receive an interim dividend of 4.5p (4p) on a share capital enlarged by a one-for-four rights issue last October, making 10.25p for the year.

In the six months to December 26, Peachey made pre-tax profits of £7.97m against £4.37m last time. Earnings per share were 13.5p compared with 7.9p for the 1986-87 first half.

The group, which has a portfolio based on retail property and offices, is currently bidding for Estates Property Investment Company, which is strong in industrial property. The offer document for the £58.5m bid is expected to be posted next week.

On Wednesday the Department of Trade and Industry announced that inspectors had been appointed to examine dealings in Peachey shares on May 8 1987. This had little effect on the shares as the company itself is not involved and yesterday, on publication of the interim, the share price remained steady at 26 1/2p.

Two key factors were behind the rise in interim profits. An increase in net rental income to £8.1m from £6.2m and a jump in trading profits to £4.3m from £1.07m.

Both factors reflect the strength of the property market, and Mr John Brown, Peachey managing director, said yesterday that he had not detected any weakening since the stock market crash last October.

With a rising stream of rents as more properties are let and more rent reviews come through, and with some property sales already under its belt in the second half, Peachey looks set for a rise in profits for the year to around £14m, on City estimates.

BOC ahead 8% despite adverse exchange rates

BY PHILIP COGGAN

BOC Group, the industrial gases and healthcare combine, increased first quarter pre-tax profits by 8 per cent, despite the effect of unfavourable exchange rates.

For the three months to December 31 it made £63.6m, compared with £59.1m in the corresponding period of 1986. The effect of the decline of the US dollar, Australian dollar and South African rand was to knock £8m off trading profits; however, that would have been even worse but for a £1.5m benefit from a dollar hedging programme. In addition, the dollar's decline helped reduce the interest charge from £13.5m to £10.6m.

BOC's share price was battered at the time of the stock market crash because of its US links. But both the US gas and healthcare businesses performed well and the company said it had as yet seen no signs of a recession in America. Profits from the area fell - from £32m to £27.5m - solely because of the dollar's decline.

The other geographical areas all increased profits with the largest rise coming from Africa - up from £7.9m to £10.3m. European profits were up from £18.9m to £21m and Asia-Pacific profits, helped by strong gas sales in Japan, increased to £15.1m (£14.3m). BOC recently

offered to buy out the minority stake in Commonwealth Industrial Gases, its Australian subsidiary.

Mr Richard Giordano, chairman and chief executive, said: "This overall performance puts us on course for further growth in profits and earnings per share for the year as a whole."

Turnover, including that of related companies, was slightly down at £566m (£593m). Operating profits of £74.2m (£72.6m) included £5.3m (£4.4m) from related companies. After tax of £18.1m (£13.5m), fully diluted earnings per share were 12.3 pence higher at 8.9p (7.9p).

See Lex

GrandMet lifts external sales in first quarter

Grand Metropolitan, brewing, hotels and food group, announced a 16.7 per cent increase, from £1.36bn to £1.58bn in external sales for the three months ended December 1987. In the year to September the group had total sales of £5.71bn.

The directors said that if the effect of exchange rate movements on translation of the overseas subsidiaries into sterling was eliminated the increase for the quarter would be 20.8 per cent.

Kennedy Brookes rises 77%

BY FIONA THOMPSON

Kennedy Brookes, the hotel and restaurant owner, yesterday reported pre-tax profits 77 per cent ahead at £10.42m for the 12 months to October 25, 1987, compared with £5.9m the previous year.

The group owns the Wheeler's and Mario & Franco restaurant chains, a hotel division with 1,800 rooms, Brookes Outside Catering, a wine merchant and a half share in the London Pavilion development on Piccadilly Circus.

"Just about every section of the company is growing strongly," said Mr Michael

Golder, chairman. "The importance of the hotel division, in particular, will increase significantly."

About 35 per cent of operating profits were from hotels last year, a figure the company expects to rise to more than 50 per cent in this financial year and to about 75 per cent next year. Kennedy bought the 11-strong chain of Heritage Hotels for £35m last summer and in October began a two-year, £15m refurbishment programme.

"We are moving the hotels into the upper-middle market," said Mr Golder. "Away from the coach tour, frozen chicken, tinned fruit salad type."

The group also acquired the Londonderry Hotel in London's Park Lane and the Howard Hotel in New York for \$64m last year from Barclay Brothers, and in a separate deal, the Ouslow Court Hotel in Kensington for \$19.5m.

The catering business has been boosted by the acquisition of Black and Edgington, the marquee hire company. Apart from having an exclusive contract to feed boxing fans and ballgoers alike at the Royal Albert Hall, Brookes will be providing food and marquee at this year's Farnborough Air Show and at the Henley regatta and festival.

"We even benefit from wor-

ries of an economic downturn, because everyone is entertaining even harder to try and sell their products," said Mr Golder.

Turnover for the year rose 40.5 per cent from £43.51m to £61.55m. The tax charge was £2.4m, compared with £1.24m. Earnings per share rose from 22.68p to 27.1p. A final dividend of 1.66p (1.2p) was recommended, making a total of 26.4p (1.95p) for the year.

Comment

These results were slightly ahead of most analysts' expectations, helped, not least, by the three months contribution from the ex-Heritage outlets, covering the most profitable time of the hotel year. The company has also benefited from better margins on wines, a more stable fish price, and the ability to offer both catering and marquee when pitching for an event. This year will see the switch from Kennedy Brookes being primarily a restaurateur to primarily a hotelier and the jury is still out on that. One worry is the high level of borrowings - gearing is 90 per cent - but the City is confidently looking for about £15m pre-tax profits for this year, which on yesterday's closing share price of 26 1/2p, 3p down on the day, produces a prospective p/e of 9.5.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Amstrad	Int 0.47	Apr 11	0.2	0.7	0.7
Elbit	Int 0.53	Apr 9	0.53	1.48	1.48
Goring Kerr	Fin 9.15	Apr 5	13.5	11.55	11.55
Kennedy Brookes	Fin 1.66†	Apr 5	1.2	2.64†	1.95
Peachey Prop	Int 4.5†	Apr 27	4	10.25	10.25
Personal Comp	Int 1.5	Apr 7	1.2	3.6	3.6
Wm Ransome	Int 0.44	Apr 7	0.4	1.15	1.15
Scandinavian Bk	Fin 5.3	May 31	8	8	8
Scott American	Fin 0.55	Apr 5	0.48	2.09	1.83
Splash Prods	Fin 1.1†	Apr 5	2.2	2.2	2.2
Tace	Fin 7	Apr 5	5.68	10	8.52
Ward Holdings	Fin 1.9	Apr 5	1.68†	24	2.07

Dividends shown pence per share net except where otherwise stated. †Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. †Unquoted stock. †Third market.

Mowlem drops Buehler sale

BY DAVID WALLER

John Mowlem has abandoned the proposed sale of the 76 per cent stake in Buehler International, its instrumentation and materials analysis compounds manufacturing subsidiary.

The UK construction, property and engineering group blamed October's stock market crash for its decision not to proceed. Last September, it announced that it was seeking tenders for the holding.

Sir Philip Beck, Mowlem's chairman, said yesterday that a number of companies had expressed an interest in the holding prior to the crash. Although informal negotiations were kept open after Black Monday, no concrete offer emerged.

Buehler's profit record has been erratic: profits before interest and central costs fell from £5.6m in 1985 to £2.5m,

equal to seven per cent of group total, in the following year, on turnover almost static at £43m.

For the nine months to September 30, Buehler was "well ahead" of the previous year, generating pre-tax profits of \$4.4m (£2.6m).

In December 1985, Mowlem floated 24 per cent of Buehler on the US over-the-counter market to raise \$13.9m.

GKN expands international interests

BY DAVID WALLER

GKN is extending its international interests in automotive transmissions components. It is to take a 40 per cent holding in a new Brazilian company, ATH Albarus Transmissões Híbridicas SA, a manufacturer of constant velocity joints, and a 30 per cent stake in the Australian company Unidrive PGY under a joint venture agreement.

The other shareholders in the Australian venture are BTE-Nyrex, with 50 per cent, and NTN Tokyo Bearing with the remaining 20 per cent. With net assets of A\$20.1m (£8.1m), Unidrive makes CVJs, primarily for the front-wheel drive market. In neither case did GKN disclose how much it paid for its holding.

THF accounts reveal big pay rises for directors

BY DAVID WALLER

MR ROCCO Forte, chief executive of Trusthouse Forte was paid £230,222 last year, two and a half times more than the £88,344 he received in 1985.

Published yesterday, the hotel group's report and accounts to October 31, also show that Lord Forte, chairman, was paid £234,577, an 84 per cent increase on his 1986 salary of £127,527.

Six other directors saw their salaries rise beyond the £105,001 to £110,000 band, the upper limit for 1986. One director earned between £105,001 and £110,000; four earned between £150,001 and £155,000 and the highest paid received between £200,001 and £205,000.

In total, remuneration for the 11 directors doubled from £1m to £2m. Wages and salaries for the group's 71,000 employees rose by 15 per cent to £438m, against £369m in 1986 when employees numbered 60,800.

A THF spokesman said yesterday that the big increases in directors' salaries were due to performance-related bonuses. Pre-tax profits rose £4m to £180m last year, and earnings per share advanced 31 per cent to 16.3p.

In his statement with the report, the chairman said the new financial year had started well. "To date we have seen no significant impact on our trading from the fall in world stock markets and the decline in the US dollar."

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February, 1988

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UK COMPANY NEWS

City remains unmoved by Ward's 43% rise

BY DOMINIQUE JACKSON

Ward Holdings, Chatham-based house builder, posted a 43 per cent rise in pre-tax profits in the year to end-October 1987 to £12.86m from £8.97m last time.

However, in the wake of Ward's doubling of profits in the 1985/1986 period, the rise failed to impress the market and the share price slipped 12p to close at 169p.

The pre-tax total was achieved on turnover increased to £43.33m (£36.99m). The final dividend was 1.9p, making a total dividend for the year of 2.4p (2.07p).

Earnings per share, adjusted in respect of the August 3-for-1 scrip issue, rose by 50 per cent to 15.9p from 10.6p.

Mr David Pead, finance director, said that housebuilding, the group's core activity, generating 87 per cent of pre-tax profits, had shown strong growth. He expected the stock market crash to have little discernible effect on the market.

Ward continued to reap the benefits of its entrenchment in Kent which has led the south-east housebuilding boom. This has been aided by the completion of the M25, the extension of the M20 and the prospect of the Channel Tunnel, he explained.

Mr Pead foresaw no problems either for the company's London operations, set up 15 months ago and now contributing marginally to group profits.

Ward has only minor interests in London's Docklands - considered the most volatile area - with most of its investment shared between 10 major sites strategically placed in and around central London. Substantial profits from the London operations should be visible by the first half of the current year, Mr Pead said.

Rising land prices obliged Ward to revise the terms of its overdraft and seek additional funds in November via a £40m syndicated loan and sundry mid-term facilities for another £6m.

Ward continued to expand its property investment portfolio which in the year to end-October 1987 contributed £835,000 to total profits (£781,000).

Mr Pead said management problems in Moulding Designs and Homecare Window Systems, manufacturing units, had now been redressed and White Seal Stairways contributed to profits for the first time.

comment

Egged on by recent spectacular feats such as last year's doubling of profits - investors were eagerly awaiting yet another breathtaking performance from Ward and a mere 43 per cent advance was bound to be something of an anti-climax. However, few other companies in the sector are as well-placed as Ward to weather the current storm of jitters over the post-crash property market.

The company is still sitting on a substantial land bank in post-M25 pre-Chunnel boom-time Kent and will have no difficulty maintaining margins well above 25 per cent. Its London interests are soundly sited on the periphery and the property investment portfolio will be contributing a handsome few million to profits by next year.

For this year, £10m is in view giving a prospective p/e of just under 9 which, even given the Ward family's sizeable stake, seems on the low side.

Tace rises 33% and hopes to expand environmental side

BY ANDREW HILL

Tace, process, environmental and quality control company, announced pre-tax profits up from £2.82m to £3.76m for the year to end of September, a 33 per cent increase.

The pre-tax profits include a contribution from the whole of Goring Kerr, which is 52.5 per cent owned by Tace.

After the outside shareholders' interests and extraordinary losses on the closure of a subsidiary were stripped out, Tace's earnings per share last year still increased by 24 per cent to 26.29p (20.4p).

Tace's US subsidiary, Andersen Instruments, which manufactures air pollution monitoring equipment, will benefit from the anti-pollution regulations passed in July, although sales and profits were down in the latest period.

Mr Jock Mackenzie, chairman, said currency fluctuations in the opening months of the current year might affect business in the first half, but that this should be offset by Andersen's enhanced performance and a full year's contribution from new US subsidiaries Plastic Systems and Sampling Technology.

comment

Mr Jock Mackenzie's Siamese twins, Goring Kerr and Tace, continue to depend on the US market: last year's figures benefited from a stable currency, this year there have been worries about the drop in the dollar. Tace says Goring Kerr is no longer the main source of group profits, although it still provides the highest margins and about half of the group's business. Most of the other half comes from Andersen, which should now emerge from the doldrums with its PM 10 pollution monitor, and STI, apparently poised to exploit the analysis of gas from incinerating domestic waste. Both are based



Jock Mackenzie: currency fluctuations should be offset

in the US and in that respect, the sooner Europe wakes up to the need for pollution control the better for Mr Mackenzie. Similarly, the development of telecommunications from Nova would strengthen the small businesses in the UK, which currently provide only nominal support. If the company's control equipment remains popular, pre-tax profits for 1987/88 could rise to around £4.7m for Tace, £2.8m for Goring Kerr, shares of which were up 10p to 260p at the close yesterday. The forecast puts Tace shares at 280p on a prospective multiple of around 8 which looks attractive.

Personal Computers doubled

A HIGHLY successful outcome to the year ended May 31 1988 is forecast by Mr M D Rolfe, chairman of Personal Computers, after the company more than doubled its mid-term profit.

Reporting for the six months to November 30 he said turnover expanded from £7.96m to £17.29m and taxable profits from £400,000 to £899,000.

With earnings at 11.36p (5.34p), he is lifting the interim dividend to 1.5p (1.2p).

Mr Rolfe said the performance was exceptional because of buoyant market conditions. In December and January sales showed continued growth, but indicated that the traditional bias towards the second half would be less pronounced. In

that period last year sales were £12m and profits £765,000.

Despite the competitive market the order book was encouraging.

The company sells personal computers and ancillary services, and is quoted on the USM. Sales to corporate users formed an increasing part of the business, the chairman said.

Splash jumps to £0.25m and seeking £1.1m cash

Splash Products, USM quoted printer and distributor of T-shirts and fashion garments, lifted its turnover by 42 per cent to £3.5m and its pre-tax profits from £94,000 to £249,000 in the year ended October 31 1987.

Bank borrowings have increased due to the build-up of stocks of unprinted T-shirts and the acquisition of the group's new factory in Coventry.

Directors felt turnover suffered materially as some orders could not be fulfilled because of dependence on stocks of imported shirts, which were subject to delays. Stocks are at a record £2.6m, compared with £2.2m at end-October and with £1.2m the year before.

The directors expected another improvement in turnover over this year and said the first quarter was 49 per cent ahead.

Wm Ransom rises 11% at halftime

Modest growth continued for William Ransom & Son in the six months to September 30 1987. It reported a 10.8 per cent increase in pre-tax profits to £266,000, up from £231,000 last time. The result was achieved on turnover up £71,000 to £2.6m.

The directors of Ransom, which manufactures pharmaceutical products and extracts material from plants, said that sales continued to expand with encouraging demand from the home market. But they added that the strong pound and the economic problems of certain countries had adversely affected export markets.

As a result of the company's efforts to contain costs, margins had been maintained and the directors expected the trend to continue over the next six months.

After an increased tax charge of £89,000 (£81,000), earnings per 10p share came out at 1.1p (adjusted 0.99p).

The interim dividend has been lifted to 0.44p (0.4p).

Scottish American Inv

The asset value of Scottish American Investment at the end of December was slightly higher than a year earlier despite October's stock market fall, according to Sir Hew Hamilton-Dalrymple, chairman.

Income for the year to December 31 rose 25 per cent to £8.82m. Earnings per share rose to 2.15p (1.76p) and a final dividend of 0.55p is proposed, making 2.09p (1.825p) for the year. The directors have forecast a dividend of 0.56p for the first quarter of 1988.

Hodgson's £500,000 buy

Hodgson Holdings, the largest funeral director quoted on the USM, yesterday bought two more funeral directors for a total of £515,000.

The company has now made 28 acquisitions since its flotation in June 1986.

Latest acquisitions are E. Butler & Sons, based in Hailsham, East Sussex, for £300,000 in cash and shares, and Richards Funeral Service, of Witham, Essex, for £215,000 cash.

Kleinwort Benson Limited

FLEMING AMERICAN INVESTMENT TRUST had a net asset value of 129.7p per share at end-December 1987 compared with 165p a year earlier. A final dividend of 1.0625p (same adjusted for scrip issue in April) makes unchanged total of 1.3625p. Earnings per share were 1.25p (1.63p) after tax £803,662 (£621,660). Net revenue for the year fell to £885,731 (£1,111m).

KENMARE RESOURCES continues its transition from junior exploration company to international mining house despite announcing a loss of £30,000 (£27,000) for the six months to October 31 1987. Mr Charles Curvill, chairman, said the Dublin-based company had a strong cash position with £1.4m on deposit.

SEPI INDUSTRIAL HOLDINGS is to buy Coppice Fastenings, based in Birmingham, for £925,000 comprising £300,000 in cash or by means of a vendor placing £325,000 in SEP shares and £300,000 in loan notes. Coppice will be integrated as a separate profit centre within SEP's existing fastener division.

TRIPLEX LLOYD has purchased Walford Brothers for £600,000 cash. In addition to £76,000 will be payable dependent on Walford's profit performance. Walford designs and manufactures silos and related products for the brewing and feed milling industries.

HUGHES FOOD GROUP has acquired Ivy Farm Products for £354,200 cash. Ivy Farm, based in Cheshire, processes in excess of 30,000 birds per week for second stage poultry processors. Hughes has also acquired two Fork Trucks for £48,200 in cash.

RENTOKIL GROUP has added to its Florida pest control operations with the acquisition of Corson Services of Jacksonville for an undisclosed sum.

HARRISONS & CROSFIELD'S wholly-owned subsidiary Harcross TimberAustralia is to sell its wholesale division to Paynter Timber, a subsidiary of Paynter Corporation of New Zealand, for \$10m (£4m).

BETT BROTHERS has acquired a substantial area of land at Staines, close to Heathrow Airport, and has lodged a planning application for an industrial scheme of 320,000 sq ft on 14.3 acres.

BIOMECHANICS INTERNATIONAL has changed its year-end to March 31. Its latest preliminary figures, due to be announced on or about May 31, will cover the 15 months to end-March 1988.

CASTLE COMMUNICATIONS has acquired an independent Video Services, satisfied by the issue of 300,000 ordinary shares, worth £510,000 at current price levels, and £200,000 5 per cent redeemable loan notes.

COATES BROTHERS: Partial offer by CDF Chimie to acquire ordinary and 'A' ordinary became unconditional in all respects on February 5. Partial offer will remain open for acceptance until February 12 and may not be accepted thereafter.

GKN DYNOD, a GKN subsidiary, has acquired three companies to aid the expansion of its Californian sewer cleaning business. The total consideration for the three Raport Rooter, Rick's Rooter and E-Z Rooter - amounts to \$1.7m (£971,000).

HALL ENGINEERING is acquiring 75 per cent of Norburn Engineering from Mr C.J. Norburn, former chairman. Hall is paying £1.6m cash with an additional £402,000 at completion. Further payments over the next two years depend on improved profit levels. Hall is entering into an option agreement on the 25 per cent held by Mr David Norburn, managing director. The maximum sum payable is £4.95m.

Goring Kerr up 19% to £2.5m

BY ANDREW HILL

Goring Kerr, maker of process control equipment, yesterday announced pre-tax profits up 19 per cent to £2.5m for the year to end-September, from £2.1m the previous year.

The company, which is 52.5 per cent owned by Tace, develops and manufactures products such as the Peerless Colour Monitor for quality control in food production; metal detectors and computerised weighing systems.

Contracts for the Ministry of

Defence are also an important part of the group's activities. The directors are particularly pleased with sales of the Peerless Colour Monitor in Japan, the US, Europe and the UK. This year group turnover in Europe grew by about 59 per cent, North American sales by 16 per cent and UK sales by 11 per cent.

Turnover as a whole increased by 14 per cent from £7.6m to £8.7m and earnings per share were up by 29 per cent to 26.05p (20.13p). The directors are recommending a final dividend of 9.15p, making a net 13.5p (11.56p) for the year.

The company said adverse currency changes during the first months of the new financial year would effect interim results.

However, the order book was healthy and growing sales of the new products led the group to expect satisfactory results for the full year.

Midway hiccup at Elbief

LATE ORDERING for Christmas trade caused a near 40 per cent reduction in pre-tax profit at Elbief. For the six months ended October 31 1987 it fell from £253,000 to £162,000 but the directors are expecting a pick-up in the current period.

Mr Samuel Prais, chairman, said sales of Elite collections of photographic frames, clocks and mirrors increased, with export growth being particularly strong.

There was late ordering of the Elite products for Christmas trade. Value of orders had since exceeded last year and over the full 12 months the chairman was looking for profits similar to the £402,000 of 1986-87.

Turnover in the first half was unchanged at £2.04m (£2.04m). Earnings worked through at 0.78p (1.3p) and the interim dividend is unchanged at 0.632p.

This announcement appears as a matter of record only.

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February 1988

UNITED ARAB EMIRATES

The Financial Times proposes to publish a Survey on the above on MARCH 24TH

For a full editorial synopsis and advertisement details, please contact: HUGH SUTTON on 01-248-8000 ext 3238 or write to him at: Bracken House, 10 Cannon Street London EC4A 4BY.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

TACE PLC

Preliminary Results for the year ended 30th September 1987

Process, Environment and Quality Controls

- Turnover at record levels
- Profit before tax up by 33% to £3,762,000
- Earnings per share up by 24% to 25.29 pence
- Dividends up by 17% to 10.0 pence per share
- New products and companies starting to contribute
- Continued investment in new markets and technologies

Annual Report from The Secretary, Tace plc, Essex Hall, Essex Street, London WC2R 3BJ.

GORING KERR PLC

Results for the year to the 30th September 1987

World Leaders in Metal Detection

- Sales volume at all time record levels
- Profit before taxation up 19% to £2,501,000
- Earnings per share up 29% to 26.05p
- Dividends up by 17% to 13.5p per share
- Strong financial position further enhanced
- New product ranges starting to contribute

Annual Report from The Secretary, Goring Kerr plc, Vale Road, Windsor, Berkshire SL1 5JX

SEEING THE UNSEEN

150 من الاجل

UK COMPANY NEWS

James Fisher chief delivers rebuff to Walter Runciman

BY DAVID WALLER

James Fisher & Sons yesterday delivered a rebuff to Walter Runciman, the shipping, insurance and security group which earlier this month doubled its stake in the Barrow-in-Furness shipping group to 11.14 per cent.

Fisher announced that shareholders with more than 50 per cent of the equity supported management's contention that the company should remain independent for the foreseeable future.

Mr William Eccles, chairman and chief executive, declined to say which shareholders had offered their support nor would he give details of the assurances. However, last year's annual report showed that Mr Eccles himself controls

36 per cent of the company's equity.

Fisher said it had held talks with Runciman to see whether there would be any synergy to be derived from a linking in some form.

The board concluded that the activities of the two companies were so different that it was not in the interests of either shareholders or employees to continue the discussions.

When Runciman increased its stake on February 2, it said that it had no intention to make a bid for at least three months. In the absence of a material change in circumstances, since then, it has bought a further 50,000 shares taking its holding from 10.9 to 11.14 per cent.

Britoil to advise holders after Treasury talks

BY STEVEN BUTLER

Britoil yesterday again urged its shareholders to take no action regarding the BP 500p-per-share offer, the first closing of which is today. BP already controls a 55.5 per cent majority of Britoil shares.

Britoil said it would advise shareholders on a recommended course of action following the outcome of discussions with the Treasury on the Government's use of its special share in Britoil, which gives it control of the company, and that advice would be forthcoming before the final expiry of the BP offer.

Both BP and Britoil are consulting with the Treasury and a

decision is anticipated next week. The discussions are said to be proceeding well.

The Government is believed to be concerned about maintaining Britoil's Glasgow presence and the pace of exploration on Britoil's North Sea assets.

A meeting was held earlier this week between BP and Britoil, at BP's request, although it is not known what was discussed.

The Kuwait Investment Office yesterday said it had continued to buy BP shares, raising its stake in the company to 19.37 per cent, from the 19.24 per cent reported a day earlier.

Scandinavian £0.6m in the red

BY DAVID LABELLES, BANKING EDITOR

Scandinavian Bank, London-based international bank which floated its unusual multi-currency shares on the Stock Exchange last year, reported a pre-tax loss of \$625,000 for its first year as a public company yesterday.

The loss resulted from a decision to make a further sharp increase in provisions against doubtful Third World loans, from the equivalent of 30 per cent at the interim stage to 40 per cent at year-end. The bank's large investment management operations were also hurt by last October's market crash.

The group's profits before tax and exceptional items, were £26.6m, slightly ahead of £26.4m in 1986. In the first half of the year, Scandinavian made £14.1m of provisions against Third World loans, but decided to add a further £13.1m in the second half, pushing the final result into the red.

In so doing, Scandinavian has exceeded the provisioning levels suggested by the Bank of England's "matrix" which is supposed to act as a guide to banks. Last week, Mr Robin Leigh-Pemberton, the Bank's

Governor, advised banks to try to adhere to the matrix.

Mr Garrett Bouton, Scandinavian's chief executive, said yesterday that he had told the Bank of his intentions and had received no objections. He said that Scandinavian did not see itself as a long-term participant in efforts to resolve the Third World debt problem, and had therefore made the provisions in preparation for a gradual reduction in its exposure. This would be achieved through debt-for-equity swaps, loan trading and outright sales of loans for cash.

Of Scandinavian's four core businesses, banking contributed £30.7m to total income of £95.2m. This was down from £37.9m, partly because of the declining value of the dollar, and £3.6m of lost income resulting from the payment moratorium by Brazil and Ecuador. The treasury operation earned £36.3m, up from £29.7m in 1986. Management, concentrated in the Geneva-based subsidiary Banque Scandinave en Suisse, earned £20.3m, up from £17m. However, the sum of funds under management fell from SFr5.3bn to SFr5.3bn, as a result of the market crash.

The group's other operations, including the newly constituted Private Capital Group which supplies personal financial services, earned £9m, up from £1.7m last year.

After taxation and deduction of minority interests, the total group loss attributable to shareholders amounted to £7.4m, compared to a profit of £15.4m in 1986. A final dividend of 5.3p is being proposed, making a total for the year of 8p, up from 6p in 1986.

Mr Bouton said that the group's banking activities would now focus more on merchant banking, and profitable sources of lending and fee income. The capital markets side will open a new trading operation in New York, and a team to engage in asset swapping may be constituted.

Mr Egil Gade Greve, the chairman, warned, however, that if present volatile conditions persist, Scandinavian Bank is unlikely to match its 1987 results of £26m this year.

comment

Scandinavian's gallant effort

in obtaining a listing for its novel multi-currency shares could hardly, in retrospect, have proved more badly timed. Two of the group's three main operations, banking and investment management, ran smack into last year's big crises: Third World debt and the market collapse. And the fledgling businesses were too small to make much difference. But last year was also a deck-clearing exercise. The sharp increase in provisions will enable Scandinavian to start winding down its Third World exposure and concentrate on more worthwhile pursuits in the merchant banking and capital markets area.

The positive side of the results has not impressed the markets, however, where Scandinavian shares lost 10p to 135p yesterday, leaving them way below the listing price of 210p. This puts them on a historic yield of more than 8 per cent, with a p/e ratio of 5.2. While even the chairman is unencouraging about the outlook, that standing may prove excessively low for a group that remains soundly managed and has exceeded even the Bank of England's advice to clean up its loan portfolio.

Mining & Allied £2.12m rights to fund purchase

BY ANDREW HILL

Mining & Allied Supplies, mechanical handling engineer and equipment distributor, yesterday announced a seven-for-eight rights issue to fund the £23m (£1.35m) acquisition of Thunder Bay Bearings, supplier of equipment to Canadian mines and paper mills.

The issue, at 17p a share against yesterday's closing price of 35p, will raise £2.12m and has been fully underwritten.

The cash will also be used to consolidate the company's financial position and reduce bank borrowings.

Under its old name of Westwood Daves, Mining & Allied last year took over Hugh J O'Neill, distributor of mining

and paper processing equipment in eastern Ontario, for £1.5m.

Thunder Bay's seven branches in western Ontario should complement this presence and will bring the number of Mining & Allied branches in the state to 15.

NHLC acceptances

Shareholders and loan stock holders in National Home Loans Corporation have taken up £2.70 per cent of their entitlement to new convertible preference shares offered last month to raise £97m. The balance will be taken up by the places pro rata to their underwriting commitments.

Blue Circle raises Birmid stake to 43%

By Philip Coggan

Blue Circle, the cement group, now owns 43.5 per cent of Birmid Qualcast, the home products company, with just one day to go before the close of its £475m takeover bid.

It acquired another 463,000 shares, increasing its stake to 30.19m shares, excluding acceptances for its offer.

Meanwhile, the companies clashed again over graphs produced in recent documents. The dispute centres around the effect on target company share prices following the failure of recent takeover bids.

Blue Circle cut the graphs off two months after the bids lapsed - at which point the prices had dropped; Birmid Qualcast carried the graphs on to the present day - at which point the prices had risen.

However, Blue Circle was forced to admit that one graph - showing the effect of the Associated British Foods bid on the share price of S. W. Bristal - had been drawn inaccurately.

MATTHEW HALL subsidiary, Keynes Inpark of the Netherlands, has acquired Fugro Geodesic and Netherland Hydrographic Services, specialists in serial and underwater mapping, for FL 1m (£300,000) cash.

B&F bows out as Dixons ups Wigfalls stake

By Nikki Tait

Bennett & Fountain, the acquisitive electrical goods retailer and wholesaler, yesterday formally lapsed its paper-only offer for Sheffield-based Wigfalls after rival Dixons posted its offer document.

Dee's bases its latter conclusion on the implications of the bid's financing structure. "Given the onerous levels of debt and the strangling effect of the loan covenants, the new week ago, close to their pre-bid B&D shares are of very dubious

and uncertain value," argues Dee. "The financing has far wider implications for the substantially larger Dee Corporation, the target company yesterday sent out a further letter to shareholders, claiming that the offer is inadequate and that the predator's strategy is "flawed".

Dee argues that the cash element of the offer - which works out at just over 140p a share - represents a forecast p/e exit multiple of only 0.4 times and that the paper element is of "uncertain value".

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Dee renews assault on B&D's 'flawed' offer

BY NIKKI TAIT

WITH ONLY a week to go in the £2bn cash-and-share bid by Barker & Dobson for the substantially larger Dee Corporation, the target company yesterday sent out a further letter to shareholders, claiming that the offer is inadequate and that the predator's strategy is "flawed".

Dee argues that the cash element of the offer - which works out at just over 140p a share - represents a forecast p/e exit multiple of only 0.4 times and that the paper element is of "uncertain value".

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Matsuyadenki Co., Ltd.

Warrants to subscribe for Shares of Common Stock of Matsuyadenki Co., Ltd. (the "Warrants") issued in conjunction with an issue of U.S. \$25,000,000 2 1/2% Guaranteed Bonds due 1991

Pursuant to Clauses 3 and 4 of the Instrument dated 3rd September, 1986 relating to the above-mentioned Warrants, notice is hereby given as follows:

- On 1st February, 1988, the Board of Directors of Matsuyadenki Co., Ltd. (the "Company") resolved to make an issue of new Shares of Common Stock of the Company by way of a free distribution to Shareholders of record as of 20th March, 1988 (Japan time) at the rate of 0.1 new share per one share held.
- As a result of such issue, the Subscription Price relating to the Warrants will be adjusted in accordance with Condition 7 of the Terms and Conditions of the Warrants, effective as of 21st March, 1988, Japan time. The Subscription Price in effect prior to such adjustment is Yen 1,282 per share and the adjusted Subscription Price will be Yen 1,165.50 per share.

Matsuyadenki Co., Ltd.

By: The Sumitomo Trust and Banking Co., Ltd. as Principal Paying Agent

Dated: 12th February, 1988

Tokyo Capital Markets

The Financial Times proposes to publish this survey on:

Monday, March 14th

For a full editorial synopsis and details of available advertisement positions, please contact:

Mrs Tatsuko Dawes
on 01-248 8000 ext 3260

or write to her at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

COMMERZBANK OVERSEAS FINANCE N.V.

U.S.\$ 200,000,000
Floating Rate Notes Due 1993

In accordance with the provisions of the Note notes it is hereby given that for the six months period from February 11, 1988 to August 11, 1988 the Notes will carry an interest rate of 6 3/4% per annum with a coupon amount of U.S.\$ 344.41 on U.S.\$ 10,000,-- and U.S.\$ 8,910.24 on U.S.\$ 250,000,--.

Frankfurt/Main, February 1988

COMMERZBANK
AGTIENBANKENGRUPPE

Mercantile's two purchases

Mercantile Credit Group has announced the acquisition of Town & Country Car Rentals from Henlys and Ford & Sister Group from UAC, a Unilever subsidiary.

Town & Country was acquired through Mercantile subsidiary Guy Salmon Car Rentals, a self-drive and chauffeur-drive operator. It will increase Guy Salmon's car rental fleet to 4,500 cars, its network to nearly 40 branches and boost its turnover to almost £30m.

Meanwhile, Mercantile proposes to operate F&S as a separate business within its automotive division. Leicester-based F&S is primarily engaged in contract hire and distribution of Leyland-Daf and Mercedes-Benz for commercial vehicles. It has total assets of about £16m and sales in 1987 came to about £65m.

Wilshaw cuts Powdrex offer

Wilshaw Securities, which regained its stock market listing last autumn after a four-year suspension, has reduced the terms of its offer for Powdrex, the steel powder supplier.

This follows a decision by one of Powdrex's customers, said to have been taken for economic reasons, to reduce substantially its purchases of Powdrex powder. The new recommended offer, is a Wilshaw shares for every Powdrex share, valuing the target company at around £650,000, with a cash alternative worth £550,000.

RCO grows 32%

RCO Holdings, cleaning services concern, increased first quarter turnover by 27 per cent and pre-tax profits by 32 per cent, the annual meeting was told.

Benefit came from the start of large contracts where set-up costs fell into last year. Figures for the full year should substantially exceed 1986-87.

TOWARDS THE CAR OF THE FUTURE

The Financial Times proposes to publish this survey on:

24th March 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

Colin Davies
on 01-236 1434

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BY

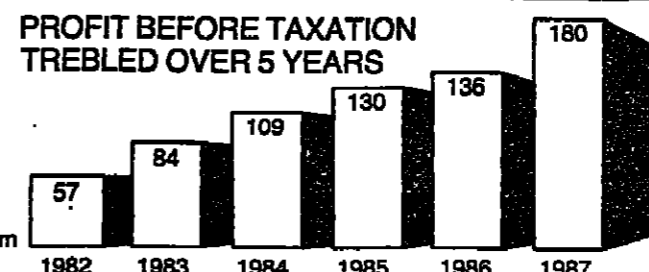
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Trusthouse Forte PLC

ANOTHER RECORD YEAR

	1987	1986	% INCREASE
Sales	£1,778	£1,477	20
Profit before tax	180	136	33
Earnings per share (net)	16.3p	12.4p	31
Dividends per share	7.1p	6.0p	18
Net assets per share	£2.02	£1.41	43

The increase in profits reflects strong growth resulting both from the development of our existing operations and the addition of new business outlets. Trading in the current year is very strong and we look forward to another good improvement in profit during the coming year.



PROFIT BEFORE TAXATION TREBLED OVER 5 YEARS

£m: 1982 (57), 1983 (84), 1984 (109), 1985 (130), 1986 (136), 1987 (180)

Copies of the Annual Report may be obtained from the Secretary, 166 High Holborn, London WC1V 6TT

For reservations at any of our hotels worldwide ring our booking office on 01-567 3444, contact your travel agent or ring the hotel direct.

Trusthouse Forte

Change of name to

WEMBLEY PLC

from

THE GRA GROUP PLC

Resulting from the acquisition by GRA of Wembley Investments (London) Limited.

The undersigned initiated the transaction and acted as financial adviser to The GRA Group.

CL-ASTAIRE & CO. LIMITED

117 BISHOPSGATE
LONDON EC2M3TD.

A MEMBER OF THE CREDIT LYONNAIS GROUP

COMMODITIES AND AGRICULTURE

SIB takes soft line on Brent market regulation

BY STEVEN BUTLER

OIL TRADERS on the Brent market are to be exempted from most of the rules designed to ensure compliance with the Financial Services Act.

The Securities and Investments Board said yesterday that its decision represented a "significant new departure" in its approach to regulation. The market would be able to operate under a relatively light regulatory regime so long as it remained exclusively professional, without participation by individual investors.

The board is responsible for ensuring compliance with the Act, which takes effect in April. Its announcement came as a relief to the oil trading community, which had been growing anxious about the effect of the measure on its activities.

Oil traders have until February 27 to seek authorisation for their status under the Act by joining a recognised self-regulatory organisation. Failure to do so would mean that in most cases their further participation in the market would be barred by law. Oil trading is at present unregulated.

The traders had initially believed that they would fall outside the scope of the Act, since they dealt in forward contracts for the delivery of oil rather than in securities. However, the board decided that much of the trading on the mar-

ket was covered by the Act's broad definitions of investment activity.

The Brent market is widely used for hedging and speculation, with 15 to 20 contracts written for each of the 43 oil cargoes of 600,000 barrels delivered monthly through the Sullom Voe Terminal in the Shetland Islands.

Although it plans to exempt traders from most rules, the board has proposed a code of conduct that would govern trading and has warned that the proposed regime could be changed should it prove inadequate or unjustified.

The code differs critically from rules that would apply in other markets in that traders would not be able to seek damages from trading partners who violated the code.

Such violation, however, could lead to traders losing the authorisation to trade which will be required by nearly all market participants. The SIB is recommending that participants seek authorisation by joining the Association of Futures Brokers and Dealers.

Imposition of financial requirements on traders is not expected. The SIB does not believe that such a move could affect the business costs and could drive some traders from the market.

The board justified the proposed regulatory framework by

pointing to the lack of non-professional players, the high value of individual transactions (now \$5m to \$5m per contract) and the strong caveat emptor ethos in the market, where traders take precautions to ensure that trading partners can meet contract obligations.

For the big players in the market, the major oil companies, the FSA could prove to be a non-event, and yesterday's message really is that when the Act comes into force, it will probably be business as usual. They have no reason for complacency, however. Brent market traders are now on clear notice that they are being watched. If the SIB does not like what it sees, it has a light touch on the market could be exchanged for a heavy hand, because that is what is required under the Act.

That could be prompted by precisely the sort of trouble

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That could be prompted by precisely the sort of trouble

Brazil's freelance prospectors boost tin production

BY OUR SAO PAULO CORRESPONDENT

BRAZIL EXPECTS to produce a record amount of tin this year, thanks mainly to an army of about 8,000 freelance prospectors working deposits in the Amazon.

The Brazilian Tin Mining Association says total national output could reach 34,000 tonnes this year, which would make Brazil the largest tin producer outside the Communist Bloc. Over 70 per cent of the output will be shipped for export.

Brazil's rising production will probably irritate members of the Association of Tin Producing Countries. Although Brazil is not a member it promised the association last year that it would try to run down stockpiles outside the Communist Bloc. Over 70 per cent of the output will be shipped for export.

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'Optimism' on US sugar import plan

BY RICHARD GOURLAY IN MANILA

THE US Department of Agriculture is to issue guidelines on a scheme to import 400,000 tonnes of raw sugar from the Philippines and Caribbean countries in spite of major legal obstacles over how to finance the subsidies that are involved, Mr Richard Lyng the US Secretary of Agriculture said yesterday.

The guidelines will be available in two weeks so that if the legal objections are overcome the programme can be completed before the US fiscal year ends in September, Mr Lyng said.

Some Philippine Congressmen have accused Washington of dragging its feet over what is in effect a special increase in the sugar import quota that the US Congress approved in a bill hurriedly thrown together just before Christmas.

Under the sugar re-export scheme, US refiners will import some 200,000 tonnes of raw sugar from Caribbean nations and 110,000 tonnes from the Philippines at between 18 and 21 cents a pound. They will then re-export the sugar in refined form at world market prices.

The bill anticipated that the difference between what the US refiners receive on the world market and the higher price they paid to import the sugar will be met from US Commodity Credit Corporation funds.

However, the department has run into legal problems as these funds are supposed to be for domestic farm subsidies.

"It is still uncertain whether we can use that programme," Mr Lyng said, adding that the bill had been passed in haste.

Opponents of the bill say subsidising foreign farmers will set a bad precedent while depart-

Australia wrestles with oil production decline

BY CHRIS SHERWELL IN SYDNEY

AFTER YEARS of argument, Australia's petroleum industry last month entered a new era of controls which, with luck, will help to blunt a clear trend to the balance of payments by countering a decline in oil self-sufficiency.

Whether the strategy, as implemented, will achieve its objectives remains an open question. The Labor Government hopes so, the industry is doubtful. But no one disputes that the old ways are past.

The Government's major reforms implemented over recent weeks, have relaxed the regulations controlling foreign participation in oil and gas development, revised the way domestically produced oil is priced and significantly altered the taxation regime.

Behind the changes lie some harsh facts. For a start, Australia's dependence on petroleum as a primary energy source is around 95 per cent, up from one-third of that going on road transport alone.

Secondly, demand for oil is rising, from around 560,000 barrels a day in 1985 to a projected 650,000 b/d or more in the early 1990s. Yet domestic crude oil production from known and currently-producing fields is expected to fall from 445,000 b/d in 1985 to a projected 280,000 b/d in four years' time.

Government estimates of production from as yet undiscovered fields range from a probable low of 40,000 b/d to a possible high of 130,000 b/d.

According to the Australian Petroleum Exploration Association, which represents explorers and producers, that translates into a "crude oil gap" of 320,000-360,000 b/d by 1992-93 - or net imports of more than A\$3bn (\$1.2bn) at 1987 prices.

This is a dramatic contrast with the admittedly exceptional year of 1986, when Australia was a net exporter. For a country suffering one of the largest current account and external debt burdens in the OECD group, it is an uncomfortable equation.

The payments imbalance will be only partly redressed through future exports of liquefied natural gas, of which Australia has prodigious quantities, or, for that matter, by increases in other high-performing commodity exports like wool.

Equally, the energy gap can only partly be plugged through imports of coal, LNG and other fuels.

The discovery of more oil at home is therefore seen as essential in the short-term. That means encouraging a sustained improvement in the pace of exploration.

Between 1970 and 1985, discoveries were running at 70m barrels a year. In 1986 that dropped to 40m as exploration expenditure halved after the oil price collapse, and last year it fell further, to 20m.

Of all the Government's

reforms, the most important, in international terms, came last month, when it relaxed foreign investment guidelines to 40 per cent Australian equity requirement for oil and gas developments worth more than A\$10m.

The change, the first to involve Australia's resources

the security of a market at a government-calculated price which was above free-market levels. This is expected to hurt small producers, who will have to find a market for their output (refiners have given them some assurances).

Big explorers and producers like BHP and Exxon, on the

tax applies to new offshore projects and is levied on profits at a rate of 40 per cent before company tax is applied.

The idea is to ensure that the community benefits from the successful exploitation of the country's resources. The industry sees it as a major improvement on the previous excise

that the field appears larger than the producing Shell-BP Todd's Kapuni field in South Taranaki and Petrocorp's McKee and associated fields.

One industry observer said that the field had the potential to produce 17m barrels a year, and New Zealand, which is already a significant producer, needs to import 13m barrels a year.

Whether it signifies a reversal in the underlying trend is another matter. In the wake of the share market crash, companies are finding it more difficult to raise cash.

More importantly, the crucial fact is that no major discovery has been made in Australia since the 1970s. The Bass Strait near Victoria in 1978.

There are high hopes for smaller finds, notably in a 2,000-mile band of the Timor Sea. But short of a major discovery, even a vastly accelerated exploration effort is not expected to compensate for Australia's decline.

LONDON MARKETS

NICKEL, which crashed through the \$8,000 a tonne barrier this week, yesterday added another \$155 to the cash price, taking it to \$8,400 or \$8.41 a lb. Some analysts believe the price is now on its way back to the \$9,000 a tonne (\$4 a lb) peak reached in December. Apart from the low stock levels, the price is being helped by the continuing disputes about exports between Falconbridge and the Dominican Republic and a statement by Inco, the world's largest nickel producer, that it does not intend to increase output this year. Copper and aluminium prices also rose strongly. Traders said the upward trend was being helped by low stock levels and indications that there might not after all be a world economic recovery. Coffee prices advanced sharply in the afternoon - the three-month robusta contract closed at \$1,302 a tonne, up \$42.			
SPICE MARKETS			
Cassia (per barrel FOB)			
Dubai	312.25-4.25	-0.04	
W.T.1 (per barrel)	317.05-7.10	-0.18	
Oil products (NYPE prompt delivery per tonne CIF)			
Crude Oil (per tonne)	181.15-185		
Gas Oil (per tonne)	57.1-57.3	-0.5	
Naphtha	51.82-54	-1	
SUGAR			
Cane (per tonne FOB)			
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Trade figures hold the key

THE DOLLAR was comfortably cocooned for most of yesterday as short term investors stayed away from currency markets. With the spread on estimates for December's US trade figures likely to be almost as much as the figure itself, it was hardly surprising that participation yesterday was limited to US January retail sales figures...

The fact that US leading economic indicators fell for three consecutive months was regarded now as less relevant, as a leading component of the basket was retail sales. Since these had been revised upwards, there was every possibility that the decline in indicators would be reduced accordingly.

With hindsight, analysts and traders alike were able to say everything apart from what the actual deficit would be, and so the dollar closed little changed against the D-Mark at DM1.6910 from DM1.6900 and Y129.00 compared with Y129.00. Elsewhere it finished at SF1.3870 from SF1.3860 and FF5.7175 from FF5.7100. On Bank of England figures, the dollar's exchange rate index was unchanged at 94.3.

STERLING- Trading range against the dollar in 1987/88 is 1.5785 to 1.4710. January average is 1.6001. The pound rate index 74.3, unchanged from the opening and down from 74.4 on Wednesday. The six months ago figure was 72.2.

With the weight of market interest firmly fixed on today's US trade figures, it was hardly surprising that sterling did not get much of a look in. In fact the pound held up surprisingly well, given the feeling that a rise in the dollar would probably switch the speculative's predatory eye sterling's way. The thought of higher interest rates being readily used to support sterling probably helped to prevent any speculative fairy stories taking root. But there was still a strong lobby pointing towards a lower pound later this year.

For the time being the UK Government seems less than inclined to allow sterling to take the strain of an inflationary rise in unit labour costs. However, British management may well test the Government's resolve in preference to cutting back on production. The pound closed at \$1.7585 against \$1.7615 and DM2.9725 against DM2.9775. It was slightly lower against the yen at ¥227.00 from ¥227.25. Elsewhere it finished at SF2.4400 from SF2.4425 and FF10.0550 compared with FF10.0575.

Some traders were adamant that comments by Mr Clayton Yeueter, US Trade Representative, were based on indications that the deficit would be higher for December than earlier expected, but this appeared to be insufficient to tempt traders from carrying exposed positions.

US bond futures were certainly less than impressed with a 0.5 rise in January retail sales, compared with estimates of a flat figure. Even taking into account the historically erratic nature of the figure, there was no escaping the upward revision both in December and November data.

Against this background, the March Treasury bond price rose until the market found which took it from an opening level of 96-01 to a high of 96-00, to finish at 94-08, down from 94-28 on Wednesday. UK gilt futures opened a little stronger in Liffe trading but

prominence given to a report from Barclay's Bank, suggesting a rise in cash rates later this year, was sufficient to undermine confidence, even though sterling showed little overall change on the day. In short, ahead of the US trade figures, sentiment was open to offers and there seemed little chance of establishing a realigning trend until the market found out the size of the deficit.

The March long gilt price opened at 119-13, up from 119-06 and touched a high of 119-15 before finishing at 118-23.

FINANCIAL FUTURES

Gilts and US bonds lower

A LATE straw poll, using many leading analysts, suggested that today's release of US trade figures for December would provide a larger deficit than previously expected. Conceding that disappointment is relative, Mr Nick Parsons of Union Discount, volunteered that recent evidence, as shown by a rise in retail sales and wholesale inventories, pointed towards buoyant consumer spending. On this basis US imports were likely to be strong enough to give a poor December trade figure.

US bond futures were certainly less than impressed with a 0.5 rise in January retail sales, compared with estimates of a flat figure. Even taking into account the historically erratic nature of the figure, there was no escaping the upward revision both in December and November data.

Against this background, the March Treasury bond price rose until the market found which took it from an opening level of 96-01 to a high of 96-00, to finish at 94-08, down from 94-28 on Wednesday. UK gilt futures opened a little stronger in Liffe trading but

prominence given to a report from Barclay's Bank, suggesting a rise in cash rates later this year, was sufficient to undermine confidence, even though sterling showed little overall change on the day. In short, ahead of the US trade figures, sentiment was open to offers and there seemed little chance of establishing a realigning trend until the market found out the size of the deficit.

The March long gilt price opened at 119-13, up from 119-06 and touched a high of 119-15 before finishing at 118-23.

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Company Notices



Capitalisation Share Issue
The Board of Directors of BANCO DE BILBAO S.A. with recourse to the powers granted by the Annual General Meeting held on 25 June 1987, have resolved to effect a share issue...

NOTICE TO WARRANT HOLDERS OF GUNZE LIMITED
Warrants
to subscribe up to Y5,060,000 for shares of common stock of Gunze Limited in connection with its U.S. \$25,000,000 5% per cent. Guaranteed Notes due 1990

NOTICE IS HEREBY GIVEN in accordance with Clause 4 (f) (ii) of the Instrument by way of the Head Office of Banco de Bilbao S.A. in the Basque Country...

The Dividend Accrual Period (as defined in Condition 4 of the Terms and Conditions of the Warrants) will terminate by the 4-month period from 1st December 1987 to 31st March 1988...

NORTH AMERICAN COMMERCIAL PROPERTY
The Financial Times proposes to publish a survey on the above on FRIDAY APRIL 15, 1988. Taxation Institutions Financial Investment Regional Profiles United States

Joanna Dawson 01-236 9763 or Billie Linn - NY (212) 732-4500

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change, Divergence. Includes UK, France, Germany, Italy, Spain, Portugal, Greece, Ireland, Belgium, Netherlands, Luxembourg, Denmark, Sweden, Norway, Finland, Austria, Switzerland, Denmark, Sweden, Norway, Finland, Austria, Switzerland.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Country, Spot, Forward, % p.a., Three months, % p.a. Includes UK, France, Germany, Italy, Spain, Portugal, Greece, Ireland, Belgium, Netherlands, Luxembourg, Denmark, Sweden, Norway, Finland, Austria, Switzerland.

STERLING INDEX

Table with columns: Index, Feb. 11, Feb. 10, Feb. 9, Feb. 8, Feb. 7, Feb. 6, Feb. 5, Feb. 4, Feb. 3, Feb. 2, Feb. 1, Jan. 31, Jan. 30, Jan. 29, Jan. 28, Jan. 27, Jan. 26, Jan. 25, Jan. 24, Jan. 23, Jan. 22, Jan. 21, Jan. 20, Jan. 19, Jan. 18, Jan. 17, Jan. 16, Jan. 15, Jan. 14, Jan. 13, Jan. 12, Jan. 11, Jan. 10, Jan. 9, Jan. 8, Jan. 7, Jan. 6, Jan. 5, Jan. 4, Jan. 3, Jan. 2, Jan. 1, Dec. 31, Dec. 30, Dec. 29, Dec. 28, Dec. 27, Dec. 26, Dec. 25, Dec. 24, Dec. 23, Dec. 22, Dec. 21, Dec. 20, Dec. 19, Dec. 18, Dec. 17, Dec. 16, Dec. 15, Dec. 14, Dec. 13, Dec. 12, Dec. 11, Dec. 10, Dec. 9, Dec. 8, Dec. 7, Dec. 6, Dec. 5, Dec. 4, Dec. 3, Dec. 2, Dec. 1, Nov. 30, Nov. 29, Nov. 28, Nov. 27, Nov. 26, Nov. 25, Nov. 24, Nov. 23, Nov. 22, Nov. 21, Nov. 20, Nov. 19, Nov. 18, Nov. 17, Nov. 16, Nov. 15, Nov. 14, Nov. 13, Nov. 12, Nov. 11, Nov. 10, Nov. 9, Nov. 8, Nov. 7, Nov. 6, Nov. 5, Nov. 4, Nov. 3, Nov. 2, Nov. 1, Oct. 31, Oct. 30, Oct. 29, Oct. 28, Oct. 27, Oct. 26, Oct. 25, Oct. 24, Oct. 23, 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EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, and various dates (Feb 88, May 88, Aug 88, Oct 88). It lists various financial instruments and their corresponding values.

BASE LENDING RATES

Table listing various banks and their base lending rates. Includes columns for bank names and their respective rates.

AUTHORISED UNIT TRUSTS

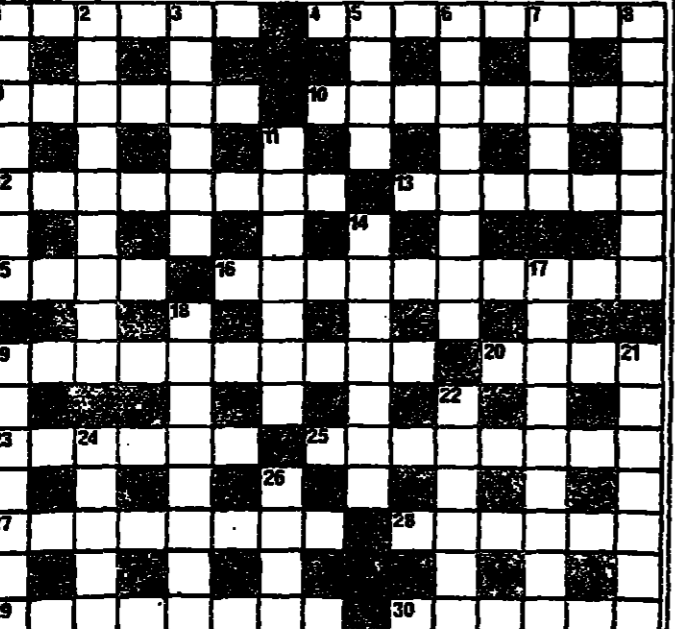
Large table listing numerous authorized unit trusts. Columns include trust names, managers, and various performance metrics. The table is organized into several sections, such as 'Abney Unit Trusts', 'Capital Growth Unit Trusts', etc.

FT UNIT TRUST INFORMATION SERVICE

Table providing detailed information for the FT Unit Trust Information Service. It lists various unit trusts and their details, including names, managers, and performance data.

Advertisement for 'The London Motor Conference - Manufacturing, Components and the Aftermarket'. Includes contact information and dates for the conference.

FT CROSSWORD No.6,554 SET BY GINEPHILE



ACROSS
1, 9 Rational composer without hesitation precedes people - it's poetical (6,6)
4 Goody! Sound like composers Bert and Mann! (3,5)
10 Composer keeping in top class (8)
12 Composer returns part, unaccompanied? (8)
18 Light what sounds dark after one note (6)
16 Sometimes python has spot (4)
18 Dead aid 'as middle, bottom and diminutive ending (3-7)
19 Composer, not accord rate, is slow on purpose (10)
20, 26 Down Problem fellow with publicity for a revolutionary (8)
23 Composer losing a little weight, home bird (6)
25 Having a harsh voice, composer put in a bit of glycerine (8)
27 Grieg's company set Virgil's poems (8)
28 Sounds like a composer one can get hold of (6)
29 Composer cut short before journalist is removed from vehicle (8)
30 Genicist, composer's father? (6)
DOWN
1 I am sailor in signal for painter (7)
3 I clean up in exposure of local government (9)
5 Twist round abdominal (6)

Handwritten text at the bottom of the page: 'سكرا من الالجل'

FT UNIT TRUST INFORMATION SERVICE

Unit Trusts

Main table containing unit trust information with columns for company name, address, telephone, and various fund details.

INSURANCES

Table listing insurance companies and their details, including names, addresses, and contact information.

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Handwritten note: "Hollis" in a box.

Table of FT Unit Trust Information Service, listing various unit trusts such as 'The Franklyn Fund', 'Merrill Lynch', and 'Investment Services Ltd' with their respective details.

Table of FT Unit Trust Information Service, listing various unit trusts such as 'Lloyds Int'l Money Market Fund Ltd', 'British Overseas Ltd', and 'Investment Services Ltd' with their respective details.

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Table of FT Unit Trust Information Service, listing various unit trusts such as 'Lloyds Int'l Money Market Fund Ltd', 'British Overseas Ltd', and 'Investment Services Ltd' with their respective details.

BRITISH FUNDS

Table of British Funds, listing various funds like 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years' with their performance metrics.

BRITISH FUNDS - Contd

Table of British Funds - Contd, listing various funds like 'Index-Linked', 'CORPORATION LOANS', and 'COMMONWEALTH & AFRICAN LOANS'.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails, listing various international investment options like 'AMERICANS' and 'LOANS'.

Table of London Share Service, listing various stock market data, company names, and financial metrics.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various trust funds and their details.

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank accounts and their details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as Alcoa, Amstar, and Amstar Chemical, with columns for share price and change.

CANADIANS

Table listing Canadian companies such as Alcan, Alcan Aluminum, and Alcan Chemical, with columns for share price and change.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies such as Bank of Montreal, Bank of New York, and Bank of America.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Anheuser-Busch, Carlsberg, and Heineken.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as Bechtel, Fluor Daniel, and Parsons Brinckerhoff.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, Roads companies including Bechtel and Fluor Daniel.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as Alkermes, Alkermes Chemical, and Alkermes Plastics.

DRAPERY AND STORES

Table listing drapery and retail companies such as Alkermes Drapery and Alkermes Stores.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads companies including Bechtel and Fluor Daniel.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores companies including Alkermes Drapery.

ELECTRICALS

Table listing electrical companies such as Alkermes Electrical, Alkermes Power, and Alkermes Energy.

ENGINEERING - Contd

Continuation of Engineering companies including Alkermes Engineering and Alkermes Technology.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Alkermes Food, Alkermes Groceries, and Alkermes Retail.

HOTELS AND CATERERS

Table listing hotel and catering companies such as Alkermes Hotels and Alkermes Restaurants.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial companies such as Alkermes Industrial and Alkermes Services.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscel.) companies including Alkermes Chemical and Alkermes Energy.

INDUSTRIALS (Miscel.)

Continuation of Industrial (Miscel.) companies including Alkermes Food and Alkermes Retail.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscel.) companies including Alkermes Chemical and Alkermes Energy.

INSURANCES

Table listing insurance companies such as Alkermes Insurance, Alkermes Life, and Alkermes General.

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LONDON SHARE SERVICE

Handwritten note: 'not in list'

INSURANCES - Contd

Table of insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

LEISURE

Table of leisure companies such as British Skyways, British Caledonian, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table of paper, printing, and advertising companies like News International, Reed International, and others.

PROPERTY

Table of property-related companies including British Land, Land Securities, and others.

TEXTILES - Contd

Table of textile companies such as British Textiles, J. H. Rayner, and others.

TOBACCO

Table of tobacco companies like British American Tobacco and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies including Investment Trusts and Finance, Land, etc.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

OIL AND GAS - Contd

Table of oil and gas companies such as British Petroleum, Shell, and others.

OVERSEAS TRADERS

Table of overseas trading companies like Anglo-Siam, Anglo-Togo, and others.

MINES - Contd

Table of mining companies including Anglo-American, Anglo-Platinum, and others.

THIRD MARKET

Table of third market trading data for various companies.

PLANTATIONS

Table of plantation companies such as Guthrie & Co, and others.

MINES

Table of mining companies categorized by region: Central Rand, Eastern Rand, Far West Rand, G.F.S., Diamond and Platinum, and Central African.

Notes and footnotes regarding the data presented in the tables, including information on dividends and share prices.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies like British Aerospace, and others.

Commercial Vehicles

Table of commercial vehicle companies such as Leyland Trucks, and others.

Components

Table of component companies like Lucas Industries, and others.

Services and Distributors

Table of service and distributor companies such as British Telecom, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies like News International, and others.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising companies.

SHIPPING

Table of shipping companies like British Skyways, and others.

SHOES AND LEATHER

Table of shoes and leather companies.

SOUTH AFRICANS

Table of South African companies.

TEXTILES

Table of textile companies.

OIL AND GAS

Table of oil and gas companies.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks.

TRADITIONAL OPTIONS

Table of traditional options and their prices.

LONDON STOCK EXCHANGE

Equities firm but turnover still disappointing while Gilt-edged shade lower

Account Dealing Dates table with columns for Dealings, Option, and Account.

THE ATTENTION OF THE UK securities markets switched away from domestic interest rate prospects yesterday, and both Gilt and equities followed the trend in New York as they tracked themselves for today's announcement of the Federal Trade figures for December.

Turnover in the equity market remained poor and share prices could not hold the best of an early gain of nearly 20 FT-SE points. The fall in US bonds following the latest Federal retail sales statistics undermined British bonds towards the end of the session, leaving net falls of 1/4 among long-dated stocks.

The international securities houses are now poised for today's two major hurdles - the UK Retail Prices Index (RPI) for January, due at 11.30am, and the December trade figures from across the Atlantic, due at 1.30pm.

ment the problem of the Golden Shares.

Government securities at first tried to extend the gains of the past two sessions, led forward by the overnight firmness of the key US Treasury bond.

UK Gilts quickly turned back when the US retail sales numbers brought a dip in the New York Federal market.

UK Gilts quickly turned back when the US retail sales numbers brought a dip in the New York Federal market. Some UK analysts regarded the sales figures as indicating buoyancy in the US economy, but did not change their forecasts for today's US trade figures.

Index-linked issues, a pointer to the market's inflation views, had another active session which enabled the Bank to sell out the remainder of its IL Treasury 2 1/2 per cent at 78 1/2.

Stories doing the rounds included one that Japanese interests are about to launch an offer for the group on the basis that the Japanese authorities will soon announce tax concessions to companies purchasing oil and gas assets.

But the main bolster to Ultramar shares was the recurring rumour that British Gas is planning a bid in the region of 300p a share and has already made an offer to Sir Ron Brierley for his near 13 per cent stake in the oil company.

Yesterday's poor turnover was the more disappointing in view of the rise in share prices, and good profits news from such major groups as BOC Group, Amstar and Brierley.

FINANCIAL TIMES STOCK INDICES table with columns for Govt Securities, Financial Interest, Ordinary, Gold Mines, etc.

Day's High 1386.3 Day's low 1375.6

LONDON REPORT AND LATEST SHARE INDEX: TEL 0898 123001

British Gas edged up 1 1/2 to 133 1/2p at a turnover of 133 1/2p while Colar finally shook off the recent placing of some 2 per cent of Burmah's near 5 per cent stake in the group and rose to 565p.

Shares of Northern Foods have traded actively for several sessions and yesterday spurted 5 more to 285p for a rise of 23 in the past week.

The major banks failed to participate in the general market upturn and were again disturbed by worries over further heavy provisions against third world debts.

Minor bear issues developed in the composite insurers where Sun Alliance were outstanding and finally 20 higher at 820p.

There were numerous heavy turnovers in the leading electricals and electronics issues. Pleassey moved higher throughout the session and eventually settled 9 higher at 155p.

British Telecom closed 4 1/2 at 245 1/2p with approaching 8m shares traded after the "buy" recommendation issued recently by Warburg Securities.

Leading building shares followed the general trend with a rise of 1 1/2 to 138 1/2p. In contrast, Wm Hill Holdings reacted 12 to 165p on profit-taking after the preliminary results and a slightly cautious statement on the outlook.

A reasonable trade developed in ICI (some 2m shares changed hands) which settled with a rise of 1/4 at 110 1/4p.

Underlying security price.

extension of its international interests in the production and supply of automotive transmission components, advanced 12 to 303p.

Lucas Industries, one of the main suppliers to the automotive industry, registered 8 to 588p but recently firm commercial vehicle manufacturer BAF encountered profit-taking and slipped back 8 to 255p.

Associated Newspapers reacted quite sharply to close 11 lower at 45 1/2p as investment analysts downgraded the profits forecast because of the exceptional cost of the move from Fleet Street to Docklands.

Increased traded option activity led to support of Leadbrooke 300p. Bowaters Mackintosh shed a similar amount at 41 1/2p.

Comment that the Barker & Dobson bid for Dee Corporation was held open as it helped the former gain 3 to 143p. Dee also improved to close at 187p.

thought to be a good indicator of car rental business, directed buyers attentions to Avis Europe which moved up 10 to 308p.

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FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Thursday February 11 1988, and various index values.

FT-SE 100 SHARE INDEX 1279.8

FIXED INTEREST

Table with columns for PRICE INDICES, British Government, 5-15 years, etc.

LONDON TRADED OPTIONS

Table with columns for CALLS, PUTS, and various stock options like Allied Lyons, B.P., etc.

NEW HIGHS AND LOWS FOR 1987/88

Table with columns for NEW HIGHS, LOWS, and various stock prices.

TRADING VOLUME IN MAJOR STOCKS

Table with columns for Stock, Volume, and various major stocks.

RISES AND FALLS YESTERDAY

Table with columns for British Funds, Rises, Falls, and various fund performance.

LONDON RECENT ISSUES

Table with columns for Issue Price, Amount, and various recent issues.

FIXED INTEREST STOCKS

Table with columns for Issue Price, Amount, and various fixed interest stocks.

RIGHTS OFFERS

Table with columns for Issue Price, Amount, and various rights offers.

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WORLD STOCK MARKETS

Handwritten note: 'Wolff is 10'

Table of stock market data for various countries including Austria, France, Germany, Netherlands, and Sweden. Columns include country, date, and various stock indices.

Table of stock market data for Canada, including Toronto and Montreal closing prices for various stocks.

Table of stock market data for Japan, listing various companies and their stock prices.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks.

Table of stock market indices including New York, London, and other regional indices.

Advertisement for Financial Times featuring the headline 'Have your F.T. hand delivered in The Netherlands' and details about subscription services.

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include 12 Month High/Low, Stock Name, Price, % Change, and Volume. Includes sub-sections for 'Continued from Page 30' and 'Over-the-Counter'.

Table of AMEX Composite Closing Prices. Columns include Stock Name, Price, % Change, and Volume. Includes sub-sections for 'Continued from Page 30' and 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock Name, Price, % Change, and Volume. Includes sub-sections for 'Continued from Page 30' and 'Over-the-Counter'.

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AMERICA

Dow sluggish as market plunges into lethargy

Wall Street

AFTER STEALING the limelight on Wednesday with its best rally for some time, the stock market plunged back into lethargy yesterday as the focus returned to bonds, writes Janet Bush in New York.

The Dow Jones Industrial Average hardly moved throughout the session and closed 0.5 points lower at 1,961.64. Given this tiny movement, volume was surprisingly healthy at just over 200m shares. Meanwhile, US Treasury bonds slipped by around 5%. The Treasury 8.5% per cent benchmark long bond closed down 1/8 to yield 8.36 per cent.

The equity market's rally on Wednesday had seemed to draw inspiration from hopes of lower interest rates. For the same reason, the bond market had been strong.

Those hopes were undermined somewhat by yesterday's figures for January retail sales, which showed a rise of 0.5 per cent last month and a revised 1.2 per cent in December. Previously, the December gain had been reported as 0.7 per cent.

January's rise was slightly more than the market had expected and the shock was even greater because of the significant revision to December's figure and the fact that some forecasters had even looked for a small decline last month.

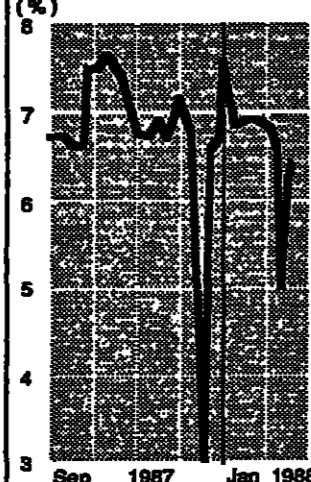
Economist at Griggs & Santow said: "These are not the sort of retail sales data one expects to see from an economy going into recession." They added that the figures suggested that the inventory overhang seen in the fourth quarter GNP figures looked as if it was being solved quite quickly. They also noted that the latest employment figures showed strength in retail sales employment.

Another negative figure for the recession lobby was yesterday's initial unemployment insurance claims, which fell 21,000 in the week ended January 30. Although these weekly figures tend to show falls during recent releases are in stark contrast to the very large weekly gains seen in January.

Another bearish factor for bonds yesterday was the US Federal Reserve's market operations. The Fed executed five-day matched sales which Fed funds were trading at 8 1/2 per cent. It is always difficult to interpret exactly the Fed's thinking in day-to-day operations but bond market participants saw the action as an attempt to pull Fed funds back over 6 1/2 per cent, the level which many believe is the Fed's target.

The action was a disappointment for those who had been early signs of Fed easing after the Federal Open Market Committee meeting earlier this week.

US Federal Funds



The Fed funds rate closed at its low for the day at 6 1/2 per cent after the operation was announced, although this was still much higher than the rate of 5 1/2 per cent which prevailed for most of Wednesday.

Despite all this, both bond and equity markets traded quietly, partly influenced by the closure of Japanese banks for a holiday yesterday and partly because of caution prior to the US December trade figures.

In the equity market, blue chips were mixed at 12 1/4, General Electric slipped 3/4 to \$43 1/4, Philip Morris edged 1/4 higher to \$90 1/4 and International Business Machines eased 3/4 to \$11 1/4.

Merrill Lynch, which yesterday announced a reorganisation of its capital markets division, slipped 3/4 to \$22 1/4. Bear Stearns was mixed at 12 1/4 after the company announced it had presented to a committee of independent directors of Jewelco a proposal to acquire the company for between \$15 and \$16 a share. Jewelco's stock jumped 3 1/2 to \$15 1/4.

Canada

PAPERS AND metals offset losses by banks in a Toronto market that was nervous about today's US trade data. Stocks were mixed at the close.

The composite index dipped 0.76 to 3038.7 while advances outweighed declines by 439 to 375 on moderate turnover of 23.4m shares.

Polysar Energy, which rejected Nova Corp's sweetened bid for a 20 per cent stake, was up 3/4 to C\$15 1/4 in active trading. Nova, also actively traded, slipped 3/4 to C\$8 1/4. National Bank of Canada was down 3/4 to C\$9 1/4 after announcing it would take a \$25m charge in the first quarter. RBC, South African Breweries, was steady at \$16 and Sasol closed unchanged at \$60.

against the trend, gaining 10 cents to \$1.80. In mining houses, Anglo American fell 75 cents to \$44.75 and Gencor was 50 cents lower at \$20.75. Diamond stock De Beers continued to be weak and slipped 75 cents to \$22.50. Platinums gave up their gains of the previous session at \$21.40. Industrial stocks ended narrowly mixed after a very quiet and lacklustre session. Barlow Rand up 25 cents to close at \$23.75. Driefontein shed 75 cents to \$23 and Harties gave up 75 cents to \$20.75. Lightweight Leslie rose

Janet Bush in New York talks to a driving force behind a hedging formula with changing parameters Portfolio insurance faces 'dynamic readjustment'

IT ALL began when a professor from the University of Berkeley, California, took his sabbatical in France in 1977. Looking for a research subject, Professor Hayne Leland took to heart some advice from his brother, a principal in a San Francisco stock investment company, who suggested it would be a real benefit to society and might have economic value as well if somebody could come up with a way to insure against stock market losses.

So the hedging strategy called portfolio insurance was born. "It was sort of a joke because nobody assumed you could protect against the market. But Hayne did study that question and he found that, surprisingly, although there would clearly be a cost, it wasn't such a silly thing," says John O'Brien, who joined forces with Professor Leland and Mark Rubenstein, another Berkeley professor who specialised in options, to develop the necessary mathematical formulas and sell the idea of portfolio insurance to an unbeliever world.

In 1981, Leland O'Brien Rubenstein Associates was formed and, on the eve of the stock market crash on October 19, the company still

dominated the portfolio insurance market.

The first experiment with portfolio insurance was small indeed. A number of companies decided to try out what Mr O'Brien, chairman and chief executive officer of LOR, calls the "dynamic adjustment process" in which the mix of a portfolio is shifted according to predetermined mathematical formulas to ensure a limit to any losses at the same time as significant potential for profits.

LOR implemented its formula on a portfolio of \$500,000. "It performed exactly as advertised, much closer than one would expect in fact," Mr O'Brien says. By autumn last year, either through direct management of funds or through its network of licensing agreements in which other banks paid to use the LOR formula, the company had more than half the market's portfolio insurance, variously estimated at \$60bn to \$80bn.

"We weren't offering a free lunch. It was just an unusual thing. It didn't exist before. And it was attractive because how much to hedge in stocks and how and when to adjust it has always been a problem unless you thought you could foresee the future. Everybody

who had gone for seeing the future had eventually shot themselves."

Everything changed on October 19. The success of the strategy had always been predicated on orderly markets in which trading was continuous and prices had integrity. The chaotic market conditions in the week of the crash put insupportable strain on the strategy.

Since October, the total of funds under portfolio insurance has dropped to less than half of what it was and portfolio insurers have borne the brunt of an emotional backlash against so-called derivative products. LOR has seen many of its clients pull out of the strategy and doesn't anticipate a revival of interest in hedging strategies at least for a few months and probably for another year.

Were investors guilty of blind faith in the qualities of portfolio insurance? "I don't think so. Simulations based on 1973/74, the only other major modern decline, showed the strategy would have worked very well in

1929 - everybody knew that. Everybody was convinced that that portfolio insurance would work but that 1929 would not recur."

"What people believed in was the markets. But they are surprisingly fragile. The total amount attributed to portfolio selling just in the US was 4 1/2 per cent of the total capitalisation of the New York Stock Exchange. To think that would drop prices 20 per cent was unthinkable.

reviews of the causes of the crash and certainly in the public and political perception, that portfolio insurance exacerbated the crash and that the solution lies in stricter regulations.

"We can't make the market work the way people want it to which is to go up without volatility. I think some people really believe the only reason the market doesn't go up smoothly is that there are evil forces on Wall Street and inappropriate regulations. As long as you let them believe that, they are going to wipe out professional investing."

He points out that the Dow Jones Industrial Average fell to within one per cent of the close on October 19 in mid-December after portfolio insurers had all but pulled out of the market altogether. And on the day of the crash itself, Sydney, London and Hong Kong were just as badly hit with no portfolio insurance.

The experience of those with insured portfolios was mixed but an average return on all LOR accounts for the year up to such close on Black Monday was 5.7 per cent (compared with minus 1.8 per cent if they had not been hedged and plus 7.7 per cent if chaotic market conditions

had not prevented total adherence to the formulas).

There are more practical ways of tackling current fears of portfolio insurance, he argues. One central idea is that portfolio insurance trades should be more predictable and therefore less frightening.

In a more general sense, Wall Street should be more willing to trade with portfolio insurers, taking advantage of the necessary adjunct of high premiums paid by those buying the insurance. "The only way to hold back the tide of portfolio insurance is to create an equal force on the other side. I don't understand why Wall Street has taken an evangelical attitude about portfolio insurance instead of making money out of it."

There is no doubt that 1988 will be a hard year for LOR as the political debate about the crash rages on. In what sounds like an epitaph for portfolio insurance, Mr O'Brien says: "Some people paid it as a form of distress - it never was. It wasn't intrinsic to anybody - it was just different and society frequently ostracises anyone who is different or trying to do something different."

EUROPE

Optimism over trade data produces lively turnover

A STEADY dollar and optimism about today's US trade figures gave a strong fillip to turnover and prices in West Germany and France, both regarded as overvalued. Takeover speculation continued to inject excitement into the Paris and Brussels bourses and trading was generally more lively throughout Europe, writes our Markets Staff.

The FTSE 100 index closed a net 1 1/2 up at 1729.8, making a recovery of 36.3 points over the past three sessions.

Moulinex was suspended briefly after rising to its daily limit on takeover talk and closed FF4 higher at FF61. Compagnie du Midi, in which Generali of Italy now owns 9 per cent, rose FF70 to FF1,876.

Constructions firm on news of a FF83bn 10-year government programme of road building, closed 1.39 to 14,360. FF564 and Bouygues added FF44 to FF680.

BRUSSELS again featured a huge rise for Societe Generale de Belgique, which hit its third highest price this week on 527,000 shares traded on the bourse. The price jumped BF3,850, or 7.5 per cent, to BF4,850, after hitting BF4,700. The company, with the De Benedetti offer price of BF4,000.

The rest of the market finished cautiously mixed, with volvas dropping BF2,650 to BF2,000. The companies with the most active trading continued its rise, adding BF150 to BF6,650.

MILAN shrugged off the latest political crisis to end slightly higher at the close of the monthly trading session.

In the De Benedetti empire, holding CIR added L34 to L3,686, but Colfide, another holding, eased L39 to L4,360.

AMSTERDAM advanced as strong interest in publishers and insurers spilled into the rest of the market. The ANP index rose 3.3 to 221.5, reflecting firmer international shares of newspaper group Audit scored FI 22.50 to FI 290 on belief that merger plans with publisher VNU could fall through. The company, which has a shareholder opposition, VNU was FI 2.30 higher at FI 69.

News that no further privatisations were planned before the May presidential election took a weight off investors' minds and the market saw the first substantial foreign buying for several weeks. The CAC General index added 6.1 to 2817.

London

UK securities tracked Wall Street for much of the day. Equities opened sharply higher, but the market was broadly higher. Brown Boveri rose SF90 to SF1,800 while Alusuisse gained SF21 to SF1,555 and Sulzer climbed SF140 to SF1,890.

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ASIA

Investors seek cut-price stocks

THE STRONG showing by Wall Street on Wednesday provided an excuse for bargain-hunting in the leading Asian and Pacific markets yesterday.

Sydney rallied strongly from its 1988 lows and Hong Kong and Singapore both finished slightly higher. Japanese markets were closed for National Foundation Day.

Australia

GOLDS, resources and industrials all benefited from the 47.53 rise in the Dow Jones Industrial Average in New York overnight. Local institutions moved in to pick up stocks that had weakened considerably over the last week.

Turnover was a moderate 89m shares worth A\$137m and the All Ordinaries index finished 24.4 higher at 1,195.2. The gold index climbed back 41.5 points, or 3 per cent, to

1,396.3, shrugging off a slightly earlier bullion price, and the All Industrials index recovered 28.7 ahead to 1,939.4.

Gold stocks to attract buying interest included Renison, up 40 cents to A\$6.90, Meta, which added 20 cents to A\$6, and Poseidon, up 10 cents to A\$2.

In resources, MIM saw just over 10m shares worth A\$13.4m traded as it rose 8 cents to A\$1.

Among industrials, Elders IXL advanced 12 cents to A\$2.93 following Wednesday's approval from the New Zealand Commerce Commission for it to take full control of three linked companies, Rada, NZ Forest Products and Crown Corp.

Hong Kong

THE ADVANCE in the US aided a technical recovery on local demand in Hong Kong, but trading remained very thin at HK\$457m amid continued

restraint before today's US trade figures and next week's Chinese New Year holidays.

The Hang Seng index rose 23.01 to 2,256.45 and the Hong Kong Index added 16.09 to 1,474.76.

Newly-launched Hongkong Telecommunications warrants were traded at a discount of 12 cents higher at HK\$1.76.

Singapore

INITIAL strength was undercut by light profit-taking in the afternoon, leaving the Straits Times Industrial index just 8.96 higher at 866.70 in turnover of only 17.2m shares.

Selected blue chips posted good gains while Malaysian and lower-priced stocks attracted the most interest. Since early in the week, the S\$2.03 on shares of the new while City Developments added 4 cents to S\$2.37 on S\$20,000 shares.

Legal Notices

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(Incorporated with limited liability in The Netherlands with its statutory seat in Rotterdam)

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ALLIED-LYONS PLC

NOTICE IS HEREBY GIVEN to the holders of the £15,000,000 10% Guaranteed Sterling Foreign Currency Bonds 1990 (the "Bonds") of Financiering Maatschappij d'Oranjeboom B.V. ("FMO") that pursuant to the provisions of the Trust Deed dated 10th March, 1978 made between FMO, Allied-Lyons PLC as Guarantor and Guardian Royal Exchange Assurance plc as Trustee, FMO has elected to redeem all outstanding Bonds on 15th March, 1988 (the "Redemption Date") in accordance with paragraph 6(b) of the terms and conditions of the Bonds at the redemption price of 100% of the principal amount of each definitive Bond together with accrued interest from 15th March, 1987 to the Redemption Date. Payment of the redemption price and accrued interest, which will aggregate £1,106 for each Bond, will be made on or after the Redemption Date upon surrender by any one of the offices of the Paying Agents set out below of the Bonds Date upon surrender by any one of the offices of the Paying Agents set out below of any missing unreturned Coupons will be deducted in pounds sterling from the sum due for payment. The Bonds will no longer be outstanding after the Redemption Date. The redemption price will become due and payable in respect of each Bond on the Redemption Date and interest thereon shall cease to accrue on and after the Redemption Date.

Payment of accrued interest shall be made in New York City in United States dollars. Payment upon redemption of principal and premium (if any) in respect of the Bonds shall be made in London in pounds sterling provided that a Bondholder may elect to receive payment of the redemption price in United States dollars by written notice of such election in respect of the Bond or Bonds concerned to any Paying Agent by no later than Tuesday, 1st March, 1988 together with the Bond or Bonds in respect of which such election is made. Such notice must be in the form available at the offices of any Paying Agent and the Bonds in respect of which such election is made shall be lodged with all unreturned Coupons appertaining thereto with the Paying Agent at the time such notice is given.

Holders that present Bonds or Coupons for payment to the Paying Agent in New York and that are not recognized as "exempt recipients" for United States federal income tax purposes will be required to provide to the Paying Agent a duly executed Internal Revenue Service ("IRS") Form W-8, in the case of a non-U.S. person, or a duly executed IRS Form W-9, in the case of a U.S. person. If the appropriate IRS form is not provided, then a 20% backup withholding tax may apply to payments made to such holders. Holders will not be required to provide IRS forms in the case of payment made upon presentation of Bonds to a Paying Agent outside the United States, provided that such payments are not credited to an account of the payee maintained with an office of that Paying Agent in the United States. Holders of Bonds are requested to provide all appropriate IRS forms when presenting the Bonds for payment.

The Paying Agents for the Bonds are as follows:-

Midland Bank plc, International Division, P.O. Box 181, 110-114 Cannon Street, London EC4N 6AA, as Principal Paying Agent

European-American Bank & Trust Company, 10 Hanover Square, New York, N.Y. 10005, U.S.A.

Algemene Bank Nederland N.V., 32 Vijzelstraat, Amsterdam 1000.

Kredietbank N.V., 7 Rue d'Arenberg, Brussels, Belgium 1000.

Kredietbank S.A., Luxembourgeoise, 43 Boulevard Royal, L-2995 Luxembourg.

Credit Suisse, 8 Paradeplatz, CH-8021 Zurich.

12th February, 1988

By: Financiering Maatschappij d'Oranjeboom B.V. Chansweid 7, 4811 DH Breda, The Netherlands.

MEP - WILCO LIMITED - (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 48 (2) of the Insolvency Act 1986, that a meeting of the creditors of MEP - Wilco Limited (the "Company") will be held at The Office, 103 Old Church Road, Caversham, Reading, RG2 9AT on Tuesday 22nd February 1988 at 10.30 am. The purpose of the meeting is to consider the proposed liquidation of the Company and to elect a liquidator. A copy of the proposed liquidation order and the proposed liquidator's statement of affairs will be sent to each creditor of the Company under section 48 of the Insolvency Act 1986, and to each creditor of the Company who has submitted a claim in respect of a debt due to him from the Company, not later than 10 days before the meeting. The meeting may be adjourned from time to time and the date of the meeting may be changed. The meeting shall be held at the address shown above, or at such other address as may be determined by the liquidator. The meeting shall be held at the address shown above, or at such other address as may be determined by the liquidator. The meeting shall be held at the address shown above, or at such other address as may be determined by the liquidator.

MEP - WILCO LIMITED
103 Old Church Road, Caversham, Reading, RG2 9AT

BASEMAN LIMITED
Registered No 1232976
NOTICE is hereby given that I, Sargit Kumar Singh, P.O. of Singapore Co. Chartered Accountants of 40 Queen Victoria Street, London EC4N 6AA was appointed Administrative Receiver of the assets of MEP - Wilco Limited under section 48 of the Insolvency Act 1986, and to the effect of the Insolvency Act 1986, and to the effect of the Insolvency Act 1986.

Administrative Receiver

Company Notices

NOTICE TO HOLDERS OF KAJIMA CORPORATION
Kajima Corporation has issued a notice to its shareholders in relation to the proposed liquidation of the Company. The notice is available at the offices of the Administrative Receiver, MEP - Wilco Limited, 103 Old Church Road, Caversham, Reading, RG2 9AT.

NOTICE IS HEREBY GIVEN in accordance with section 48 (2) of the Insolvency Act 1986, that a meeting of the creditors of MEP - Wilco Limited (the "Company") will be held at The Office, 103 Old Church Road, Caversham, Reading, RG2 9AT on Tuesday 22nd February 1988 at 10.30 am. The purpose of the meeting is to consider the proposed liquidation of the Company and to elect a liquidator. A copy of the proposed liquidation order and the proposed liquidator's statement of affairs will be sent to each creditor of the Company under section 48 of the Insolvency Act 1986, and to each creditor of the Company who has submitted a claim in respect of a debt due to him from the Company, not later than 10 days before the meeting. The meeting may be adjourned from time to time and the date of the meeting may be changed. The meeting shall be held at the address shown above, or at such other address as may be determined by the liquidator. The meeting shall be held at the address shown above, or at such other address as may be determined by the liquidator. The meeting shall be held at the address shown above, or at such other address as may be determined by the liquidator.

MEP - WILCO LIMITED
103 Old Church Road, Caversham, Reading, RG2 9AT

By: Financiering Maatschappij d'Oranjeboom B.V. Chansweid 7, 4811 DH Breda, The Netherlands.

10th February, 1988

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY FEBRUARY 11 1988				WEDNESDAY FEBRUARY 10 1988				DOLLAR INDEX	
	US Dollar	Day's Change %	Pound Sterling	Local Currency Index	US Dollar	Pound Sterling	Local Currency Index	1987/88 High	1987/88 Low	Year Ago (approx)
Australia (93)	93.44	+2.5	78.70	87.16	5.21	91.16	76.72	180.21	85.26	106.99
Austria (8)	85.46	+0.5	72.65	74.97	2.80	88.28	72.62	102.87	85.46	93.87
Belgium (48)	134.64	+0.5	96.65	100.22	4.76	114.08	96.02	134.89	94.63	105.14
Canada (127)	110.27	+0.4	92.97	101.09	3.22	109.88	92.48	107.97	98.15	117.28
Denmark (38)	115.42	+0.7	97.31	101.72	2.91	114.27	96.3	124.83	98.18	117.41
Finland (23)	112.62	+0.9	94.95	96.88	1.86	111.59	93.92	95.95	-	-
France (123)	81.60	+1.4	68.80	73.38	4.08	79.50	66.91	71.21	72.77	109.69
West Germany (94)	72.32	+2.3	61.48	64.10	2.89	71.26	59.97	62.61	64.78	90.82
Hong Kong (46)	86.64	+0.1	72.60	75.78	4.88	71.98	65.38	102.82	78.52	108.25
Ireland (14)	107.47	+0.2	90.61	96.18	4.72	107.45	90.61	96.22	100.20	114.03
Italy (94)	64.89	+1.3	54.71	60.41	3.18	64.88	53.94	59.54	62.99	98.26
Japan (457)	162.01	+1.1	125.63	124.40	0.57	125.63	121.49	143.28	100.00	102.89
Malaysia (26)	109.33	+0.7	92.18	108.51	3.45	108.53	91.34	107.80	93.76	128.71
Mexico (14)	147.78	+4.2	124.59	369.19	0.96	141.76	119.31	354.15	92.59	124.87
Netherlands (37)	98.11	+0.1	82.71	85.01	3.29	97.18	81.79	131.41	87.70	104.25
New Zealand (24)	67.09	+0.9	56.57	53.79	5.14	138.99	64.87	67.04	67.04	100.00
Norway (24)	102.20	+0.5	88.17	89.34</						